

**MEETING OF THE
RISK & ASSURANCE COMMITTEE**

Thursday 3 September 2026

commencing at 9.30 am

at the Council Chambers,

1 Rosebank Office

BALCLUTHA

CLUTHA DISTRICT COUNCIL

Notice is hereby given that a Meeting of the Risk & Assurance Committee will be held in the Council Chambers, 1 Rosebank Terrace, Balclutha on Thursday 3 September 2026, commencing at 9.30 am.

Steve Hill
CHIEF EXECUTIVE OFFICER

Committee Members

Chair: David Ward
Mayor: Jock Martin

Councillor Dane Catherwood
Councillor Roger Cotton
Councillor Larry Frost
Councillor Bruce Graham
Councillor Rachel Harrison

Councillor Michele Kennedy
Councillor Simon McAtamney
Councillor Dean McCrostie
Councillor Brendon Smith

RISK & ASSURANCE COMMITTEE

3 September 2026

APOLOGIES

None at the time of printing this agenda.

DECLARATION OF INTEREST

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

URGENT BUSINESS

None at the time of printing this agenda.

PUBLIC FORUM

None at the time of printing this agenda.

Item	Page #	Title
1	8	Risk & Assurance Committee Minutes <i>(For the Committee's Confirmation)</i> Minutes of the Risk & Assurance Committee held 23 July 2026.
2	21	Risk & Assurance Chair Report <i>(For the Committee's Information)</i> This report provides an update from the chair.
3	24	Risk Register Status Report <i>(For the Committee's Recommendation)</i> This report presents current organisational risks for consideration.
4	34	Capital Projects Report – Category A <i>(For the Committee's Information)</i> This report provides a final update on progress of the 2024/25 Category A projects.
5	61	Treasury Management Report (Debt Borrowing & Repayment) <i>(For the Committee's Information)</i> This report covers Council's external LGFA Borrowing portfolio, including information regarding Council's loans with LGFA and interest rate trend comparisons over prior periods.
6	84	Reasons To Move into Public Excluded Session <i>(For the Committee's Decision)</i> The Risk & Assurance Committee may by resolution or upon motion being made, exclude the public from the whole or any part of the proceedings of any meeting.

Risk & Assurance Committee

Constitution	Members of the Committee will be made up of an Independent Chair, Mayor, Deputy Mayor, and all Councillors. Members will be appointed for an initial period not exceeding three years after which they will be eligible for extension or re-appointment, after a formal review of their performance. The Chief Executive and the Deputy Chief Executive will not be members of the Committee but may attend meetings as observers as determined by the Chairperson. The members, taken collectively, will have a broad range of skills and experience relevant to the operations of the Council. At least one independent member of the Committee should have accounting or related financial management experience with an understanding of accounting and auditing standards in a public sector environment.
Meeting Frequency	8 times per year, or as required. To oversee aspects relating to audit and risk management. The Risk & Assurance Committee is a committee of Council. The purpose of the committee is to oversee: • risk management • internal control • external accountability • internal audit • external audit and • compliance with legislation, policies and procedures.
Objective	The Committee has no executive powers and will conduct itself in accordance with the values and ethics of the Council. The Committee is directly responsible and accountable to the Council for the exercise of its responsibilities. In carrying out its responsibilities, the Committee must always recognise that primary responsibility for management of the Council rests with the Chief Executive. The responsibilities of the Committee may be revised or expanded in consultation with, or as requested by, the Clutha District Council from time to time. The Council, at its meeting on 29 October 2025, established the Risk and Assurance Committee for the 2025-28 triennium. The Council authorises the Committee, within the scope of its role and responsibilities, to: • obtain any information it needs from any employee and/or external party (subject to their legal obligation to protect information); • discuss any matters with the external auditor, or other external parties (subject to confidentiality considerations); • request the attendance of any employee, including the Chief Executive, Deputy Chief Executive and the Group Managers of Community Services,

Finance and Policy, Four Waters, Infrastructure Strategy & Delivery, Internal Services and Regulatory

- obtain external legal or other professional advice, as considered necessary to meet its responsibilities, at the Council's expense

Quorum

5 members

Additional Attendees

The Committee may invite various parties to attend its meetings. These parties may include other members of senior management or line managers as appropriate. When the Committee is considering a report, the manager responsible for the area under review will be given the opportunity to discuss the report with the Committee.

Areas of responsibility

1. Risk Management

- Ensure that Council has in place a current and comprehensive risk management framework and associated procedures and review for effective identification and management of Council's financial and business risks including fraud.
- Review whether a sound and effective approach has been followed in developing strategic risk management plans for major projects or undertakings.
- Review the effect of the Council's risk management framework on its control environment and insurance arrangements.
- Review whether a sound and effective approach has been followed in establishing the Council's business planning continuity arrangements, including whether disaster recovery plans have been tested periodically and
- Review the Council's internal controls in relation to preventing fraud and satisfy itself that the Council has appropriate processes and systems in place to capture and effectively investigate fraud-related information and to ensure appropriate action is taken against perpetrators of fraud.

2. Internal Control

- Review whether management's approach to maintaining an effective internal control framework, including over external parties such as contractors and advisers, is sound and effective.
- Review whether management has in place relevant policies and procedures, and that these are periodically reviewed and updated.
- Determine whether the appropriate processes are in place to assess, at least once a year, whether policies and procedures are complied with.
- Review whether appropriate policies and procedures are in place for the management and exercise of delegations.
- Consider how management identifies and required changes to design or implementation of internal controls and
- review whether management has taken steps to embed a culture that is committed to ethical and lawful behaviour.

3. External Accountability

The Committee's responsibilities are to:

- Review the financial statements and provide advice to the Council, including whether appropriate action has been taken in response to audit recommendations and adjustments.

- b. Satisfy itself that the financial statements are supported by appropriate management sign-off on the statements and on the adequacy of the systems of internal controls.
- c. Review the processes in place designed to ensure that financial information included in the Council's annual report is consistent with the signed financial statements.
- d. Review the processes and risk assessments that are in place for the development and adoption of the Council's Long-Term Plan.
- e. Satisfy itself that the Council has appropriate mechanisms in place to review and implement, where appropriate, relevant external audit reports and recommendations; and
- f. Satisfy itself that the Council has a performance management framework that is linked to organisational objectives and outcomes.

4. Internal audit

The Committee's responsibilities are to:

- a. Act as a forum for communication between the Chief Executive, senior management, and internal and external auditors.
- b. Review the internal audit coverage and annual work plan, ensure that the plan is based on the Council's risk management plan, and recommend approval of the plan on behalf of the Council.
- c. Advise the Mayor and Chief Executive on the adequacy of resources to carry out the internal audit, including completion of the approved internal audit plan.
- d. Oversee the co-ordination of audit programs conducted by the internal and external auditors and other review functions.
- e. Review all audit reports and provide advice to the Council on significant issues identified in audit reports and action taken on issues raised, including identification and dissemination of good practice.
- f. Monitor management's implementation of the internal auditor's recommendations.
- g. Review the internal audit charter to ensure that appropriate organisational structures, authority, access, and reporting arrangements are in place.

5. External audit

The Committee's responsibilities are to:

- a. Act as a forum for communication between the Chief Executive, senior management, and internal and external auditors.
- b. Provide input and feedback on the financial statements and the audit coverage proposed by the external auditor and provide feedback on the audit services provided.
- c. Review all external plans and reports for planned or completed audits and monitor management's implementation of audit recommendations.
- d. Oversee the co-ordination of audit programs conducted by the internal and external auditors and other review functions and
- e. Provide advice to the Council and Chief executive on action taken on significant issues raised in relevant external audit reports and good practice guides.

6. Compliance with legislation, standards and good practice guidelines

The Committee's responsibilities are to:

- a. Determine whether management has appropriately considered legal and compliance risks as part of the Council's risk assessment and management arrangements and
- b. Review the effectiveness of the system for monitoring the Council's compliance with relevant laws regulations, and associated government policies.

Financial Delegations

7. Financial delegations are identified in Appendix B – Financial Delegations.

Power to resolve

8. In exercising the delegated powers, the committee will operate within policies, plans, standards or guidelines that have been established and approved by Council, the overall priorities of Council, the needs of the local communities and the approved budgets for the activity.

Power to recommend to Council

9. Strategic Finance

- a. Financial Strategy.
- b. Revenue and Financing Policy matters (excluding rates reviews).
- c. Treasury Management and Borrowing and Investment Policies.
- d. Adoption of Annual Report.
- e. Investment strategy.
- f. Borrowing.
- g. Management policies (e.g. fraud, sensitive expenditure).

10. Risk

- a. Risk Management Policy (setting Council's appetite for risk).
- b. Risk Management outside of budgets (e.g. insurance).
- c. Risk Management outside of Risk Management Policy.
- d. Delegations Policy to Chief Executive and direct to officers where required.
- e. Insurance (including self-insurance) within policy and budgets.

Power to monitor

11. Strategic Finance

- a. Investment Policy compliance.
- b. Debt Policy compliance.
- c. Financial Strategy compliance
 - i. risk and opportunities monitoring
 - ii. capital programme monitoring.
- d. Financial Strategy monitoring.
- e. Investment monitoring (including return on investment for cash and property).
- f. Debt monitoring.

12. Risk

- a. Risk management framework.
- b. Major project monitoring.
- c. Debt risk management.
- d. External audit.
- e. Internal control framework
 - i. internal audit
 - ii. sensitive expenditure
 - iii. conflicts of interest.
- f. Legal compliance.
- g. Health and Safety culture and compliance.

Risk & Assurance Committee

Item for CONFIRMATION

Report	Confirmation of Minutes
Meeting Date	3 September 2026
Item Number	1
Prepared By	Rolene Coetzee – EA / Property Manager
File Reference	1040359

REPORT SUMMARY

Attached are the unconfirmed minutes of the Council's Risk & Assurance Committee meeting held 23 July 2026.

RECOMMENDATION

1. That the Risk & Assurance Committee confirms as a true and correct record the minutes of the Risk & Assurance Committee held 23 July 2026.

Risk & Assurance Committee

Minutes of the meeting of the Risk & Assurance Committee held in the Council Chambers, 1 Rosebank Terrace, Balclutha, on Thursday 23 July 2026, commencing at 9.30am.

Present	Chair David Ward, His Worship the Mayor Jock Martin, Councillors Dane Catherwood, Roger Cotton, Larry Frost, Bruce Graham, Rachel Harrison, Michele Kennedy, Dean McCrostie, Simon McAtamney, Brendon Smith
In Attendance	Steve Hill (Chief Executive), Jules Witt (Deputy Chief Executive), Sharon Jenkinson (Finance and Policy Group Manager), Greg Bowie (Chief Financial Officer), Peter Stafford (Strategic Policy Manager), Donna McArthur (Infrastructure Strategy & Delivery Group Manager), Reymar Tiburcio (Manager Project Management Infrastructure Strategy & Delivery), Linda Till (Three Waters Group Manager), Natasha Holland (Communications Manager), Beki McCabe (Senior Communications Advisor), Rolene Coetzee (Executive Assistant/Property Manager), Christina Johnston (Organisational Performance Improvement Health & Safety Manager), AJ Cross (System and Support Team Lead), Dredd Garcia (Project Manager - Roading and Structures), Ash Edwards (Contractor)
Apologies	There were no apologies.

The Chair David Ward welcomed Councillors, staff, members of the public and those watching on livestream to the meeting. A Karakia was done.

DECLARATIONS OF INTEREST

There were no declarations of interest.

PUBLIC FORUM

There was no Public Forum.

AGENDA CHANGES

- Pages 25–36 were removed from the agenda as they were out of order and were replaced with a four-page A3 spreadsheet, which had also been emailed to members.
- The agenda was not renumbered; the removed pages were treated as blank pages.
- The Insurance Report listed in the public excluded section was withdrawn, as it had already been considered at the May Council meeting.

1. CONFIRMATION OF MINUTES

The minutes of the meeting of the Risk & Assurance Committee held on 11 June 2026 were submitted for confirmation.

Moved Councillors Graham / Kennedy and Resolved:

“That the Risk & Assurance Committee confirms as a true and correct record the minutes of the Risk & Assurance Committee held 11 June 2026.”

2. RISK & ASSURANCE CHAIR REPORT

David Ward – (Risk & Assurance Chair) was in attendance to speak to the report and gave everyone a verbal overview and was available to answer any questions.

He highlighted the following:

- The Committee was asked to consider the information it wanted included in future capital project reports, including delivery timeframes, budgets, funding sources, cashflow, risks, contractor performance, community expectations, and future operational/rating impacts.
- The Chair noted that the Risk Register had last been reviewed in 2022 and should be reviewed again, particularly in light of sector uncertainty and proposed legislative reform.
- Current potential risks brought up for consideration included:
 - Consequences of Government reform
 - Failure of waters infrastructure
 - Failure to comply with legislation
 - Lack of effective business continuity plan
 - Failure to engage appropriate resources
 - Inability to recover from natural disaster

- Loss of building accreditation
- Reputational damage / having the right messaging
- Failure to deliver major project – on time
- Financial pressures / making rates unaffordable
- Technology failure
- Te Tiriti and Iwi/Mana Whenua partnerships
- A two-part process was outlined:
 - Identify risks and considering what should be added.
 - Confirm reporting requirements.
- Staff will prepare a further report for the next meeting on proposed Risk Register updates and the type and level of information to be reported back to the Committee.
- The Committee supported clear and regular communication with the community on key risks and how Council is responding to them.
- Staff updated the Committee on interim audit work completed at the end of June, including checks on rates, bank reconciliations, assets and internal controls. Annual Report preparation is progressing, with final audit work expected in late August/September before adoption by the end of October.
- The Chair noted he had briefly engaged with external auditor Mike Hawken on Long Term Plan matters, with no other issues raised regarding audit work.

Moved Chair Ward / Councillor Cotton and Resolved:

“That the Risk & Assurance Committee receives the Risk & Assurance Chair Report’ dated 23 July 2026.”

3. CATEGORY A REPORTING 2026-2027

Sharon Jenkinson – (Finance and Policy Group Manager) and Donna McArthur (Infrastructure Strategy & Delivery Group Manager) were in attendance to speak to the report and answer any questions.

They highlighted the following:

- The proposed 2026/27 Category A list was reviewed, noting the projects were in the adopted Annual Plan and would be monitored through Category A reporting.
- The Committee was asked to confirm the proposed list and reporting frequency, and to continue monitoring the projects.
- A significant workload was noted, with 179 line items. Of these, 111 are Three Waters projects, representing around two-thirds of the work programme that will be withdrawn from Council discussion in 12 months’ time.
- The Balmoral/Tuapeka Rural Water Scheme plant is now operational; however, potential capital works remain and the associated risks would be reported

separately. The supply risk for summer is expected to be resolved before Christmas. This has not yet been reported to Council, as information is still being developed.

- NZTA funding changes for bridge projects were discussed, including tender evaluation for up to nine bridges and a risk that not all works may be completed by June.
- Future reporting should include project overview, key staff/contractors, budget, funding, timeline, community expectations and risks.
- Transportation projects were prioritised to avoid funding issues, alongside 28 Three Waters delivery/design projects.
- Community Services projects were noted as mostly minor capital works delivered by operational teams.
- Members requested clearer project reporting on delivery status, design-only or deferred projects, and status colour coding, with the Chair to brief staff on report content.

Moved Councillors Graham / McAtamney and Resolved:

“That the Risk & Assurance Committee receives the Category A Reporting 2026-2027 Report.

That Risk & Assurance Committee recommends to Council the following Category A projects for reporting to the Risk & Assurance Committee for the 2026/27 Financial year.”

- ***Elsie Stewart Community Library and Pool Project***
- ***Milton Main Street Group of projects***
 - ***North Milton State Highway 1 Pipeline Renewals***
 - ***Milton Streetscape***
 - ***Milton AC and concrete pipeline renewals***
 - ***Milton Sewer and Stormwater network renewals***
- ***Mt Coote Capital Projects***
- ***Rosebank Hill (Clyde Street) pipeline Renewals***
- ***Transportation Group of Projects (year 3)***
- ***Wastewater Compliance Projects 22***
- ***Datascape ERP Upgrade***
- ***Southern Water Done Well Transition Process***
- ***Long Term Plan Project***

4. RISK STATUS PROGRESS REPORT - RISK #11 FAILURE TO IMPLEMENT PROCUREMENT PROCESSES SUCCESSFULLY

This report provided the Committee with an update on Risk #11, including current controls, residual risk rating and improvement actions for procurement processes.

Donna McArthur (Infrastructure Strategy & Delivery Group Manager) was in attendance to speak to the report and was available to answer any questions.

She highlighted the following:

- Procurement controls have improved through experienced staff oversight, standardised documentation, templates and senior management sign-off.
- Key risks remain around resourcing, capacity and project timeframes, while procurement processes are regularly updated to reflect central government and NZTA rule changes.
- The procurement officer role has been appointed but is not yet fully implemented while prior work is handed over.
- The residual likelihood remains possible, with the overall risk rating assessed as High and a target rating of Low.

Moved Councillors Kennedy / Cotton and Resolved:

“That the Risk & Assurance Committee receives the ‘Risk Status Progress Report – #11 Failure to meet service delivery commitments’ report.

That the Risk & Assurance Committee notes whilst revised residual risk assessment likelihood parameter in Attachment A has not moved and is still considered High and the overall level of risk remains the same as ‘Critical’ at this time.”

5. HEALTH AND SAFETY REPORT

The purpose of this paper is to provide Risk and Assurance Committee with Health and Safety reporting for the period April-June (Quarter 4, FY 25/26).

Christina Johnston (Organisational Performance Improvement Health and Safety Manager) was in attendance to speak to the report and gave everyone a verbal overview and was available to answer any questions. She highlighted the following:

- The health and safety survey was 80% favourable.
- Of 45 reported issues, 82% were submitted within 24 hours and 49% met response timeframes, up from 31% in Quarter 1.
- Eleven wellbeing issues were reported, with further work to support staff wellbeing to be discussed with SLT in August.
- Proactive inspections were high, mainly for vehicles, Three Waters and community housing, with pools and libraries to be reviewed next.
- Three Waters achieved 100% compliance for 15 annual location certificates.
- The annual improvement action plan focuses on roles, response timeframes, H&S Representative training and budget access.
- Monthly reports go to SLT, with Group Managers updated on open issues and actions.

- Aggression, conflict and threatening behaviour were discussed as a critical risk, with further reporting requested on 12–24 month trends, seasonal patterns, affected service areas, and community messaging.
- Clear reporting expectations, staff awareness, leader engagement, site visits and mitigation were noted as important to address under-reporting.

Moved Councillors Kennedy / Harrison and Resolved:

“That the Risk & Assurance Committee receives the Health and Safety report.”

6. CAPITAL PROJECT REPORT – CATEGORY A

This report provides an update on progress of Category A projects. This report covers the 2024/25 Category A. The committee has been asked to identify 2026/27 Category A projects for recommendation to Council in a previous report in this agenda.

Projects A-D – Category A Projects:

Project A – Balmoral/Tuapeka Rural Water Scheme & Lawrence New Supply.

Reymar Tiburcio – (Manager Project Management Infrastructure Strategy & Delivery) and Donna McArthur (Infrastructure Strategy & Delivery Group Manager) were in attendance to speak to the report and answer any questions.

They highlighted the following:

- Localised under-supply remains the key risk, with a booster pump at Waitahuna Pump Station being scoped and an Australian pump option being investigated to reduce lead time, subject to final modelling. Resolution is targeted before summer/Christmas.
- The fibre/telemetry issue remains under contract review and will require consultation with management and the Rural Water Scheme, with any decision to consider reliability, compliance, contractual matters and landowner communication.

Project B - Milton Main Street Group of Projects

North Milton State Highway 1 Pipeline Renewals

Reymar Tiburcio – (Manager Project Management Infrastructure Strategy & Delivery) and Donna McArthur (Infrastructure Strategy & Delivery Group Manager) were in attendance to speak to the report and answer any questions.

They highlighted the following:

- Work has restarted, with NZTA approval for pavement reinstatement still being finalised.

- Forecast costs are still being reviewed, with a risk the project may exceed the \$2 million budget.
- Centennial Avenue and other local road impacts are being monitored by Roading Operations, with temporary reinstatement undertaken while responsibility for damage is discussed with the contractor, Contract Administrator and Independent Certifier, and remediation design and NZTA approval are finalised.
- The 21 October completion target depends on NZTA approval, final design requirements, pavement reinstatement and contractor/subcontractor availability.

Milton Streetscape Beautification Project

Reymar Tiburcio – (Manager Project Management Infrastructure Strategy & Delivery) was in attendance to speak to the report and answer any questions.

He highlighted the following:

- Several scheduled activities are complete, including the base pour and activities 14 and 16.
- Some works are weather delayed, including a one-day activity that does not affect the overall programme, while pavers, turf and brick veneer require suitable surface and ambient temperatures.
- Future reports are to include actual completion dates, or a tick where appropriate, alongside scheduled finish dates.

Project C - Elsie Stewart Community Library & Pool Facility (formerly known as the Bruce Community Facility Project)

Donna McArthur – (Infrastructure Strategy & Delivery Group Manager) was in attendance to speak to the report and answer any questions.

She highlighted the following:

- Branding is now in place and the project is progressing well.
- Testing confirmed some soil as clean fill, allowing removal from site at no cost and giving contractors more space.
- Neighbouring buildings purchased by a private buyer have been demolished, resolving a previous perception risk, with clarification that this was separate from the project.
- A site visit and visit to Calder Stewart's steel fabrication facility were scheduled for 24 July 2026.
- The project remains on track for budget and timeline, with no public concerns raised and communication continuing through the communications team.
- Clarification was provided that "shop drawings" refers to detailed construction drawings for individual components, not a retail shop.

Project D – ERP Upgrade - Datascape

Datascape has been operating as Councils main financial system since 1 July 25. On 1 July 2025 Council went live with the following modules, Finance, Rates, Planning, Health, Food, Alcohol, LIMs, Compliance & Animals

Sharon Jenkinson – (Finance and Policy Group Manager) was in attendance to speak to the report and answer any questions.

She highlighted the following:

- Finance processes are progressing more smoothly than last year, although some issues remain in less mature parts of the system.
- Council-owned property, cemeteries and water meters remain parked, as suitable modules are not currently available or fit for purpose.
- IBIS budgeting system integration is underway, with work started to allow the systems to align and budgets to transfer automatically.

Project H – Local Water Done Well (LWDW)

Mayor Jock Martin spoke to the report and answered questions.

He highlighted the following:

- Southern Water Done Well is progressing well, with work continuing on governance appointments and transition planning.
- Two directors are expected to be appointed before Christmas, with further work underway on the scope for rural representation.
- Staff workshops have commenced, with some uncertainty noted around future roles; placeholder meetings are scheduled in August and significant transition work remains.

Moved Councillors Cotton / Graham and Resolved:

“That the Risk & Assurance Committee receives the ‘Capital Project Report – Category A.’

7. THREE WATERS OPERATIONS 11 MONTH REPORT

This report displays the financial results for the Three Waters activity for the first eleven months of the 2025/26 financial year.

This report combines high level financial results for the Urban Water, Rural Water, Wastewater, Stormwater, Water Management and Water Operations business units.

Linda Till – (Three Waters Group Manager) in attendance to speak to the report and answer any questions.

She highlighted the following:

- The report was prepared manually, with reporting processes improving.
- The operating position remained \$1.4 million over budget, consistent with the 10-month position.
- Coding continues to be tidied up ahead of year end, and the manual water meter process is working well, with income approximately \$100,000 above expectation.
- Third-party damage costs are invoiced and recovered where the responsible party can be identified.
- Capital funding adjustments are still to be completed as part of the Annual Report process.
- October 2025 weather event claims are being progressed and are expected to be finalised by June 2027, with staff costs included in the final claim.
- Storm event contractor costs will be reviewed line by line for eligibility for inclusion in a future insurance claim, noting underground repairs will not be claimable.

Moved Councillors Cotton / Smith and Resolved:

“That the Risk & Assurance Committee receives the ‘Three Waters Operations 11 Month Report’.”

8. CONFLICT OF INTEREST REGISTER FOR ELECTED MEMBERS AND EXECUTIVE MANAGEMENT

This report reflects the current Conflicts of Interest Declaration Register (Members Interest register) for elected members (council and community boards), the Independent Chair of Risk & Assurance, the Chief Executive, Deputy Chief Executive and Senior Leadership Team.

New declarations are required to be completed on a six-monthly basis.

- Members confirmed the register and noted the six-monthly declaration requirement.

Moved Councillors Kennedy / Harrison and Resolved:

“That the Risk & Assurance Committee receives the Conflicts of Interest Register for Elected Members and Executive Management report.”

9. FINANCIAL MONITORING REPORT

This report presents the Financial Statements for Council for the year to the 31st May 2026 with high level commentary.

Sharon Jenkinson – (Finance and Policy Group Manager) was in attendance to speak to the report and to answer any questions.

She highlighted the following:

- An NZTA claim of \$2.4 million is still to be recognised.
- Better Off Funding of \$1.9 million is budgeted but not available yet.
- A budgeted investment surplus transfer of \$4.9 million may occur depending on completed project scope.
- A breakdown of other operating expenditure was requested.
- Depreciation funding levels were discussed.
- Year-end reporting is expected for the next meeting.
- Members were asked to advise what additional notes or analysis they would like included in future reports.
- Qlik reporting is being developed to improve analysis.

Moved Councillors McAtamney /Catherwood and Resolved:

“That the Risk & Assurance Committee receives the Financial Monitoring report.”

10. TREASURY MANAGEMENT DEBT REPORT

This report covers Council’s Investment portfolio, the monitoring of this and compliance with Council Policy.

Greg Bowie – (Chief Financial Officer) was in attendance to speak to the report and gave everyone a verbal overview and was available to answer any questions.

Moved Councillors Smith / McCrostie and Resolved:

“That the Risk & Assurance Committee receives the ‘Treasury Management Investment Report’.”

11. TREASURY MANAGEMENT DEBT REPORT

This report covers Council's external LGFA Borrowing portfolio, including information regarding Council's loans with LGFA and interest rate trend comparisons over prior periods.

Greg Bowie – (Chief Financial Officer) was in attendance to speak to the report and gave everyone a verbal overview and was available to answer any questions.

Moved Councillors Harrison / Kennedy and Resolved:

"That the Risk & Assurance Committee receives the 'Treasury Management Debt Report'."

12. REASONS TO MOVE TO PUBLIC EXCLUDED SESSION

Moved Councillors Graham / Kennedy and Resolved:

"That the Risk & Assurance Committee receives the 'Reasons to Move to Public Excluded Session' report."

That if required, the Risk & Assurance Committee excludes the public from the following part of the proceedings of this meeting pursuant to the provisions of the Local Government Official Information and Meetings Act 1987 namely:"

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
Matters dealt with in these minutes: Public Excluded Minutes 30 April 2026	The information contained in the report contains details relating to the prevention, investigation, and detection of offences.	The specific provisions of the Act that relate to these minutes can be found in the open minutes of the Council meeting held on 30 April 2026.
Council Insurance Renewal Update 2026/27	The information contained in the report is commercially sensitive.	<i>Section A2 (b)</i> Protect information where the making available of the information would: Disclose a trade secret; or Be likely unreasonably to prejudice the commercial position of the person who

		supplied it or who is the subject of the information.
Cyber Security & ICT Update	The information contained in the report contains information about Clutha District Council's cyber security measures.	<i>Section A2 (b)</i> Protect information where the making available of the information would: Disclose a trade secret; or Be likely unreasonably to prejudice the commercial position of the person who supplied it or who is the subject of the information.
Mt Cooe Contract Update	The information contained in the report is commercially sensitive.	<i>Section A2 (b)</i> Protect information where the making available of the information would: Disclose a trade secret; or Be likely unreasonably to prejudice the commercial position of the person who supplied it or who is the subject of the information.

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987, and the particular interest or interests protected by Section 6 or Section 7 of that Act or Section 6 or Section 7 or Section 9 of the Official Information Act 1982, as the case may require, which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as shown after each item.

The meeting moved into public excluded session at 11:33am.

The meeting moved out of public excluded session at 12:00pm and before the closing Karakia, Chair David Ward thanked Councillors and staff.

The meeting closed at 12.01pm.

Read and Confirmed

David Ward
CHAIRPERSON

Risk & Assurance Committee

Item for INFORMATION

Report	Risk & Assurance Chair Report
Meeting Date	3 September 2026
Item Number	2
Prepared By	David Ward – Risk & Assurance Chair
File Reference	1045799

REPORT SUMMARY

This report introduces matters I would like the Committee to consider at today's meeting and, where appropriate, refer to Council in accordance with our terms of reference.

RECOMMENDATION

- 1. That the Risk & Assurance Committee receives the Risk & Assurance Chair's Report.**

REPORT

Chairs Report

A) Risk Status

At our previous meeting, the Committee considered the risk status report and discussed which risks currently present the greatest concern for Council. We identified a group of high-level risks and agreed to discuss them further at today's meeting before recommending an amended risk register to Council.

Today's agenda includes a paper outlining the risks identified at the previous meeting. We will confirm whether these remain Council's greatest risks and consider whether current mitigation, Council and community awareness, and preparedness for action are sufficient.

It is also important that Council's risks are reviewed regularly. This will occur through a deep dive into one or two risks at each Committee meeting, along with a formal review of the risk register at least once a year. The review should also consider any potential financial impact on Council and how this may be funded, including through loans and available borrowing capacity, rating impacts, or central government funding assistance.

B) Financial Reports

Staff are currently focused on preparing the draft annual report and engaging with the independent auditors. This will be the main agenda item for the 15 October 2026 meeting. As a result, no financial reports are attached to today's agenda. Instead, staff will provide a verbal update on the audit fieldwork timetable, areas of auditor interest, and progress with the annual report.

I have also asked staff to provide a briefing on progress with the action items identified in the 2025 audit management letter.

Members will have considered what regular financial reporting they expect to receive at each meeting. I would like to discuss this further today, focusing on exception reporting, cash flow, debt impact, and what our financial reports and KPIs may look like after 1 July 2027.

C) Capex Reports

At our previous meeting, we identified the Capex reports we wish to receive for the 2027 financial year. As Council only recently adopted this recommendation, reports on the new project list will not be available until the October 2026 meeting. I look forward to receiving these reports, with particular focus on budget, delivery timeframes, contractor performance, and financial impact.

We must continue to recognise that the community expects these projects to be delivered on time and to the required standard, particularly as rates are being collected to fund them.

D) Rates Capping

The recent rates capping announcement was unlikely to surprise the local government sector, given the strong public support for the proposal and the limited commentary from other political parties.

We have previously discussed the need to identify the key drivers of rates increases, including levels of service, legislative compliance costs, and community project costs. This work remains important. Local government absorbs significant costs each year to comply with, or implement, legislation passed down from Parliament, often without financial support. We need to understand and publicly identify these costs.

We also need to identify and share with the community the costs associated with each activity's level of service. The community may want higher service levels and be willing to meet the cost. If we need to seek an annual rates increase above 4%, this will be a matter to put before the relevant authorities.

Finally, a thorough review of our Revenue and Financing Policy will be needed to assess whether the current user-pays model is adequate. This may include adjusting public and private good allocations to reduce pressure from rate subsidies.

We will continue to monitor this matter closely when legislation is introduced to Parliament early in the new term of government.

Risk & Assurance Committee

Item for RECOMMENDATION

Report	Risk Register Status Report
Meeting Date	3 September 2026
Item Number	3
Prepared By	David Ward – Risk & Assurance Chair Sharon Jenkinson – Finance & Policy Group Manager
File Reference	1045840

REPORT SUMMARY

This report identifies the current organisational risks and gives the Committee an executive-level view of those risks for consideration and debate where required.

Further analysis and commentary will be provided at the meeting.

RECOMMENDATIONS

1. That the Risk & Assurance Committee receives the Risk Register Status report.
2. That the Risk & Assurance Committee recommends to Council the following risks for reporting to Risk & Assurance Committee for the 2026/27 Financial year (or as amended):
 - Consequences of legislative reform
 - Failure of waters infrastructure
 - Failure to comply with legislation
 - Lack of effective business continuity plan
 - Failure to engage appropriate resources
 - Inability to recover from natural disaster
 - Loss of building accreditation
 - Reputational risk and effective communication
 - Failure to deliver major project – on time
 - Financial pressures / making rates unaffordable
 - Technology failure
 - Te Tiriti and Iwi/Mana Whenua partnerships

REPORT

At the last Risk & Assurance meeting, the Committee was asked to consider the risks they would like reported to them.

A two-part process was outlined:

- Identify risks and considering what should be added.
- Confirm reporting requirements.

This report outlines the proposed Risk Register, the type and level of information proposed to be reported back to the Committee and encourages discussion on the proposed risks, level of detail and frequency of reporting.

- **Consequences of legislative reform**

Risk and impact description	- May result in both intended and unintended consequences. - Creates pressure on the sector and communities to make decisions on the future without adequate consultation timeframe. - May overlook local activities and funding sources that sit outside legislative definitions.
Risk drivers	- Inadequate reform strategy. - Losing the impact on local democracy. - Forming associations with other local authorities. - Limited understanding of the role of local government.
Consequence and likelihood	- Probable, given central government commitment to reform and limited opposition voice.
Risk rating / colour coding	- Significant risk
Current mitigation controls	- Regular meeting attendance and reporting papers to Council. - Ongoing monitoring of central government communications. - Engagement with LGNZ and the Audit Office. - Continued assessment of the potential financial impact on the District.
Mitigations and required actions	- Continue to review and understand reform agendas. - Maintain sector engagement. - Seek external advice where appropriate.

- **Failure of waters infrastructure**

Risk and impact description	- May affect all properties across the district, as water infrastructure supports essential services. - Could create public health impacts if services are disrupted. - May negatively affect the rural sector, particularly where water supply is critical to operations.
Risk drivers	- Lack of appropriate maintenance. - Breakdown in relationships with contractors. - Natural disaster or emergency event. - Wilful damage to the network. - Excess water demand affecting ability to maintain supply.
Consequence and likelihood	- Currently assessed as low likelihood but reviewed regularly due to the critical nature of the network.
Risk rating / colour coding	- Potentially major risk.
Current mitigation controls	- Regular meetings with contractors. - Staff training and rostered availability. - Frequent staff meetings. (Weekly) - Annual maintenance programmes.
Mitigations and required actions	- Maintain effective contractor and stakeholder relationships. - Identify and address gaps in internal and external service delivery. - Monitor the potential impact of Southern Waters on future staff levels. - Communicate with the community about contact points and responsibilities after 1 July 2027.

- **Failure to comply with legislation**

Risk and impact description	- Affordability of compliance. - The volume of proposed legislative change for the sector. - Processes not being followed in compliance with legislation. - Limited awareness of good governance practices.
Drivers of each risk	- A desire for sector reform at central government level. - Insufficient protection for communities within legislative change processes. - Failure to consistently apply good governance principles.

	- Elected members not being fully informed of compliance requirements.
Consequence and likelihood	- Moderate, given external audit requirements and annual reporting on regulatory legislative performance.
Risk rating / colour coding	- Currently assessed as a low-level risk.
Current mitigation controls	- Training through external presentations, Council workshops, and staff knowledge-sharing. - Advice from LGNZ and Akona learning programmes. - Presentations from professional bodies. - Annual audit management letter.
Mitigations and required actions	- Planned training briefings. - Maintain clear internal and external communication on legislative requirements. - Access to external advisors where required.

• **Lack of effective business continuity plan**

Risk and impact description	- A significant event, such as a natural disaster, may substantially shift Council's focus and priorities.
Drivers of each risk	- An event may affect Council's ability to deliver essential services. - Unexpected changes to contractor or staff availability. - Fire, earthquake, or other natural damage to facilities or infrastructure.
Consequence and likelihood	- Medium risk, with the potential to occur without warning.
Risk rating / colour coding	- Significant risk
Current mitigation controls	- The business continuity plan is reviewed regularly. - Executive team members are responsible for specific sections of the plan. - Planned training exercises for staff and contractors. - Council communicates with the community about preparedness for service disruptions. - Relationships with government agencies.
Mitigations and required actions	- Schedule a formal review of the plan. - Continue scheduled training. - Specific response engagement with contractors. - Regularly inspect potential delivery sites, including IT and communications services.

- **Failure to engage appropriate resources**

Risk and impact description	- May affect Council's ability to provide the services and facilities the community expects from annual rates. - Includes internal Council resources and external contractors, consultants, and advisers.
Drivers of each risk	- Contractors leaving the district. - Loss of institutional knowledge when staff leave the organisation. - Legislative change requiring specialist technical expertise that may be difficult to secure. - Current labour market conditions. - Perceptions of local government as a secure employer.
Consequence and likelihood	- Proposed legislative changes may influence how the sector is viewed as an employer into the future. - Council may need incentives to attract people to the district and retain them for a reasonable period.
Risk rating / colour coding	- Moderate risk requiring ongoing monitoring as legislative changes progress.
Current mitigation controls	- Regular staff engagement on the potential impacts of sector change. - Training to support staff development and career progression. - Improved understanding of contractor capability, capacity, and exposure areas.
Mitigations and required actions	- Continue staff training. - Support career development opportunities. - Review responsibilities to identify gaps, pressure points, and resourcing needs.

- **Inability to recover from natural disaster**

Risk and impact description	- A significant natural disaster may damage public infrastructure and buildings, limiting the community's access to core services. - The event may also require an emergency response and recovery effort.
Drivers of each risk	- Flooding - Severe wind - Earthquake

Consequence and likelihood	- Potentially high
Risk rating / colour coding	- Significant risk
Current mitigation controls	- Policies and asset management plans. - Civil defence planning. - Insurance arrangements. - IT recovery plans. - Community communications. - Scheduled CDEM training for staff and communities. - Training to ensure cover is available for all lead positions.
Mitigations and required actions	- Confirm the availability of the response centre building. - Fund a study of potential overland flood pathways. - Review the urban catchment management plan. - Identify potential exposure areas with input from local residents.

- **Loss of building accreditation**

Risk and impact description	- Loss of building accreditation may remove control from Council and transfer the function to an external agency. - This may create additional costs for the community if replacement services need to be provided from outside the district.
Drivers of each risk	- Loss of trained or qualified staff. - Failure to meet annual external compliance audit requirements.
Consequence and likelihood	- Moderate, depending on Council's ability to retain appropriately qualified staff.
Risk rating / colour coding	- Moderate risk
Current mitigation controls	- Regular staff training sessions. - Evaluation of staff development opportunities. - Review of individual responsibilities. - Prioritising matters identified through the annual external report.
Mitigations and required actions	- Hold regular meetings with external assessors. - Continue staff training. - Maintain communication with neighbouring councils.

- **Reputational risk and effective communication**

Risk and impact description	- Loss of confidence in Council's ability to deliver its functions to the expected professional standard. - Loss of effective governance functions.
Drivers of each risk	- Performance assessments by external agencies, such as DIA, the Audit Office, or political observers. - Media coverage or commentary about Council. - Failure to adequately communicate with the community. - Incorrect information provided in Council reports or to the media. - Council involvement in operational matters.
Consequence and likelihood	- Potentially high
Risk rating / colour coding	- Currently assessed as a moderate risk.
Current mitigation controls	- Council induction programme. - Regular training and use of external advisers where appropriate. - Regular engagement with mainstream media. - Consistent communication to ensure the community receives accurate information. - Managing the messages proactively.
Mitigations and required actions	- Continue informing the community about what Council is doing, why it is being done, the cost, timeframe, and district benefits. - Maintain message control and use social media effectively. - Provide regular community newsletters.

- **Failure to deliver major project – on time**

Risk and impact description	- The community may not receive the full benefit of the activity or project funded through rates. - Potentially leads to increased costs of a project. - Resources and funding may be diverted from other projects.
Drivers of each risk	- Delays may arise from design issues, weather, contractor availability, or supply chain constraints for equipment and fittings. - Insufficient internal resourcing. - Consenting delays or issues. - Unexpected construction discoveries that increase the project scope or workload.

Consequence and likelihood	- A significant risk for any major project.
Risk rating / colour coding	- High risk
Current mitigation controls	- Appointment of a project manager. - Regular meetings with key personnel and contractors. - Regular reporting to Council. - Ongoing awareness of budget and funding sources. - Communications programme.
Mitigations and required actions	- Continue meetings with key personnel. - Maintain a “no surprises” approach in reports to Council. - Identify and acknowledge key milestones. - Maintain focus on project completion.

• **Financial pressures / making rates unaffordable**

Risk and impact description	- Ongoing commitment to activities or projects may place excessive pressure on rates. - Community opposition to projected rates increases. - Council’s reputation.
Drivers of each risk	- Costs associated with activities or projects are not clearly communicated to the public. - Impact legislative compliance. - Rising costs across major activities, including fuel, freight, inflation, and other cost-of-living pressures.
Consequence and likelihood	- High
Risk rating / colour coding	- Severe risk to Council’s reputation and community affordability.
Current mitigation controls	- Annual Plan consultation process. - Reporting on the financial impact of planned works. - Regular review of financial reporting. - External audit feedback and observations. - Third party commentary on Council’s financial projections.
Mitigations and required actions	- Provide elected member training on financial impact drivers. - Continue “no surprises” financial reporting. - Maintain clear and consistent communication with communities.

- **Technology failure**

Risk and impact description	- Inability to receive timely financial and operational reports. - Council databases may be unavailable, limiting access to key information. - Council may be unable to process annual charges, including rates notices, dog fees, and other charges. - Managers may be unable to monitor the performance of their departments.
Drivers of each risk	- Software failure. - Lack of supplier support. - Failure to respond to the priority of this risk and its impact on the organisation's ability to carry out daily functions.
Consequence and likelihood	- High
Risk rating / colour coding	- Severe risk
Current mitigation controls	- Regular meetings with the supplier. - On-site assistance when required. - Continued software development. - Contact with other software users. - Regular updates with Council and external auditors.
Mitigations and required actions	- Continue regular meetings. - Provide a briefing for Council. - Maintain dialogue with the supplier and continue involvement in software enhancement discussions.

- **Te Tiriti and Iwi/Mana Whenua partnerships**

Risk and impact description	- Council may not be appropriately aligned with local iwi. - Conflict with local iwi. - Local iwi may not be involved in decision-making.
Drivers of each risk	- Local iwi may not be engaged at the appropriate stages of strategy development. - Funding may be insufficient to support meaningful consultation.
Consequence and likelihood	- Possible
Risk rating / colour coding	- Moderate risk
Current mitigation controls	- Regular engagement with local iwi.

	- Ongoing staff liaison on consenting matters. - Recognition of resource pressures.
Mitigations and required actions	- Continue dialogue on matters of local and national significance. - Maintain formal and informal engagement. - Continued commitment to strengthening the relationship.

Risk & Assurance Committee

Item for INFORMATION

Report	Capital Project Report – Category A
Meeting Date	3 September 2026
Item Number	4
Prepared By	Donna McArthur – Infrastructure Strategy & Delivery Group Manager Sharon Jenkinson – Finance & Policy Group Manager
File Reference	1045853

REPORT SUMMARY

This report provides a final update on progress of the 2024/25 Category A projects.

At the last meeting the committee identified projects they wished to be included in for Category A project reporting for 2026/27 and recommended them to Council.

At the Council meeting on the 20th August Council resolved to include the following projects as Category A projects for reporting to the committee. Reporting on these projects to the committee will be included from the October 2026 meeting.

- Elsie Stewart Community Library and Pool Project
- Milton Main Street Group of projects:
 - North Milton State Highway 1 Pipeline Renewals
 - Milton Streetscape
 - Milton AC and concrete pipeline renewals
 - Milton Sewer and Stormwater network renewals
- Mt Cooe Capital Projects
- Rosebank Hill (Clyde Street) pipeline Renewals
- Transportation Group of Projects (year 3)
- Wastewater Compliance Projects 22
- Datascape ERP Upgrade
- Southern Water Done Well Transition Process
- Long Term Plan Project.”

RECOMMENDATIONS

1. That the Risk & Assurance Committee receives the ‘Capital Project report – Category A’.

REPORT

Council approved the following projects to be categorised as Category A projects for reporting and monitoring for the 2024/25 financial year.

- A. Balmoral/Tuapeka Rural Water Scheme & Lawrence New Supply
- B. Milton Main Street Group of projects
- C. Elsie Stewart Community Library & Pool Facility Project
- D. ERP Upgrade - Datascape
- E. Wastewater Compliance Group of Projects
- F. Water Compliance Group of Projects
- G. Rural/Urban Water Scheme Funding Policy
- H. Local Water Done Well

Projects A-C – Category A Projects:

These are covered in separate reports in attachments A-C.

Project D – ERP Upgrade - Datascape:

We have commenced our second financial year of operation with Datascape as Council's main financial system.

Throughout the year we have faced a variety of operational, project related and functionality issues which we have been working through. Staff are still having regular meetings with Datacom support staff as the forum for issue resolution with the Finance Project Manager attending these to discuss progress and stress the importance of each issue to the business. Currently there are 91 open tickets.

We have successfully processed the rates and sent out assessments and instalment one invoices during the month of July.

Staff are currently working through the Annual Report process for the first time with Datascape, with the audit expecting to commence near the start of September.

The finance team is still working with IT on the production of additional reporting using a third party reporting tool. However, with staff resignations and maternity leave, we no longer have an in-house resource for this.

The implementation of an automated invoicing system is progressing well with us going live on the 21 July 2026. This is a huge change for the whole organisation, with many ongoing issues arising due to the change in process.

Other stage 2 activities are currently parked. These include Council Owned property, Cemeteries, water meters, and Ibis (budgeting system) integration. We do not plan on implementing these modules until we have resolution on the many other operational issues we are facing.

Projects E & F – Water & Wastewater Compliance Projects: (no change)

The following projects were included in this group of projects:

- Owaka WWTP Compliance Upgrade
- Tapanui WWTP Compliance Upgrade
- Lawrence WWTP Compliance Upgrade
- Kaka Point WWTP Compliance Upgrade
- Milton WWTP Compliance Upgrade
- Rural WTP Compliance Instrumentation - Moa Flat
- Rural WTP Compliance Instrumentation - North Bruce
- Rural WTP Compliance Instrumentation - Puerua
- Rural WTP Compliance Instrumentation - Kaitangata WTP
- Rural WTP Compliance Instrumentation - Stirling WTP

There have been new Standards released for consultation by Taumata Arowai which are likely to significantly change future compliance requirements. Further work is required to confirm the cost of meeting the new standards versus our current land treatment estimates.

As part of the Annual Plan project review these projects have been deferred and any unspent budgets have been carried forward to the 2025/26 year.

Project G – Rural/Urban Water Scheme Funding Policy (no change finished now)

Although not a specific capital project in the LTP, we believe this topic should remain as a Category A consideration due to the public importance and interest in this topic.

Funding options were consulted on as part of the Annual Plan 2026/27 resulting in the introduction of an availability charge for rural water.

Project H – Local Water Done Well (LWDW)

Bruce Gemmell, Establishment Board Chair, Fiona Smith, Programme Director, and Claire Spencer, Service Delivery and Operating Lead, visited the district in early August. Following a meeting with the Chief Executive, the Southern Waters team undertook a site tour to view key water and wastewater treatment assets, primarily across the eastern and northern parts of the district.

Considerable effort continues to be invested by CDC staff in responding to Requests for Information (RFIs) and addressing subsequent follow-up queries. Following a series of current-state workshops attended by staff from each council in July, further workshops were held over two days in Dunedin in mid-August to explore future-state options for the target operating model. These sessions were well attended by representatives from all councils and were facilitated by LSI, the consultancy engaged to design the future-state model. It is anticipated that the model, together with the proposed organisational structure and transition plan, will be approved by the Board and communicated to staff before the end of the year.

Involvement in the Capital Programme Prioritisation work remains ongoing and has created a significant additional workload for the Three Waters Strategy and Planning Manager. We

have been advised that the proposed capital programme is ambitious in its initial years, which may present a delivery challenge as Southern Waters establishes its systems, processes, and capability. In response, the project team is seeking to balance programme delivery to reduce the risk of a significant underspend during the early years of operation.

Council staff are continuing to receive briefings on proposed changes to the capital programme and recently participated in a Strategic Asset Management Plan (SAMP) workshop as part of the development of the Water Services Strategy, which is scheduled for completion in November. The strategy will be subject to public consultation, with the intention that this occurs in parallel with Council's Long Term Plan (LTP) consultation process next year.

Asset valuation work is currently underway and is being undertaken by PDP. The process has involved a number of site visits across the district, accompanied by Council staff, to inspect and assess key water and wastewater assets. This work will support the development of the opening asset valuations required for the transition to Southern Waters.

Council staff have been working with the other Councils on the LGFA assessment process and the proposed term sheet for borrowing. There are some discrepancies between this and the shareholder agreement which we are working through with lawyers and LGFA. There is a meeting to discuss options scheduled for Friday the 28th August. Staff are also meeting with the SWDW Finance and Commercial Workstream lead on Friday 28th August to discuss future finance function requirements.

ATTACHMENTS

- 04A - Balmoral/Tuapeka Rural Water Scheme and Lawrence new supply – Contract 850/865
- 04AA – Balmoral/Tuapeka Risk Register
- 04B – Milton Main Street Group of Projects
- 04BB - Milton Main Street Utilities Project Issues and Risk Register
- 04C – Elsie Stewart Community Library and Pool Project



Clutha District Council

Attachment A - Balmoral/Tuapeka Rural Water Scheme and Lawrence new supply

Subject: Balmoral/Tuapeka Rural Water Scheme and Lawrence new supply – Contract 850/865 – Risk & Assurance Report

Date: 3 September 2026

From: Reymar Tiburcio, Manager, Project Management

File Reference: 1046282

The Balmoral/Tuapeka Rural Water Scheme; Lawrence new supply project was implemented using two construction contracts, Contract 850, and Contract 865. The details of each contract scope are outlined below.

This project is split into two contracts:

Contract 850: Southern Trenching Limited (STE)

- Pipeline Installation Scope (Construction of 41.5 km of pipeline)

New pipelines connecting the Clydevale Borefield, Greenfield Water Treatment Plant (WTP), Lower Greenfield Reservoir and Pump Station (LGPS), Upper Greenfield Reservoir and Pump Station (UGPS), Balmoral 1 (Cairn Rd PS) Reservoir and Pump Station, Breakneck Tanks, Cockleshell Tanks, Lawrence Reservoir and Lawrence PRV.
- Fibre duct installation connecting Clydevale Borefield, Greenfield WTP, Lower Greenfield Reservoir and Pump Station (LGPS), Upper Greenfield Reservoir and Pump Station (UGPS), Balmoral 1 (Cairn Rd) Reservoir and Pump Station

Contract 865: Cowley Electrical, Dairy and Pumps (Cowley - CEDP)

- Construction of 5 Pump Stations Scope.

LGPS, UGPS, Cairn Rd PS for the Greenfield Scheme, Milton WTP Pump Station, and Milburn Pump Station for Milton-Waihola Water Scheme extension.
- Greenfield Water Treatment Plant Scope

Construction of the water treatment plant building, installation of the main reservoir, installation of the booster pumps, installation of the run to waste tanks, installation of the chlorine and caustic dosing stations, Installation of all mechanical and electrical

controls, all civil works including drainage pipes, loading concrete pad, fencing, gates and site landscaping.

- Addition of 4 x Bore wells. Bores 1, 2 and 4 to be set up with Bore pumps and controls, bore three as an observation bore well.

1. **JOB-STATUS SUMMARY**

The contracts 850 and 865 have been issued with practical completion. The project team are now focused on progressing the booster pumps at the Waitahuna pump station. A site visit with Councillor Roger Cotton, and Balmoral-Tuapeka RWS chairperson, Geoff Blackmore, was held on 11 August 2026 at the Waitahuna pump station, this visit was to provide insight in the current condition of the asset. Currently, the project team is seeking cost estimates and lead time for the booster pump, and installation/construction of the pump station.

2. **PROJECT RISKS**

Risk Category	Current Risk Level	Trend
Localised Risk of Undersupply	Medium	Improving
Asset & Inventory Control	Low	Improving
Programme Delivery & Dependencies	Low	Static

RISK 1: Localised Undersupply

- High friction losses between Balmoral 1 and Balmoral 2 due to various factors such as but not limited to existing pipe sizes, extended distances covered, topographic profile of the terrains and elevation. The proposed pump station at the former Waitahuna WTP site would increase the available transfer flow to approximately 24 L/s, providing sufficient capacity to meet the expected demand and improve operational resilience.

Current Controls:

- The consultant is on board for the pump selection, pricing and options for the pump station construction.
- Fortnightly progress meetings

Next steps:

- Project team to make key decisions on the following:
 - Type of pump (horizontal vs vertical)
 - Re-use the existing building or rebuild the Waitahuna pump station

RISK 2: Asset Management

- Left over pipes has been collected.

Current Controls:

- Assess conditions of materials

Next steps:

- Finalise the inventory for materials to be used as spares and which one can be disposed.

RISK 3: Programme Delivery and Dependencies

- Remaining contractual issues with the contractor

Current Controls:

- Resolution process in progress for the remaining contractual issues with the contractor

Next steps:

- Awaiting contractor's insurance response / address the remaining contract issues

3. FINANCIAL

The remaining budget will be utilised for the Waitahuna pump station project.

								Total Budget	26,443,000
Project/Work	Project Description	Contract	Award Value		Actuals to Date	Forecast	Variance		
P361156	Balmoral/Tuapeka RWS and Lawrence Supply	Southern Trenching Limited - Con 850	18,250,276		23,504,764	-	5,254,488	*	
WO726.3082		Cowley Electrical , Dairy & Pumps - on 865							
		Professional Services (incl all other costs outside of contract award value)							
		Beca	1,130,000		2,743,494	***	113,832	1,727,326	*
	Totals		19,380,276	**	26,248,258		113,832	6,981,814	*
	Total Forecast Costs								26,362,090
	Total Budget Available								80,910

* Variances covered by subsequent decisions of Council

** Professional Services Approved Budget \$1,130,000 April 2024

*** Professional Services Actuals include costs for Powernet \$980,000, previous reservoir project and telemetry \$725,643

Balmoral/Tuapeka RWS and Lawrence Supply Budget		
Original Budget		14,541,000
Additional Budget approved 15 Sept 2022 (M-files 747910)		5,267,300
Additional Budget approved 12 June 2024 (M-files 906580)		5,435,000
Additional Budget approved 6 August 2025 (M-files 975751)		1,200,000
Total Budget		26,443,300

Risk Register											Last Updated: Print Date: TBA					
Project Name Balmoral/Tuapeka Rural Water Scheme and Lawrence new supply Contract No 850 & 865																
1. Risk Identification					2. RISK ASSESSMENT						3. RISK MITIGATION					
Risk #	Date Raised	Project Phase	Risk Description / Risk Event Statement	Raised By	Comments	Effect	Likelihood 1(low) - 5(high)	Impact 1(low) - 5(high)	Ability to mitigate 1(high) - 5(low)	Total risk rating	Risk Status	Last Updated	Action Required / Management/mitigation measures	Required Date for Closure	Responsible Person	Estimated cost impact
1	10-Apr-25	Implementation	Costs associated with the commissioning of the full scheme	PM	There is enough budget in contingency to cover this.	budget	1	3	1	5	Close	10-Apr-24	Completed the final commissioning plan and task identification, from which we can identify the tasks that are in this contract work, but we need to fully commission the scheme and get the contractor to price it.	end of May 2025	PM	Close
2	10-Apr-25	Implementation	Delivery of WTP Tank	Contractor	Currently on track	Programme	2	4	2	8	Close	26-05-25	Contractor to keep following up with the supplier and provide regular updates in a timely manner.	20-May-25	Contractor	Close
3	10-Apr-25	Implementation	Construction of WTP Switchboards	Contractor	Currently on track	Programme	1	2	1	4	Close	10-04-25	The contractor has seconded staff to help speed things up.	16-05-205	Contractor	Close
4	10-Apr-25	Implementation	Installation of Fibre	Contractor	wet weather may cause difficulties	Commissioning	2	1	4	7	Close	10-Apr	Contractor to program work and use plant and labour to suit the wet weather.	End of October 25	Contractor	Close
5	26-May-25	Implementation	Compliance Certification for WTP	PM	Currently on track, having difficulties with the certifier to lock the date of delivery	Commissioning	2	2	1	5	Close	26-05-25	CDC - H&S Manager will have to get this done	End of August 25	H&S Manager	Close
6	01-Jul-25	Implementation	Farmer's may not want flushing water run off into their properties during winter.	Project team member	Consult with landowners and request for consent	Commissioning	5	3	2	10	Close	01-Jul-25	Identify properties that will be impacted. Determine the volume of water to be discharged at each property and consult with landowner	End of August 25	PM, ER and Contractor	Close
7	07-Jul-25	Implementation	Budget overspent	PM	Project financial expenditure to date and forecast to spend review following handover from previous PM has indicated budget shortage to complete the project.	Commissioning	4	5	2	11	Close	12-Aug-25	Request for additional budget presented to Council for approval. Complete RVO for CDC approval.	End of August 25	PM. Head of ISD.	Close
8	06-Aug-25	Implementation	Cost associated with extension of time.	Engineer's Rep	STE C850 retention period ends early September 25. C865 Practical Completion is due end of August 25. Should commissioning of the Scheme be delayed due to budget constraints, cost associated with extension of time may apply.	Commissioning	5	3	1	9	Close	12-Aug-25	Issue approval in principle to action critical items immediately to avoid further delays.	mid-August 25	PM, Head of ISD	Close
9	06-Aug-25	Implementation	Failure to meet Mn and Fe levels for Bores 2 & 4.	Project Team	Test results during commissioning of bores shows levels of Mn and Fe to be above the accepted levels showing a decline after 15 days.	Commissioning	5	3	2	10	Close	12-Aug-25	Recommended by Water Quality Specialist to extend period of test and apply additional tests to monitor the levels if it falls below accept levels. Additional tests has been activated. Bore 1 to be used for commissioning.	end of August 25	PM Engineers Rep	Close
10	10-Oct-25	Implementation	Cairn Rd Level sensors connection	PM	Advise Engineer to request for quotations to have this installed asap	Commissioning	5	5	5	15	Close	10-Oct-25	This is critical due to the condition of the Waitahuna WTP. Will need the connection in the next 2 weeks so the scheme can run through the Balmoral 1 reservoir facing out Waitahuna WTP supply.	End of October 25	PM Cowleys Engineers Rep	Close
11	10-Oct-25	Implementation	Connections btw Cairn Rd Reservoir and Breakneck	PM/ Engineers Rep	Advised Eng Rep for connections to be transferred prior to transferring supply.	Commissioning	3	3	3	9	Close	10-Oct-25	Engineer's Rep to issue NTC to instruct the Contractors to have these connections transferred following the scheme in operation.	End of October 25	PM Eng Rep STE	Close
12	10-Oct-25	Commissioning	Fibre defects remedial works	Engineer's Rep	Engineer's Rep to provide information requested for STE's Insurance claim. Engineer's Rep to notify STE to pay their subby and allow access to commission the PRV at Lawrence.	Commissioning	4	4	4	12	OPEN	17-Aug-26	Awaiting contractor's insurance response / address the remaining contract disputes	30-Mar-26	Jules	Cost recovery
13	10-Oct-25	Commissioning	Taumata Arowai approval of O&M Manual	Engineer's Rep	Approval in principle has been issued for Beca to complete the O&M manual asap. RVO to be prepared for documenting the approval.	Commissioning	3	3	3	9	Close	14-Oct-25	Beca to complete the O&M Manual. JE to complete the RVO for approval.	17-Oct-25	Eng's Rep and PM	Close
14	23-Oct-25	Commissioning	Road scouring due to tank overflow	PM/Engineer's Rep/Contractor.	An incident occurred at the UGPS when the level sensor controls failed causing tank to overflow through the discharge drain towards the roadside swale.	Commissioning	2	4	3	9	Close		Advise Eng Rep and contractor to address the issue and apply remedial work required.	24-Oct-25	Eng Rep	Close
15	16-Jan-26	Operational	Scheme supply extension to Balmoral 2 Reservoir	3 Waters Ops/PM/Engineer	Address issues on the existing watermain causing pressure loss and impedance of flows between Balmoral 1 and Balmoral 2 reservoirs	Operational	2	3	1	6	Close	20-Jan-26	Partially resolved with outcome of pigging works resulting in flow improvements to an additional 3 L/s.	30-Jun-26	PM/ Engineer/ Jules Witt	Close

16	23-Feb-26	Operational	Boil Water Notice	4 Waters Ops/PM/Engineer	Address cross connections recently identified for Link Road. Complete the telemetry for Mt Stuart.	Operational	2	3	1	6	Close	02-Mar-26	3 Waters Ops to lead the work activities required and present a timeframe to complete. Ongoing monitoring of chlorine in the systems.	30-Apr-26	3 Waters Ops/ PM	Close
15	16-Jan-26	Operational	Scheme supply to Balmoral 2 Reservoir	3 Waters Ops/PM/Engineer	Supply capacity to meet summer demand	Operational	3	3	1	7	Open	15-Apr-26	Operations and Project Team to discuss solution to resolve the issue with supply capacity for Balmoral 2 area during summer demand.	30-Jun-26	PM/ Engineer/ Jules Witt	TBC
16	17-Aug-26	Implementation	Procurement long lead time	PM	The pumps for the Waitahuna pump station is identified as a long lead item	Programme	3	4	2	9	Open	17-Aug-26	Project team to decide on the type of pump and the costs associated with it. Seek funding approval and get the pumps order under way by Sep 2026.	04-Sep-26	PM	TBC
17	17-Aug-26	Implementation	If a decision is made to demolish and rebuild the Waitahuna pump station, the presence of asbestos will increase the cost and time for the project	PM	The current Waitahuna pump station may have asbestos	Programme	3	3	2	8	Open	17-Aug-26	Early engagement with an asbestos evaluation company/consultant to assess the asbestos risk for the Waitahuna pump station.	11-Sep-26	PM	\$2,000 for the evaluation. Asbestos disposal cost TBC.
18	17-Aug-26	Implementation	Funding approval delays	PM	The Waitahuna pump station requires a separate funding	Programme	2	5	4	11	Open	17-Aug-26	2-staged approach 1. If the remaining budget for the Balmoral-Tuapeka Rural Water Scheme and Lawrence New Supply is not enough to order the pumps, funding for the pump purchase to order this long lead time procurement item, will be sought. 2. Seek funding for the pump installation and pump station construction	1st stage. 17 Sep 2026. 2nd Stage. 15 Oct 2026.	PM	TBC
The likelihood scale can be defined as :- 1 Remote, 2 Low, 3 Moderate, 4 High & 5 Very High. The impact scale can be defined as :- 1 Negligible, 2 Low, 3 Moderate, 4 High & 5 Extreme. The ability to mitigate scale can be defined as :- 1 Easy to mitigate, 2 mitigated with time/cost, 3 partially mitigatable with time/cost, 4 very difficult/expensive to mitigate & 5 no mitigation action available. Total Score 3-5 Total Score 6-9 Total Score 10-15 Facility Type :- Source of Risk :- Design, Finance, Installation, Programme, Quality, Scope, Contract This register should be reviewed progressively as the scheme develops.																

File Reference: 1046287

Based on Council report September 2025, the project consists of the completion of the Gray Street Plaza (including the carpark behind the public toilet facilities), Union Street and Gray Street Intersection kerb and channel with added green spaces. Removal of the water feature next to the brick wall 1.8m from the east boundary, reduction of landscape elements with no additional bulbous kerb to the east of the Gray Street and Union Street intersection.

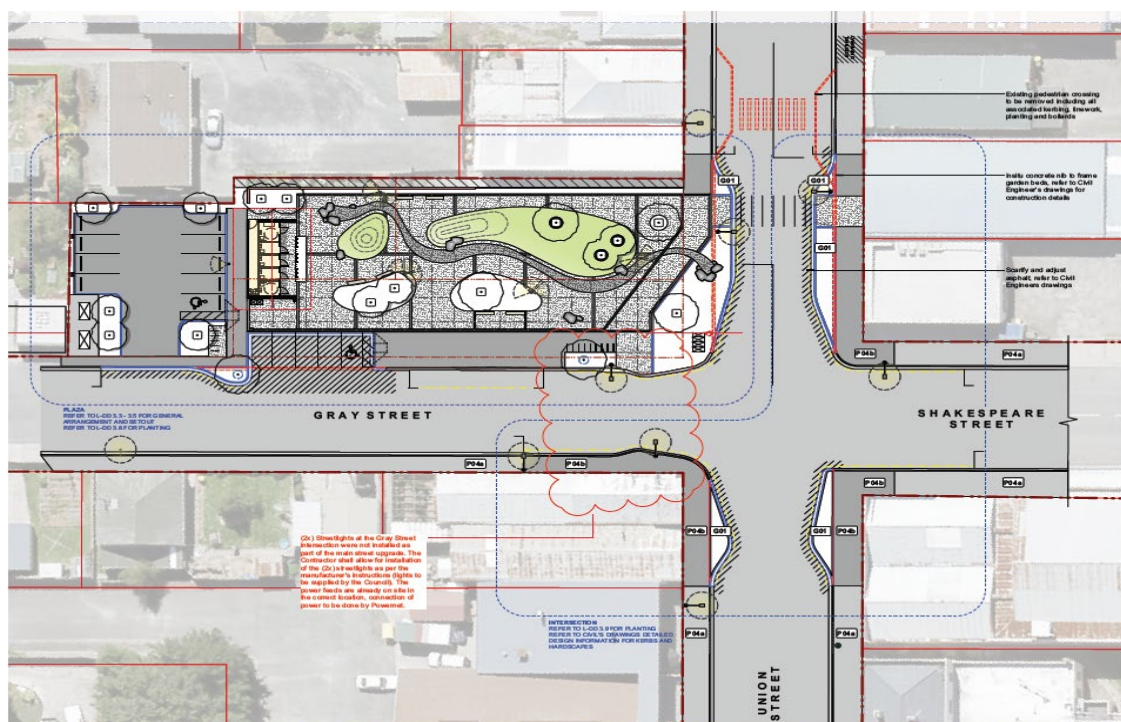


Figure 1. Layout plan

Works completed as of 18 August 2026:

- Pour strip at the base of the feature wall completed.
- Brick slips procured and delivered.
- Box out works completed for all three river sections.
- First slab pours completed for all three river sections.
- Acco drain installation completed along Grey Street footpaths.
- Installation and testing of plaza light poles and lighting completed.
- Footpath preparation works commenced and currently 50% complete.
- Placement of boulder rocks completed.

Scheduled works to complete as of August 2026 to September 2026

- Placement of brick pavers within the three river sections.
- Installation of additional electrical sockets and testing.
- Completion of footpath surfacing works.
- Kerb and channel installation at the current site entrance.
- Formation of nib curb and miscellaneous finishing items.
- Wall painting to the road-facing side.

Scheduled works to be completed on warmer days (October onwards)

- Installation of brick slips (brick veneer) to the feature wall has been deferred until warmer temperatures are achieved, as the product installation requires warmer dry conditions for adhesion and curing.
- Installation of Tiger Turf to the completed concrete mound.

Before						Current	
ID	% Work Completed	Task Name	Duration	Start	Finish	% Work Completed August	
1	0%	851 - Updated Plan July 2026	34 days	Mon 29/06/26	Fri 14/08/26		
2							
3	0%	Feature Wall	124 days?	Mon 29/06/26	Mon 21/12/26		
4	0%	Point the wall and paint the road side black	1 day	Tue 30/06/26	Tue 30/06/26	0%	
5	75%	Pour strip at the base of the wall	2 days	Tue 7/07/26	Wed 8/07/26	100%	
6	0%	Procure brick slips - (Arrived 18th June 2026)	1 day	Mon 29/06/26	Mon 29/06/26	100%	
7	0%	Attaching brick slips - Intended for summer as needs the heat	15 days	Tue 1/12/26	Mon 21/12/26	0%	
8	0%	Insert Tiger Turf	10 days?	Mon 5/10/26	Fri 16/10/26	0%	
9	0%	Landscaping	22 days?	Wed 1/07/26	Fri 31/07/26		
10	100%	1. Box out the first section river	1 day	Wed 1/07/26	Wed 1/07/26	100%	
11	0%	Place brick pavers	2 days	Thu 2/07/26	Fri 3/07/26	0%	
12	100%	First slab pour	1 day	Mon 6/07/26	Mon 6/07/26	100%	
13	100%	Install the Acco drain to the edge of the footpath on Union Street	5 days	Tue 7/07/26	Tue 14/07/26	100%	
14	0%	2. Box out the second section river	1 day?	Wed 15/07/26	Wed 15/07/26	100%	
15	0%	Place brick pavers	2 days	Thu 16/07/26	Fri 17/07/26	0%	
16	0%	First slab pour	1 day	Mon 20/07/26	Mon 20/07/26	100%	
17	0%	Install the Acco drain to the edge of the footpath on Grey Street	5 days	Tue 21/07/26	Mon 27/07/26	100%	
18	0%	3. Box out the third section river	1 day?	Tue 28/07/26	Tue 28/07/26	100%	
19	0%	Place brick pavers	2 days	Wed 29/07/26	Thu 30/07/26	0%	
20	0%	First slab pour	1 day	Fri 31/07/26	Fri 31/07/26	100%	
21	100%	Asphalt the footpath on Union Street remaining corner	1 day	Mon 29/06/26	Mon 29/06/26	100%	
22	0%	Electrical	3 days	Wed 29/07/26	Fri 31/07/26		
23	0%	Install light poles and mount the lights and test, when paving is	3 days	Wed 29/07/26	Fri 31/07/26	100%	
24	0%	Install additional sockets and test	3 days	Wed 29/07/26	Fri 31/07/26	0%	
25	0%	Footpath and Roading	9 days?	Tue 4/08/26	Fri 14/08/26		
26	0%	Footpath preparation	1 day?	Tue 4/08/26	Tue 4/08/26	50%	
27	0%	Footpath surfacing	1 day?	Wed 5/08/26	Wed 5/08/26	0%	
28	0%	Kerb and Channelling Installation - Current site entrance	2 days	Thu 6/08/26	Fri 7/08/26	0%	
29	0%	Formation of the nib curb and miscellaneous items	5 days	Mon 10/08/26	Fri 14/08/26	0%	

Figure 2. Contractor submitted schedule before and current works completed.

2. Issues

- Due to adverse winter weather conditions, including frost and periods of rainfall, several activities have been delayed.
- Subject to favourable weather conditions, the remaining construction works required to open the plaza are estimated to be completed by September 2026.
- The plaza will be opened to the public once the remaining construction works are completed. Weather-sensitive items, including the installation of Tiger Turf and brick slips (brick veneer), will be completed, with the contractor scheduled to return in 5th October 2026 to install the remaining Tiger Turf and in 1 December 2026 to complete the brick veneer installation.

3. Financial

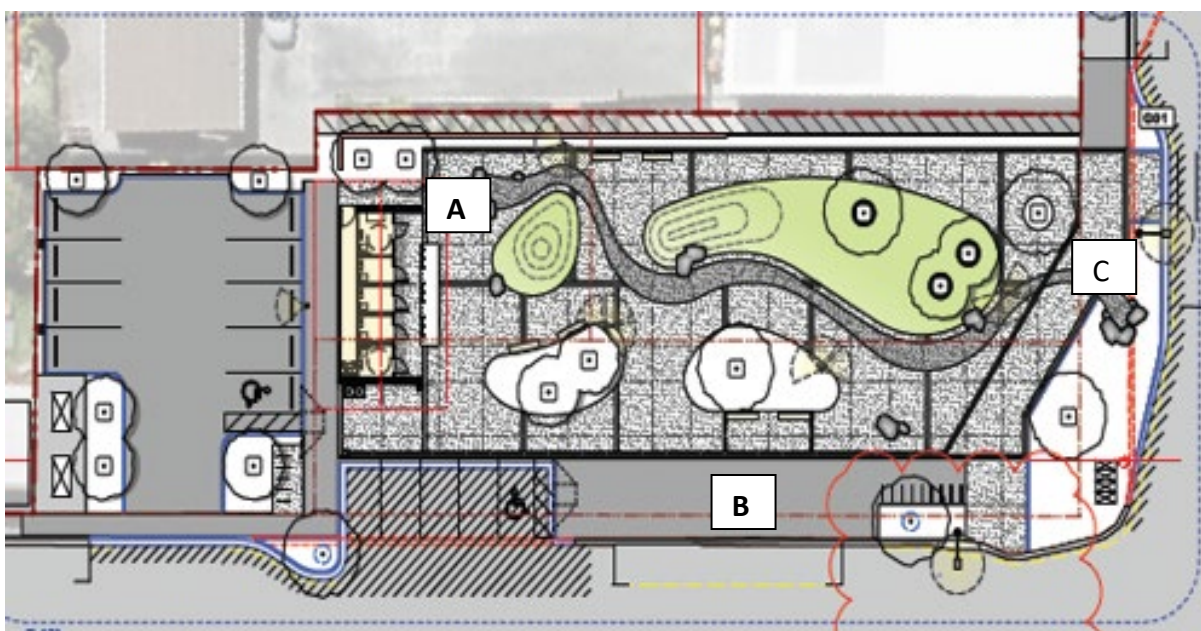
							Total Budget	2,250,000
Project/Work Code	Project Description	Contract	Award Value	Actuals to Date	Forecast	Variance		
P310002	Milton Main Street / Streetscape Project	Andrew Haulage	1,191,126	879,486	311,640	-		
WO.230.3082CAP								
		Professional Services (incl all other costs outside of contract award value)						
		Stantec, Bonisch	250,000	168,796	81,204	-		
		Variations Outside the Contract (Pedestrian crossing at Union Street)	63,958	63,958				
		Variations Outside the Contract (CCTV Cameras)	17,350	17,350				
	Totals		1,522,434	1,129,590	392,844	-		
	Total Forecast Costs							1,522,434
	Total Budget Available							727,566

4. Risks

Refer to risk register attached.

5. Photos (18 August 2026)





Risk Register

Project Name Miton Streetscape Project
Contract No C851

Last Updated: 19-Aug-26
Print Date: 20-Aug-26

1. Risk Identification					2. RISK ASSESSMENT						3. RISK MITIGATION					
Risk #	Date Raised	Project Phase	Risk Description / Risk Event Statement	Raised By	Comments	Effect	Likelihood	Impact	Ability to mitigate	Total risk rating	Risk Status	Last Updated	Action Required / Management/mitigation measures	Required Date for Closure	Responsible Person	Estimated cost impact
							1(low) - 5(high)	1(low) - 5(high)	1(high) - 5(low)							
1	12-12-25	Implementation	Feature wall detail design.	PM	Consultant has submitted a cost for updating the structural design of the feature wall which was not considered before.	Delays and Budget	4	4	1	9	Close	04-02-26	Seeking further quotes for a decision. Approved quote for design work.	26-01-26	PM	\$ 13,500.00
2	12-12-25	Implementation	Actual construction cost for building the feature wall	PM	Actual cost for construction of the wall depends on the structural detail design of the wall.	Delays and Budget	4	4	1	9	Close	15-04-26	Cost of the feature wall is within the budget.	13-03-26	PM/ Engineer	N.A.
3	23-02-26	Implementation	Lighting fixtures	PM	Lead time for delivery.	Delays	3	3	2	8	Close	25-May-26	Confirming delivery on site.	30-Apr-26	CPM	N.A.
4	23-Feb-26	Implementation	Brick veneer for feature wall	PM	Lead time for delivery.	Delays	3	2	2	7	Close	25-May-26	These are ordered already and awaiting delivery. Confirming delivery on site	30-Apr-26	CPM	N.A.
5		Implementation	Resource availability	PM	CDC PM unavailability. Struggling to catch up with backlog while on leave. CDC PM currently on leave at the time of writing.	Delay and Budget	3	4	2	9	Close	07-Jul-26	Internal CDC arrangements are being worked on to cover the resource availability. The contractor is also involving other internal resource to cover for the construction project manager's absence. Approve RVOs retrospectively to avoid further delays with the project. A new CDC Project Manager has been assigned to the project	30-Apr-26	PM	TBC
6	15-Apr-26	Implementation	Weather impact	PM	Planned concrete pouring and other activities maybe impacted by heavy rains	Delays	3	3	2	8	Open	19-Aug-26	Plan the works around the weather forecast No extreme rain event encountered yet. The majority of the concrete works are now complete, with the crew currently undertaking works at the park entrance.	30-Sep-26	CPM	N.A.
7	07-Jul-26	Implementation	Surface temperature requirements before installation of turf and brick veneer	Contractor	The surface temperature should be 12 degrees and the surface should be dry to allow the installation of the turf. Brick veneer installation is ideally during the summer months.	Delay	4	2	5	11	Open	19-Aug-26	Complete the remaining works and make the site open to public by September 2026. The contractor will come back in October to install the remaining turf and December to install the brick veneer.	30-Oct-26	PM	N.A.
										0						
										0						
										0						



Clutha District Council

Attachment C - Elsie Stewart Community Library and Pool Project

Subject: Elsie Stewart Community Library & Pool Facility (formerly known as the Bruce Community Facility Project)

Date: 3 September 2026

From: Donna McArthur – Group Manager Infrastructure Strategy & Delivery

File Reference: 1046290

PROJECT STATUS SUMMARY

Project Phase: Implementation – Physical Construction

1) Health & Safety

Nothing to report.

High Risk Activity Next Period	Controls in place
Buried Services	GPR scanning complete & marked out onsite with whiskers.
Crane Operations	Close approach permit, JSA, Trained operator, exclusion zones where practicable.
Excavation works	Use isolations such as flag rope, barriers & fencing when necessary.
Existing Services	GPR scanning complete & marked out onsite with whiskers.
Working in and around Mobile Plant	Flashing lights, eye to eye contact, complete pre-start checks.
Working with Temporary Works	The site team will follow the temporary works plan signed off by the structural engineer.

Note:

GPR = Ground Penetrating Radar (GPR) scanning is a non-destructive method that uses radar pulses to detect and map subsurface objects, structures and voids.

JSA = Job Safety Analysis

Project Health & Safety Inspections

Critical Risk Inspection	Inspection Date
Excavation Safety Inspection	09 Jul 2026
Crane Work Safety Inspection	20 Jul 2026
Mobile Plant Safety Inspection	30 Jul 2026

3 Weekly Site Safety Inspections have been completed in the last month.

2) Update

Some Councillors attended a site visit and also visited the steel fabrication plant to view the steel that is being prepared for delivery to site.



Councillor site visit 24 July 2026

July and August have been very productive onsite as the main pool continues to take shape with Grids 2 and A pre-cast panels installed as well as Grid I foundation beam and panels.

The Balance Tank and pool panels are installed with stitch joints completed. Excavations, installation of steel reinforcing, concrete for foundations and footings is ongoing.

The swimming pool's fabrication is complete and is currently in transit from Italy. Due in NZ around mid-September. The manufacturing of the structural steel is finished with approximately 80% of the pool and hall steel painted with the first delivery of steel receiving on site early August.

Calder Stewart Commercial team have signed up the main sub-contractors and suppliers to lock them in for the duration of the project.

Health & Safety this month has been positive with no incidences to report.

As other Calder Stewart projects are nearing an end, and as this project is ramping up additional resources have now started working on site.

To date the Bruce Community Trust have received \$1.7M in grant funding and raised an additional \$240k – total \$1.94M!

There was also a great write up in the local Clutha Leader on this accomplishment.



Clutha Leader Newspaper Article 20 August 2026

Council has also lodged the Better off Funding \$1.9M application in August.

Procurement of Materials and Sub-Contractor Update

Procurement & Deliverables Schedule

PROJECT: Milton Community Library and Pool
LAST UPDATED: 1.7.2026

CONTRACT NUMBER: CN2021-0125

QUANTITY SURVEYOR: DM

CONTRACT ADMIN: LA

		SUPPLIER/SUB-CONTRACTOR DETAILS			
Trade Code	Trade	Sub-contractor or Supplier	Sub-contract Signed	Letting Complete	
18	Propping & Scaffolding	Sub-contractor			
19	Demolition	CSC		n/a	
20	Excavation	CSC		n/a	
21	Drainage	Sub-contractor	Yes	Yes	
22	Site works - Full package	Sub-contractor			
23	Site works - TacStuds	Sub-contractor	Yes	Yes	
24	Reinforcing - Supply	Sub-contractor	n/a	Yes	
25	Reinforcing - Install	Sub-contractor	Yes	Yes	
26	Concrete Supply	Supplier		n/a	
27	Concrete Pumping	Supplier		n/a	
28	Concrete Placing	Supplier		n/a	
29	Concrete Cutting	Supplier		n/a	
30	Precast Concrete - Flat slabs	Sub-contractor	Yes	Yes	
31	Precast Concrete - Supply	Sub-contractor	n/a	n/a	
32	Sealant/Tanking	Sub-contractor	Yes	Yes	
33	Structural Steel	Sub-contractor	n/a	Yes	
34	Structural Steel - Stainless components	Sub-contractor	n/a	Yes	
35	Metal work - Handrails/balance tank hatch/benchtops	Sub-contractor	Yes	Yes	
36	Metal work - Roof pop up Louvres	Supplier			
37	Aluminium Joinery	Sub-contractor	Yes	Yes	
38	Carpentry	CSC		n/a	
39	Carpentry - Insulation	Sub-contractor			
40	Joinery - Shelving/Kitchenette/Reception	Sub-contractor			
41	Joinery - Fire doors	Sub-contractor			
42	Hardware	Sub-contractor			
43	Plasterboard Lining & Fixing	Sub-contractor			
44	Plasterboard Stopping (including vllaboard)	Sub-contractor	Yes	Yes	
45	Butyl	Sub-contractor	Yes	Yes	
46	Metal Roof & Wall Cladding	Sub-contractor	Yes	Yes	
47	Plumbing	Sub-contractor	Yes	Yes	
48	Mechanical Services	Sub-contractor	Yes	Yes	
49	Electrical	Sub-contractor	Yes	Yes	
50	Communications/Telephone/Data	Sub-contractor	Yes	Yes	
51	Security	Sub-contractor	Yes	Yes	
52	Fire protection	Sub-contractor	Yes	Yes	
53	Grid suspended ceilings	Sub-contractor			
54	Tiling	Sub-contractor			
55	Floor coverings	Sub-contractor			
56	Floor coverings - Degafloor	Sub-contractor			
57	Painting	Sub-contractor			
58	Glazing	Sub-contractor	Yes	Yes	
59	Aluminium Composite panels	Sub-contractor	Yes	Yes	
60	Fencing	Sub-contractor	Yes	Yes	
61	Landscaping/Irrigation	CSC			
62	Height Safety & Roof Platforms	Sub-contractor	Yes	Yes	

63	Louvers	Supplier		
64	Fire Curtains	Sub-contractor	Yes	Yes
65	Pool Supply	Supplier		Yes
66	Pool Water and Filtration	Sub-contractor		
67	Pool Install/Stainless Steel Handrails	Sub-contractor		
68	Feature Glulam timber	Supplier		Yes
69	Pool Ceiling (acoustic panels)	Supplier		Yes
70	Autex acoustic walls	Sub-contractor		
71	Pool waterplay features	Sub-contractor		
72	Tip and roll seating	Sub-contractor	Yes	Yes
73	Pool and library barriers	Sub-contractor		
74	Bench seats, lockers, cubbie holes, toilet partitions, vanity tops	Sub-contractor	Yes	Yes

3) Financial

Note: All figures below are **GST-exclusive** – as of 2025/26 financial year end results

Job Code	Project Code	Description	Total Budget	Cost to Date	Available Budget	Forecast Spend	Variance
WO.276 formerly 570011	570007	Milton Pool	\$15,095,369	\$3,973,288	\$11,122,081	\$11,122,081	0.00
WO.105 formerly 560010	560019	Milton Library	\$4,304,631	\$1,231,604	\$3,073,027	\$3,073,027	0.00
Totals			\$19,400,000	\$5,204,892	\$14,195,108	\$14,195,108	0.00

4) Project High Level Timeline of Delivery - December 2024 to November 2027

ID	Task Name	Dur	Start	Finish	% Com
1	KEY DATES	558 d	Mon 8/09/25	Fri 17/12/27	29%
2	Contractor Pricing	20 d	Mon 8/09/25	Fri 3/10/25	100%
3	Review Pricing & Award Contract	10 d	Mon 8/10/25	Fri 17/10/25	100%
4	Sub Contractor Mobilisation and Early Trade Letting	5 d	Mon 20/10/25	Fri 24/10/25	100%
5	Approval Of Pre-consent Works	0 d	Fri 31/10/25	Fri 31/10/25	100%
6	Issue Building Consent	0 d	Tue 24/02/26	Tue 24/02/26	100%
7	Commence Onsite	0 d	Tue 24/02/26	Tue 24/02/26	100%
8	Construction Duration	430 d	Tue 24/02/26	Fri 19/11/27	25%
9	Final Council Inspection	0 d	Tue 2/11/27	Tue 2/11/27	0%
10	Form & Apply For Building CPU	3 d	Wed 17/11/27	Fri 19/11/27	0%
11	Form & Submit CCC Application	0 d	Fri 19/11/27	Fri 19/11/27	0%
12	Practical Completion	0 d	Fri 19/11/27	Fri 19/11/27	0%
13	Process & Issue CCC/CPU (statutory duration)	20 d	Mon 22/11/27	Fri 17/12/27	0%
14	MILESTONES	247 d	Mon 18/11/26	Fri 19/11/27	0%
15	Precast concrete installation complete	0 d	Mon 23/11/26	Mon 23/11/26	0%
16	Main pool structure installation complete	0 d	Mon 16/11/26	Mon 16/11/26	0%
17	Structural steel erection complete	0 d	Fri 8/01/27	Fri 8/01/27	0%
18	Roof structure and cladding complete (weathertight)	0 d	Tue 25/05/27	Tue 25/05/27	0%
19	Linings complete (walls & ceilings)	0 d	Mon 24/05/27	Mon 24/05/27	0%
20	Building services commissioning complete	0 d	Tue 2/11/27	Tue 2/11/27	0%
21	Practical Completion / CPU achieved	0 d	Fri 19/11/27	Fri 19/11/27	0%
22	PROCUREMENT	495 d	Tue 1/07/25	Wed 14/07/27	33%

Note – physical construction and Practical Completion on track to end of November 2027 – however currently it is proposed that to ensure that site operates efficiently that hand over to operations is not actioned until 20 December 2027

Project Programme

Schedule						
#	Key deliverables and milestones	Status	Comments (if status Red or Amber)	Baseline	Forecast	Actual
	Pre-cast Shop Drawings Complete	C		3/07/2026	3/07/2026	15/07/2026
	Foundations for Grid A Eastern Pool Boundary & Grid 2 North Boundary of Pool	C	Grid 2 is slightly behind schedule but the pour is pending	14/05/2026	10/06/2026	9/07/2026
	Install panels to Grids A & 2	C	Grid 2 is complete & Grid A is ongoing	12/06/2026	24/06/2026	30/07/2026
	Erect pre-cast units to pool	C		7/07/2026		20/05/2026
	Fabrication Structural Steel Grids 2 - 9	C	Fabrication is complete with painting at 80%	8/06/2026		22/06/2026
	Erect structural steel to main pool hall	G		28/08/2026		
	Grids 9 - 10 foundations	G		19/08/2026	19/08/2026	
	Grids 9 - 10 install pre-cast panels	G		27/08/2026	27/08/2026	
	Grids 9 - 10 erect structural steel	G		2/09/2026	2/09/2026	
	Practical completion	G		19/11/2027	19/11/2027	

C = Complete

R = Baseline date has not/will not be met

A = Baseline date at risk

G = On track

Planned Activities for Next Period

Planned Activities For Next Period	
On Site	Off Site
Continue building set-out	Continue signing up sub-contractors.
Continue to erect formwork to foundations/plinths	Continue with fabrication of pre-cast panels
Install re-inforcing steel to foundations & pool slab	Programme - review / revise & update
Continue excavations where necessary - Grids 9 -10 foundations	Painting to fabricated structural steel
Install pre-cast panels	Prepare for the delivery of the swimming pool
Construct balance tank floor slab & it's re-inforcing	Prepare for the delivery of the pool's acoustic ceiling panels
Installing balance tank/main pool pipework	Manufacture pre-cast flat slabs for plant deck
Erect structural steel to pool hall - Grids 2 - 5	

5) Risks and Issues

Project KPI's	Status	Change	Description
Time/Quality	G	↔	Overseas Procurement of Materials, now that orders are placed could be risk of delay of delivery or damaged products upon arrival
Overall	A	↔	Public Perception, there will be continual public awareness, as long as we continue to communicate with the public as each stage unfolds hopefully, we can mitigate any negative perception
Overall	G	↔	Financial Risk – with any project of this magnitude there is always financial risk, where close scrutiny and no variations should mitigate this
Fuel & Freight	G	↔	With the current war in Iran, and the issues of fuel transportation via the Straif of Hormuz, this is having an impact on the Contractor and Suppliers, however as this is a lump sum contract there is no financial impact to the project, there could in time be an impact to supply of materials. Calder Stewart are mitigating this risk by purchasing in advance as much materials as possible to lock in rates and delivery dates

6) Project Photos

Project Progress Photos

The first delivery of structural steel to site.



A snowy start to the day.

The first load of structural steel - covered in snow, on 2/3rds of the main pool's slab.



A total of 36 precast panels delivered to site to date.

Balance Tank - preparations for slab base.



Concrete plinths to main pool hall progressing well.

The first of the structural steel just erected



Risk & Assurance Committee

Item for INFORMATION

Report	Treasury Management Debt Report
Meeting Date	3 September 2026
Item Number	5
Prepared By	Greg Bowie – Chief Financial Officer
File Reference	1045815

REPORT SUMMARY

This report covers Council's external LGFA Borrowing portfolio, including information regarding Council's loans with LGFA and interest rate trend comparisons over prior periods.

We have included the quarterly reports from Bancorp and Melville Jessup Weaver to 30 June 2026 at the conclusion of this report, that were not available in time for the previous agenda.

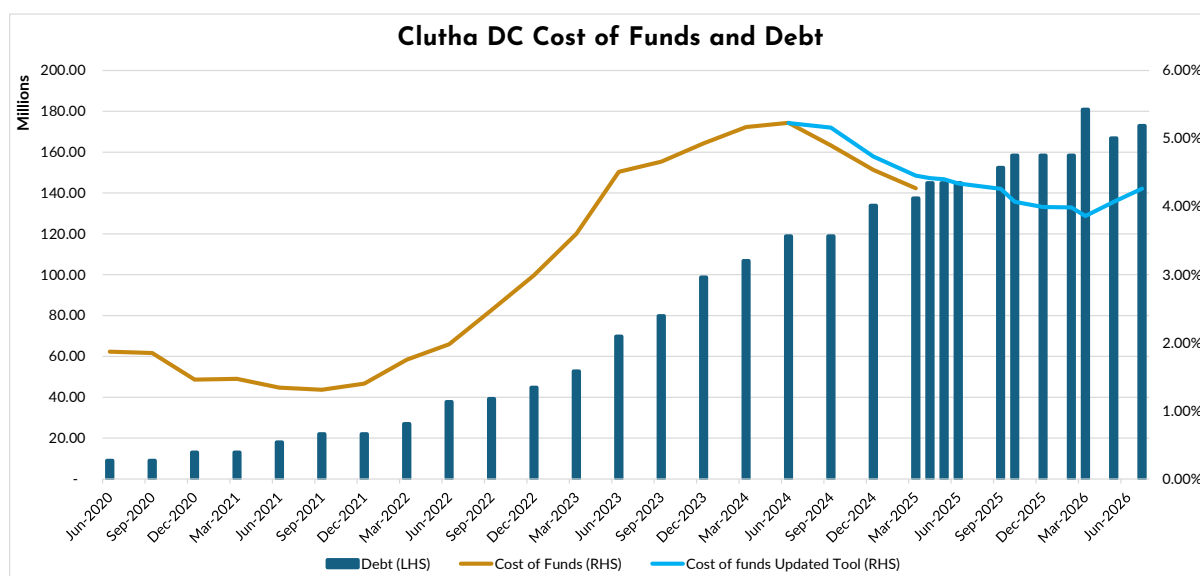
RECOMMENDATION

- 1. That the Risk & Assurance Committee receives the 'Treasury Management Debt Report'.**

REPORT

1. Borrowings Dashboard

Borrowings Dashboard		
Period to 31/07/2026		
Debt Balance		\$000
LGFA Borrowing Current Balance	172,800	↓
LGFA Year-End Budgeted Balance as per AP for 2025/26	188,913	
LGFA Year-End Budgeted Balance as per LTP for 2026/27	220,162	
Movements		\$000
Opening Balance (01/07/2026)	166,800	
New Debt	6,000	
Rollover Debt	-	
Repaid Debt	-	
Reversal of Accrued Interest - 2025/26	-	
Closing Balance (31/07/2026)	<u>\$ 172,800</u>	
Westpac Borrowing - Multi Option Credit Line	-	
YTD interest paid on LGFA debt - to 31/07/2026	517	
YTD budgeted interest paid on LGFA debt	553	
MUFG Management Fees (paid from bank a/c)	6	



Date	Debt (LHS)	Cost of Funds (RHS)	Cost of funds Updated Tool (RHS)
Jun-2020	9,000,000.00	1.87%	
Sep-2020	9,000,000.00	1.85%	
Dec-2020	13,000,000.00	1.46%	
Mar-2021	13,000,000.00	1.47%	
Jun-2021	18,000,000.00	1.34%	
Sep-2021	22,000,000.00	1.31%	
Dec-2021	22,000,000.00	1.40%	
Mar-2022	27,000,000.00	1.75%	
Jun-2022	37,800,000.00	1.98%	
Sep-2022	39,300,000.00	2.48%	
Dec-2022	44,800,000.00	2.99%	
Mar-2023	52,800,000.00	3.60%	
Jun-2023	69,800,000.00	4.51%	
Sep-2023	79,800,000.00	4.66%	
Dec-2023	98,800,000.00	4.93%	
Mar-2024	106,800,000.00	5.17%	
Jun-2024	118,900,000.00	5.23%	5.23%
Sep-2024	118,900,000.00	4.90%	5.16%
Dec-2024	133,900,000.00	4.54%	4.74%
Mar-2025	137,400,000.00	4.27%	4.45%
Apr-2025	144,900,000.00		4.42%
May-2025	144,900,000.00		4.40%
Jun-2025	144,900,000.00		4.34%
Sep-2025	152,400,000.00		4.26%
Oct-2025	158,400,000.00		4.07%
Dec-2025	158,400,000.00		3.99%
Feb-2026	158,400,000.00		3.99%
Mar-2026	180,900,000.00		3.86%
May-2026	166,900,000.00		4.07%
Jul-2026	172,900,000.00		4.26%



Quarterly Treasury Report

30 June 2026



BANCORP

BANCORP TREASURY SERVICES LIMITED

Global

Global economic activity in June quarter was dominated by the ongoing Middle East conflict, particularly disruptions around the Strait of Hormuz, which triggered a sharp energy price shock. The conflict, involving Iran and responses from the US and Israel, led to effective closure or severe restrictions on the Strait of Hormuz starting around late February/early March 2026. This chokepoint normally carries about 20% of the global oil and LNG supply. The resulting supply disruptions drove oil prices sharply higher (Brent crude peaking well above \$100/bbl in parts of Q2 before easing on ceasefire hopes), as well as pushing up inflation expectations, squeezing real incomes, and weighing on growth—especially in energy-importing economies.

Major institutions revised down their 2026 global growth forecasts in response. The World Bank projected global GDP growth to slow to 2.5% for the year (the weakest outside an outright recession in ~20 years). The International Monetary Fund's April World Economic Outlook's assumed a limited conflict and projected 3.1% global growth for 2026 (down from prior steadier ~3.3% paths), with inflation ticking up before declining. The OECD and others similarly highlighted downside risks from prolonged energy shocks, geopolitical fragmentation, and eroded policy buffers.

The key US market showed relative resilience. March 2026 quarter real GDP grew at an annualised rate of 2.0%, supported by solid consumer spending (though softening), strong AI-related non-residential investment/equipment, and a partial recovery in government spending. Q2 faced headwinds from higher energy prices acting as a 'consumer tax,' potentially slowing momentum. Labour markets remained stable with AI productivity gains, but inflation pressures rose. The Fed stayed cautious and held the Fed Funds rate steady amid uncertainty.

Over the last three months, the US 10-year Treasury yield traded in a relatively contained range around 4.50%, ending the period virtually unchanged. The curve dynamics showed some flattening, with the 10-year relatively stable compared to shorter maturities, but overall modestly higher amid volatility driven by the Middle East energy shock, inflation concerns, and shifting Fed expectations.

New Zealand

	OCR	90 day	1 year swap	2 year swap	3 year swap	5 year swap	10 year swap
31-Mar	2.25%	2.54%	2.92%	3.43%	3.69%	3.96%	4.32%
30-Jun	2.25%	2.75%	3.10%	3.35%	3.48%	3.69%	4.06%
Change	Nil	+0.21%	+0.18%	-0.08%	-0.21%	-0.27%	-0.26%

In the June quarter New Zealand's economy showed tentative signs of recovery from prior weakness, but the global conflict in the Middle East and the associated energy price shock posed significant headwinds, delaying momentum and pushing up near-term inflation. The March 2026 Q2 GDP (data released in June) grew 0.8% and 1.5% annually. During the three months ending 30 June economic indicators pointed to softer or flat-to-negative economic growth amid higher fuel costs squeezing real incomes and confidence, plus global uncertainty. However, early resolution signals for the Iran-related disruptions (Strait of Hormuz) by late June improved the outlook. Private forecasters revised up 2026 full-year GDP growth ~2.0%, though still below pre-conflict expectations.

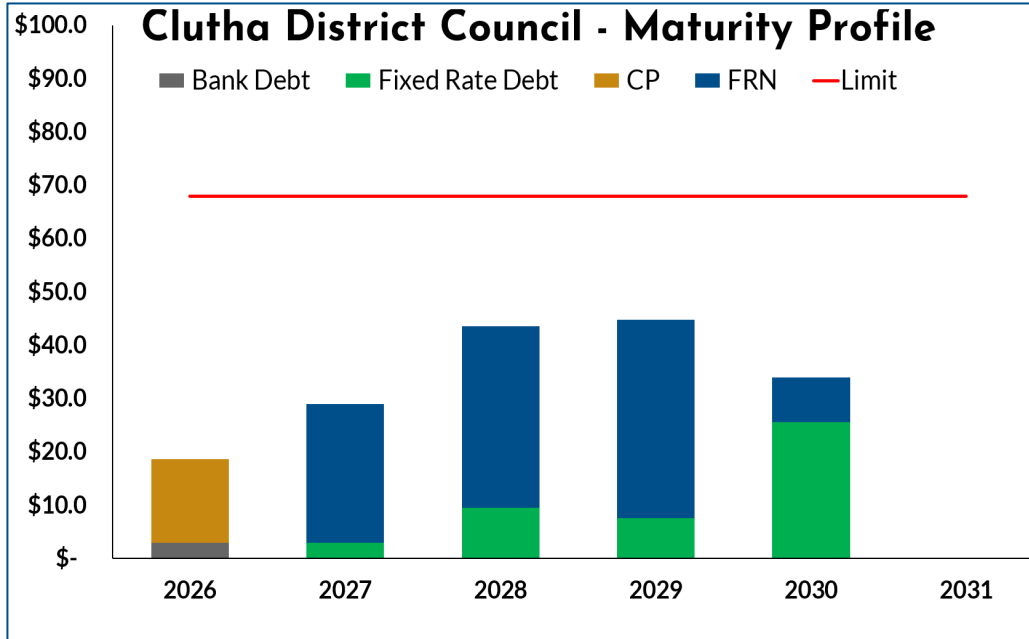
CPI inflation stood at an annualised 3.1% for the 12 months ending 31 March 2026. The Middle East conflict drove fuel and related costs higher, with the RBNZ projecting CPI to reach 4.2% in the June 2026 quarter and peaking around 4.3% in the third quarter. Forecasters noted potential for a June-quarter peak around 4.0–4.4%, with an easing later in the year if oil prices normalised. Underlying pressures were contained by spare capacity in the economy,

The New Zealand swap curve flattened significantly during the quarter with short-term swaps higher and longer-term swap rates down around 25 basis points. The OCR finished June unchanged at 2.25%, but with financial markets pricing in a 68% probability that the RBNZ would increase it to 2.50% on the 8th July review date, which it duly did. At quarter end markets were projecting the OCR to reach 2.75% by the end of 2026, 3.00% by March 2027 and 3.25% by September 2027. Individual bank economists projections for the OCR varied between an increase to just 3.00% in the current cycle (ANZ), 3.25% (ASB) and 4.00% (BNZ and Westpac).

Liquidity and Funding

65

3



Debt

\$166.9m

External Council Drawn Debt

LGFA Debt

\$166.9m

Funds Drawn from LGFA

Headroom = undrawn bank facility, cash in bank and the current value of the Managed Fund (the LGFA accepts that this can be used in the liquidity calculation)

\$33.06m

Liquidity Ratio (must be >110%)

119.81%

Cost of Funds as at 30 June 2026

4.10%

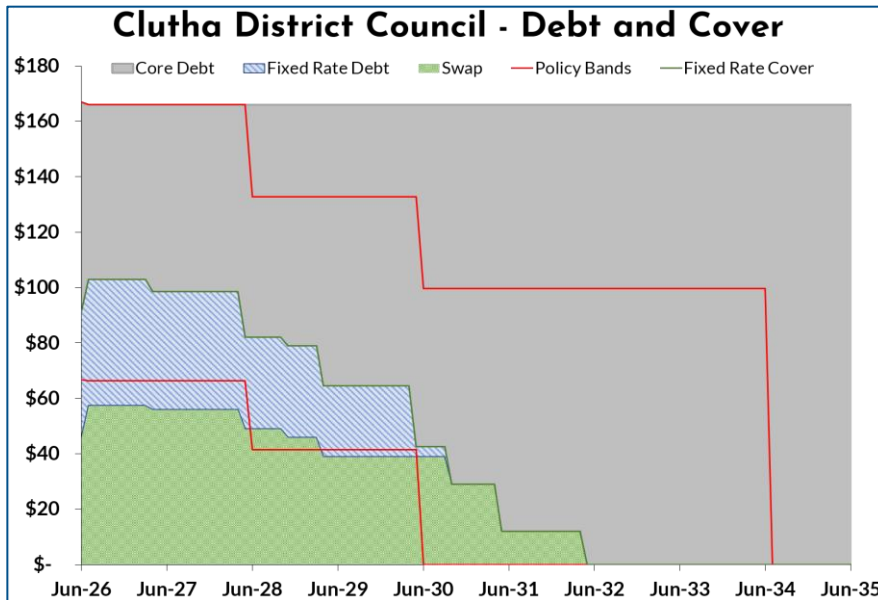
Policy Compliance	Compliant
Have all transactions been transacted in compliance with policy?	Yes
Is fixed interest rate cover within policy control limits?	Yes
Is the funding maturity profile within policy control limits?	Yes
Is liquidity within policy control limits?	Yes
Are counterparty exposures within policy control limits?	Yes



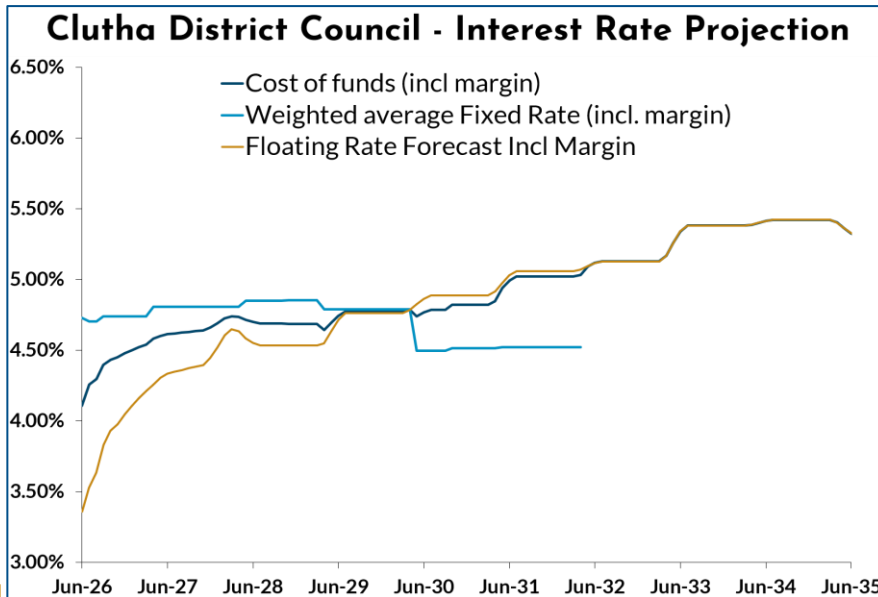
Interest Rate Risk Management

66

4



Current % of Debt Fixed	54.5%
Current % of Debt Floating	45.5%
Value of Fixed Rate (m)	\$91.0
Value of Forward Starting Cover	\$27.0
Weighted Average Cost of Forward Starting Cover	3.90%
Value of Floating Rate (m)	\$75.9
Current Floating Rate	2.72%
Current Floating Rate (incl margin)	3.36%
All Up Weighted Average Cost of Funds Inc Margin	4.10%
Total Facilities In Place	\$169.9



Fixed Rate Hedging Bands			
	Minimum	Maximum	Policy
0 - 2 years	40%	100%	Compliant
2 - 4 years	25%	80%	Compliant
4 - 8 years	0%	60%	Compliant



LGFA Borrowing Rates

67

5

Listed below are the credit spreads and applicable interest rates as at 30 June 2026 for Commercial Paper ("CP"), Floating Rate Notes ("FRN") and Fixed Rate Bonds ("FRB"), at which Clutha District Council could source debt from the Local Government Funding Agency ("LGFA").

Maturity	Margin	FRN (or CP Rate)	FRB
3 month CP	0.15%	2.84%	N/A
6 month CP	0.15%	3.09%	N/A
April 2027	0.37%	3.06%	3.34%
May 2028	0.46%	3.15%	3.76%
April 2029	0.51%	3.20%	3.96%
May 2030	0.59%	3.28%	4.16%
May 2031	0.66%	3.35%	4.37%
May-2032	0.72%	3.41%	4.47%
April 2033	0.77%	3.46%	4.59%
May 2035	0.80%	3.49%	4.87%
May 2035	0.91%	3.60%	4.87%
April 2037	1.02%	3.71%	5.10%



Funding

68

6

As at 30 June 2026 CDC had \$166.9 million of core debt, all of which is sourced from the LGFA using Commercial Paper ("CP"), Floating Rate Notes ("FRN's"), and Fixed Rate Bonds ("FRB's"). In addition, CDC has a \$3m Westpac facility, maturing on 31 July 2026. Details of the drawn LGFA debt is as follows.

Instrument	Maturity	Yield	Margin	Amount
LGFA CP	17-Sept-26	2.82%	N/A	\$15,610,368
LGFA FRN	15-Apr-27	3.28%	0.72%	\$2,500,000
LGFA FRN	15-Apr-27	3.12%	0.57%	\$2,000,000
LGFA FRN	15-Apr-27	3.19%	0.63%	\$2,000,000
LGFA FRN	15-Apr-27	3.32%	0.76%	\$3,000,000
LGFA FRN	15-Apr-27	3.28%	0.72%	\$3,500,000
LGFA FRB	15-Apr-27	6.30%	N/A	\$3,000,000
LGFA FRN	15-Apr-27	3.35%	0.79%	\$4,000,000
LGFA FRN	15-Apr-27	3.25%	0.69%	\$5,000,000
LGFA FRN	15-Apr-27	3.12%	0.56%	\$4,000,000
LGFA FRN	15-May-28	3.38%	0.73%	\$2,500,000
LGFA FRB	15-May-28	3.90%	N/A	\$2,500,000
LGFA FRB	15-May-28	5.21%	N/A	\$2,000,000
LGFA FRB	15-May-28	5.11%	N/A	\$3,000,000
LGFA FRB	15-May-28	5.60%	N/A	\$2,000,000
LGFA FRN	15-May-28	3.42%	0.76%	\$5,000,000
LGFA FRN	15-May-28	3.47%	0.81%	\$8,000,000
LGFA FRN	15-May-28	3.48%	0.82%	\$5,500,000
LGFA FRN	15-May-28	3.33%	0.67%	\$3,000,000
LGFA FRN	15-May-28	3.18%	0.52%	\$10,000,000
LGFA FRN	20-Apr-29	3.48%	0.94%	\$5,000,000
LGFA FRN	20-Apr-29	3.42%	0.88%	\$3,000,000
LGFA FRB	20-Apr-29	5.50%	N/A	\$3,500,000
LGFA FRB	20-Apr-29	5.32%	N/A	\$4,000,000
LGFA FRN	20-Apr-29	3.44%	0.90%	\$10,300,000
LGFA FRN	20-Apr-29	3.32%	0.78%	\$3,500,000
LGFA FRN	20-Apr-29	3.29%	0.75%	\$3,000,000
LGFA FRN	20-Apr-29	3.07%	0.53%	\$12,500,000
LGFA FRB	15-May-30	5.42%	N/A	\$4,000,000
LGFA FRB	15-May-30	5.51%	N/A	\$6,000,000
LGFA FRB	15-May-30	5.52%	N/A	\$4,000,000
LGFA FRB	15-May-30	5.12%	N/A	\$8,000,000
LGFA FRN	15-May-30	3.33%	0.67%	\$8,500,000
LGFA FRB	15-Oct-30	4.72%	N/A	\$3,500,000
				\$166,910,368



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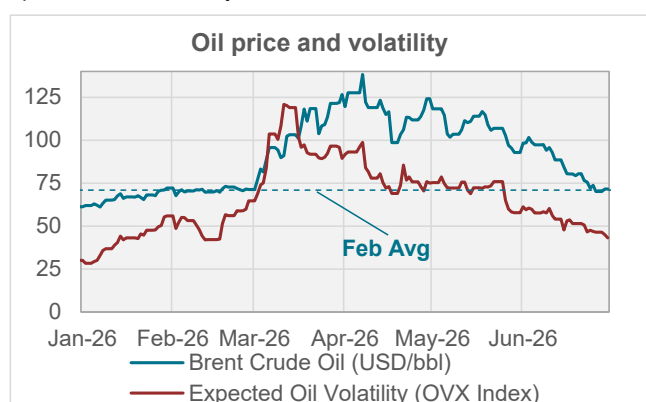
MJW Investment Survey

June 2026

Market Returns	Quarter %	Year %		Quarter %	Year %
S&P/NZX 50 (including ICs)	5.6	8.8	MSCI Emerging Markets (NZD)	24.4	53.1
S&P/ASX 200 (NZD)	5.5	19.7	Solactive Emerging Markets (NZD)	23.7	51.6
MSCI World (NZD)	14.1	29.5	S&P/NZX NZ Government Bond	3.2	5.5
Solactive Developed Markets (NZD)	14.1	29.7	Bloomberg NZBond Composite 0+ Year	2.8	5.2
MSCI ACWI (NZD)	15.3	32.0	Bloomberg Global Aggregate	1.0	1.7
Solactive Global Markets (NZD)	15.3	32.1	Solactive Global Aggregate	1.0	1.6
MSCI World (local currency)	14.0	22.6	S&P/NZX Bank Bills 90-Day	0.6	2.8
Solactive Developed Markets (hedged)	13.5	21.4	NZD/AUD	-1.4	-11.3
S&P/NZX All Real Estate (including ICs)	4.7	5.0	NZD/USD	-0.3	-6.3

Market commentary

It was largely a green quarter for markets due to black gold being back in the red. The oil price has returned to its February average, that is, pre-Iran conflict. Expected oil price volatility, as measured by the OVX index and derived from 30-day options, has also been trending down, and by quarter end it was firmly within the “normal” 30-50 range, highlighting traders’ increasing optimism and certainty.



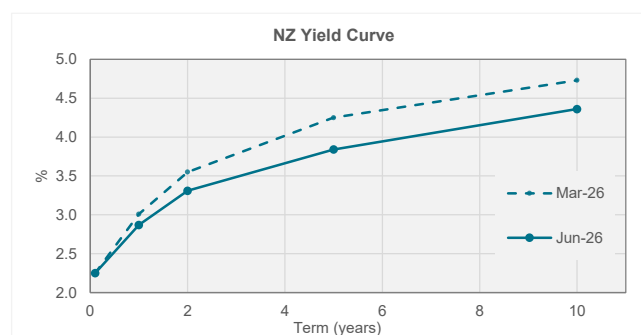
While oil prices and market volatility subsided during the quarter, the inflationary effects of the earlier energy shock continue to influence central bank thinking. In the United States, the year-on-year inflation rate rose to 4.2% in May, up from a low of 2.4% earlier in the year. The Federal Reserve left rates unchanged at its June meeting, but its guidance suggested that rates will remain restrictive for longer, despite a shorter post-meeting statement from new Chair Kevin Warsch. (Since then, the headline rate has fallen to 3.5% for the year to June, but this is still above the desired level.)

In New Zealand, the Reserve Bank has also adopted a more hawkish stance. Although the May Monetary Policy Statement left the OCR unchanged following a tight 3:3 vote, the RBNZ highlighted inflation risk remained elevated despite the downgrade to the 2026 growth outlook of 0.9 percentage points. Just one week post-quarter-end we saw the RBNZ follow through on this sentiment and hike the OCR 25 basis points to 2.5%.

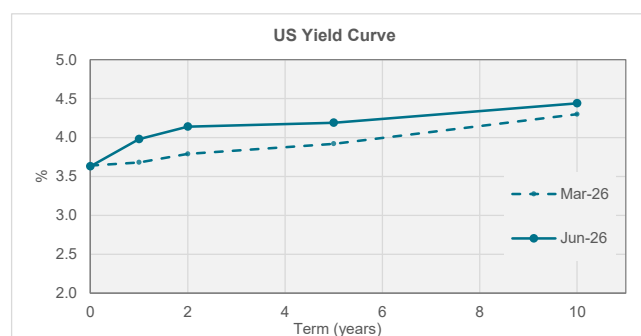
Looking to the local major banks’ OCR forecasts, we see broad consensus for two or three hikes throughout the remaining three cash rate reviews this year. There is disagreement, however, regarding where to next. ANZ and ASB are the most dovish, expecting peaks of 3% and 3.25%, respectively, while BNZ and Westpac anticipate reaching 4% in 2027.

The June quarter CPI print came in at 4.1% year-on-year and about 1.5% quarter-on-quarter, in line with major banks’ expectations. Which while high, and outside the target band, did not cause any immediate outsized currency movements. Unsurprisingly this quarter, price increases were most notable in the transport category, specifically private transportation supplies and services rising 13%.

At the long end of the New Zealand yield curve, we saw rates fall by around 40 basis points over the quarter. Unlike shorter tenor yields, which are driven primarily by expectations for the OCR, longer-tenor yields are more influenced by investors’ views on medium- and long-term economic growth and inflation. During the quarter, markets became increasingly confident that inflation would continue to moderate, while expectations for economic growth weakened. This reflected softer household spending, a cooling housing market, rising unemployment expectations, and subdued business investment.

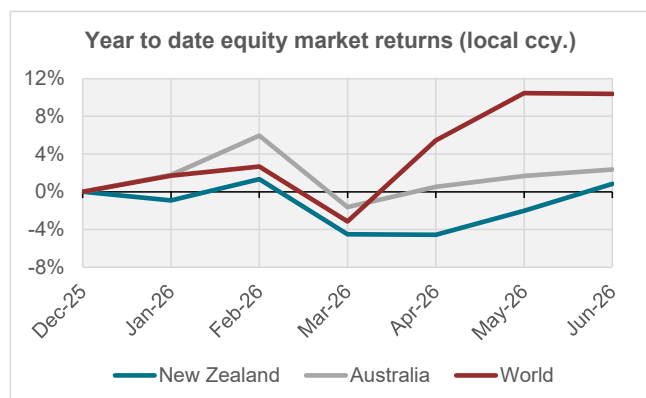


In contrast, the US yield curve shifted slightly higher. While geopolitical tensions contributed to concerns around energy prices and inflation, the main driver was a more resilient than anticipated domestic economy. Strong labour market data and the previously mentioned reduced expectations for near-term Federal Reserve rate cuts, led investors to price in a “higher-for-longer” interest rate environment. As a result, US yields moved higher across much of the curve, a markedly different result from the New Zealand curve.



For global investors, the key point is that major central banks are no longer moving in sync. Diverging inflation outcomes and domestic economic conditions are increasingly driving policy decisions in different directions. The result is dispersion in bond yields, currency movements, and “hot money” flows between domiciles. This is in stark contrast to the Covid-19 response and recovery which had essentially forced most central banks to move rates in harmony. Opportunities are rife for active fixed income managers to take advantage of and add value over standard market indices. Indeed, we see that with the median core global bond manager in our survey being some 0.5% ahead of the BGA Index over the June quarter.

Equity markets were seemingly unfazed by the threat of more persistent inflation, with major global indices up in the order of 15% in New Zealand Dollar terms this quarter. Markets in our corner of the world – while positive, which might have been considered a good result in other circumstances – did not equally participate in this rally.



The New Zealand equity market erased its first quarter losses, while Australia, having outperformed global markets earlier this year, saw more modest gains to complete the first half of the year.

Standout performance this quarter came from emerging markets and Japan. South Korea and Taiwan were beneficiaries of ramping up US investment in AI hardware. Memory and semiconductor production saw SK Hynix (+50%), Samsung (+40%), and TSMC (+23%) delivering outsized returns (quoted figures in local currencies).

While AI has been leading the headlines for quite some time, the change in beneficiaries from the “hyperscalers” to chipmakers highlights the move away from “Which company will win the race to profitable AI?” to “Who are the key beneficiaries of this unprecedented capital expenditure?”. This factored into the underperformance of the Magnificent 7 – a reversal of the dominant theme of 2024 and 2025. The Magnificent 7 returned a little under 13% this quarter, while the other 493 members of the S&P 500 returned 17% over the same period (both in USD).

This improvement in market breadth should be viewed positively by both passive and active equity investors. Broader participation typically signals a healthier market, reducing the system-wide reliance on a handful of mega-cap companies to drive overall returns.

For passive investors who have been heavily concentrated in a handful of mega-cap names, a return of market breadth is precisely the remedy they need. As the rest of the market rallies, the performance drivers diversify across the full index, automatically reducing their concentration risk and allowing them to benefit from the broader economy’s growth. Simultaneously, active fund managers stand to benefit as well; broader market participation helps dampen tracking error, lifting a heavy burden for managers who have been reluctant to hold these dominant mega-caps at full market weight.

Also in the US, the highly anticipated “giga-IPO” of SpaceX occurred with its shares debuting on the Nasdaq exchange on 12 June. Despite the behemoth size of the listing (over US\$85 billion – the previous largest was Saudi Aramco’s US\$29 billion), SpaceX followed the usual IPO pattern (albeit at perhaps an accelerated pace). We saw an early “pop” of almost 50%, before settling down to about 20% above IPO price. As we write, the stock has fallen further and is trading below its IPO price.

There was much talk about index providers adjusting rules to fast-track these atypically large IPOs into indices. (OpenAI and Anthropic are also expected to come to market in the coming months.) MSCI, a key provider of indices followed locally was one such provider and brought SpaceX into its indices ten business days after launch rather than the typical quarterly reconstitution. However, due to SpaceX’s small free float (most shares are still held by insiders and locked up), SpaceX currently comprises just 0.07% of the MSCI World Index, and is roughly the 300th largest constituent. This places it on par with companies such as Airbnb, Mitsubishi Electric, Macquarie, and Warner Brothers.

Divergent central banks and shifting market leadership are a stark reminder that static portfolios risk falling behind. Holding a long-term investment horizon does not mean standing still; it means ensuring that portfolio settings remain fit for purpose as the opportunity set changes. The dispersion emerging across interest rates, currencies and equity concentration provides impetus for well-governed investors to reassess where risk is being appropriately rewarded, and where active decisions are most likely to add value.

By combining a clear strategic vision with regular, structured review processes, portfolios can retain the adaptability needed to capture emerging opportunities without being swept up in short-term market noise.

- Tyler Bond, written 21 July 2026

Wholesale Fund Returns (before fees and tax)

New Zealand & Australian Shares		Aus. weight / hedging %	NZ FUM \$m	3 months % Rk	1 year % Rk	3 years % pa Rk	5 years % pa Rk	10 years % pa Rk	5 years Vol. pa
New Zealand									
Amova	Core	6/77	292	5.9 (10)	6.1 (11)	4.3 (17)	2.6 (9)	8.3 (11)	10.6
Amova	SRI	4/79	77	6.4 (6)	7.5 (8)	5.3 (9)	3.4 (5)	9.5 (5)	10.8
Castle Point	Trans-Tasman	5/95	13	7.2 (4)	9.5 (4)	5.7 (5)	1.9 (15)	10.8 (2)	11.0
Devon	Core	3/53	0	6.3 (7)	7.7 (6)	4.5 (15)	3.1 (7)	7.8 (15)	10.5
Devon	NZ Equity	0/0	22	6.4 (5)	8.2 (5)	4.9 (11)	2.8 (8)	-	10.4
Fisher Funds	NZ Grow th	0/0	162	7.4 (3)	-4.3 (18)	4.7 (13)	0.9 (17)	10.2 (3)	13.3
Harbour	Australasian Eq	14/100	289	5.8 (12)	0.5 (16)	4.4 (16)	1.2 (16)	8.4 (10)	12.5
Mercer	Ethical Leaders	6/91	33	5.9 (11)	4.3 (14)	5.7 (6)	2.1 (13)	8.7 (7)	11.9
Mercer	Trans-Tasman	7/85	1,096	6.0 (9)	5.6 (12)	4.6 (14)	2.3 (12)	8.0 (14)	10.9
Milford	NZ Equities	1/100	1,245	5.6 (14)	5.1 (13)	6.4 (3)	3.7 (4)	11.2 (1)	10.8
Mint	Australasian Equity	17/100	171	8.2 (1)	1.3 (15)	5.1 (10)	2.4 (11)	8.4 (9)	11.0
Mint	NZ SRI	0/0	76	7.8 (2)	6.3 (9)	5.4 (7)	2.4 (10)	-	10.7
Octagon	NZ Equities	0/0	173	5.8 (13)	9.5 (3)	5.7 (4)	3.8 (2)	-	10.4
QuayStreet	NZ Equity	2/100	203	4.9 (17)	7.6 (7)	5.3 (8)	3.2 (6)	9.0 (6)	9.3
Russell	NZ Shares	1/0	228	5.4 (16)	6.2 (10)	4.8 (12)	1.9 (14)	8.0 (13)	10.4
Salt	Dividend Appreciation	0/0	118	5.4 (15)	12.3 (1)	10.9 (1)	6.3 (1)	10.1 (4)	10.0
Salt	Core NZ Shares	4/100	111	6.2 (8)	9.8 (2)	7.6 (2)	3.7 (3)	8.4 (8)	10.6
Trust	ESG Australasian Shares	20/100	63	4.9 (18)	-3.0 (17)	2.0 (18)	-0.6 (18)	8.2 (12)	12.5
Median				6.0	6.3	5.2	2.5	8.4	10.7
Australasian*									
Devon	Dividend Yield		16	6.3 (7)	14.7 (1)	10.1 (1)	8.7 (1)	9.1 (4)	10.1
Devon	Trans-Tasman		141	7.7 (2)	8.7 (3)	9.1 (2)	8.1 (2)	10.2 (2)	11.1
Devon	Sustainability		45	6.8 (3)	0.1 (6)	5.5 (6)	4.4 (5)	-	11.1
Fisher Funds	Trans-Tasman		396	6.6 (5)	-10.1 (10)	3.2 (9)	1.7 (8)	9.6 (3)	15.1
Generate	Australasian		2,443	6.7 (4)	6.4 (4)	6.1 (5)	-	-	-
Harbour	Equity Income		64	9.1 (1)	9.3 (2)	7.6 (3)	5.4 (3)	8.5 (6)	10.4
Harbour	Focus		40	6.5 (6)	-6.3 (9)	2.6 (10)	0.3 (9)	8.9 (5)	14.3
Milford	Trans-Tasman		795	4.5 (9)	2.6 (5)	6.4 (4)	4.6 (4)	11.2 (1)	11.3
Pathfinder	Ethical Trans-Tasman		12	4.7 (8)	-0.9 (7)	5.0 (7)	2.0 (7)	-	11.1
Tahito	Te Tai o Rehua		27	4.4 (10)	-2.9 (8)	4.4 (8)	3.2 (6)	-	11.7
Median				6.6	1.4	5.8	4.4	9.3	11.1
Other									
Amova	Concentrated		45	8.3 (3)	2.9 (6)	3.5 (8)	1.4 (8)	7.7 (8)	11.8
Devon	Absolute		7	11.5 (1)	5.6 (5)	7.2 (7)	7.9 (4)	9.5 (6)	12.3
Milford	Dynamic (small cap)		979	3.5 (7)	5.8 (4)	12.0 (4)	8.3 (2)	13.4 (3)	14.1
Pie Funds	Australasian Dividend		367	4.4 (6)	-2.5 (8)	10.5 (6)	6.0 (6)	15.1 (2)	17.9
Pie Funds	Australasian Grow th		224	9.6 (2)	8.5 (3)	21.5 (2)	7.5 (5)	10.3 (5)	18.6
Pie Funds	Australasian Grow th 2		417	7.3 (5)	-0.8 (7)	14.2 (3)	1.6 (7)	13.3 (4)	20.2
Pie Funds	Emerging Companies		209	7.7 (4)	30.9 (1)	24.3 (1)	14.1 (1)	16.1 (1)	17.1
QuayStreet	Altum Fund		137	2.4 (8)	15.7 (2)	10.8 (5)	8.1 (3)	9.1 (7)	9.5
Median				7.5	5.7	11.4	7.7	11.8	15.6
Indexed/Smart Beta									
Harbour	NZ Index Shares		756	5.2	8.2	4.7	1.8	7.6	10.8
Harbour	Sustainable NZ Shares		401	5.1	8.2	4.6	2.2	-	10.9
Kernel	NZ 20		263	6.0	8.1	4.7	2.9	-	10.5
Kernel	NZ Small & Mid Cap		45	3.9	9.3	9.0	-1.5	-	14.3
Kernel	NZ 50 ESG Tilted		55	3.7	7.8	5.4	-	-	-
Mercer	Passive		42	5.6	8.3	5.3	2.2	7.9	10.5
Smart	NZ Top 10		105	5.2	7.5	3.7	2.3	7.4	11.1
Smart	NZ Top 50		580	5.3	8.2	4.6	1.7	8.1	10.8
Smart	Dividend		106	4.8	17.9	8.0	5.4	7.9	11.2
Indices									
S&P/NZX 50 (including ICs)				5.6	8.8	5.4	2.3	8.0	10.6
S&P/NZX 50 (excluding ICs)				5.5	8.1	4.6	1.5	7.0	10.5
S&P/NZX 50 Portfolio (including ICs)				5.3	8.2	4.5	1.7	8.0	10.8
S&P/ASX 200 (NZD)				5.5	19.7	14.9	10.5	11.1	13.8
S&P/ASX 200 (AUD)				4.0	6.1	10.6	7.8	9.4	13.4

*The funds in this section adopt a variety of hedging positions on the Australian portion of their benchmarks.

Australian Shares		NZ FUM \$m	3 months % Rk		1 year % Rk		3 years % pa Rk		5 years % pa Rk		10 years % pa Rk		5 years Vol. pa
Fisher Funds	Australian	1,773	6.0	(1)	-15.5	(4)	1.5	(4)	2.3	(4)	9.3	(1)	18.4
Milford	Australian	1,286	3.9	(4)	2.1	(3)	8.7	(3)	7.9	(3)	-		13.0
Octagon	Australian	129	4.7	(3)	10.9	(1)	11.1	(1)	9.4	(1)	-		12.6
QuayStreet	Australian	159	4.9	(2)	7.1	(2)	10.6	(2)	8.3	(2)	8.3	(2)	11.3
Median			4.8		4.6		9.7		8.1		8.8		12.8
Indices													
S&P/ASX 200 (NZD)			5.5		19.7		14.9		10.5		11.1		13.8
S&P/ASX 200 (AUD)			4.0		6.1		10.6		7.8		9.4		13.4

Property & Infrastructure		NZ FUM	3 months		1 year		3 years		5 years		10 years		5 years
		\$m	%	Rk	%	Rk	% pa	Rk	% pa	Rk	% pa	Rk	Vol. pa
Australasian Listed Property													
Amova	NZ Property	20	4.6	(5)	4.8	(6)	2.5	(5)	-1.3	(6)	4.8	(4)	13.0
Harbour	Real Estate	139	5.5	(2)	4.6	(7)	2.6	(4)	-0.4	(2)	-		13.0
Kernel	NZ Commercial Property	140	5.0	(4)	5.8	(1)	2.4	(7)	-1.4	(7)	-		13.3
Mint	Australasian Property	17	6.5	(1)	5.6	(3)	3.0	(2)	-0.6	(3)	4.8	(3)	12.9
Octagon	NZ Property	92	5.4	(3)	5.4	(4)	2.4	(6)	-1.0	(5)	-		12.7
Salt	Wholesale Property	320	4.6	(6)	5.3	(5)	2.8	(3)	-0.7	(4)	5.2	(2)	12.2
Salt	Enhanced Property	19	4.4	(7)	5.8	(2)	3.5	(1)	0.1	(1)	6.2	(1)	12.4
Median			5.0		5.4		2.6		-0.7		5.0		12.9
Australasian Direct Property													
Fisher Funds	NZ Property	547	1.2	(3)	9.0	(1)	8.0	(1)	6.5	(2)	6.7	(3)	4.0
Mercer	Trans-Tasman	195	2.1	(2)	7.9	(3)	3.1	(3)	6.8	(1)	7.6	(1)	4.5
Trust	NZ Property	269	2.2	(1)	8.7	(2)	4.0	(2)	3.6	(3)	6.9	(2)	3.3
Median			2.1		8.7		4.0		6.5		6.9		4.0
Global Listed Property													
BT	139% hedged	330	8.5	(6)	9.3	(6)	7.9	(6)	0.4	(6)	-		19.0
Kernel	100% hedged	251	10.7	(1)	17.1	(2)	10.9	(2)	3.4	(2)	-		18.3
Mercer	Nomura 100% hedged	73	10.5	(2)	16.9	(3)	11.0	(1)	3.3	(3)	5.4	(2)	17.2
Mercer	Mercer 100% hedged	251	10.5	(3)	17.2	(1)	9.9	(4)	1.7	(5)	5.1	(3)	19.1
Russell	100% hedged	66	8.5	(4)	13.3	(5)	9.7	(5)	2.6	(4)	4.7	(4)	17.1
Salt	100% hedged	39	8.5	(5)	13.9	(4)	10.6	(3)	3.7	(1)	6.2	(1)	17.1
Median			9.5		15.4		10.3		2.9		5.3		17.8
Global Listed Infrastructure													
First Sentier	100% hedged	123	1.4	(3)	14.0	(5)	8.2	(6)	5.3	(6)	6.7	(5)	14.4
Kernel	100% hedged*	360	0.1	(6)	13.8	(6)	13.4	(3)	8.8	(4)	-		14.9
Mercer	Nomura 100% hedged*	72	1.3	(5)	14.3	(4)	11.8	(4)	9.6	(3)	9.5	(1)	13.8
Mercer	Mercer 100% hedged*	352	1.3	(4)	16.4	(2)	9.3	(5)	6.0	(5)	7.0	(4)	14.3
Russell	100% hedged*	173	1.8	(2)	16.0	(3)	14.6	(1)	11.6	(1)	9.3	(2)	13.7
Salt	100% hedged	170	2.9	(1)	21.1	(1)	14.4	(2)	9.8	(2)	9.2	(3)	13.7
Median			1.4		15.1		12.6		9.2		9.2		14.1
Other													
Fisher Funds	Property & Infrastructure	153	5.7		9.9		9.9		6.8		11.1		11.8
Mercer	Global Unlisted Infrastructure	235	2.4		7.7		9.9		11.3		12.3		2.6
Indices													
S&P/NZX All Real Estate (including ICs)			4.7		5.0		2.0		-1.7		4.3		12.9

* See notes on page 10.

Global Shares (unhedged)		Emerging markets %	NZ FUM \$m	3 months % Rk		1 year % Rk		3 years % pa Rk		5 years % pa Rk		10 years % pa Rk		5 years Vol. pa
Core														
Amova	Multi-Manager	6.7	1,054	13.4	(8)	19.8	(11)	21.4	(7)	16.2	(5)	16.8	(1)	13.6
Amova	Quality ESG*	0.0	165	13.5	(7)	26.8	(9)	20.2	(10)	15.2	(8)	16.1	(4)	13.3
BT	Multi-Manager	16.1	5,679	18.1	(1)	35.8	(2)	24.5	(2)	15.3	(7)	16.0	(5)	13.0
BT	Northern Trust	14.9	1,895	14.8	(5)	35.5	(3)	25.2	(1)	17.3	(2)	-	-	12.7
DFA	Sustainable	0.0	339	13.2	(9)	28.0	(8)	21.6	(6)	-	-	-	-	-
Fisher Funds	International	16.2	5,266	16.3	(2)	40.8	(1)	24.2	(4)	17.3	(3)	15.8	(6)	11.4
Mercer	Core Global	0.1	71	14.6	(6)	30.1	(6)	24.3	(3)	17.9	(1)	16.2	(3)	12.2
Mercer	Overseas Shares	0.1	2,696	15.1	(4)	32.3	(4)	23.4	(5)	15.9	(6)	16.5	(2)	12.5
Mercer	SRI	0.1	1,168	15.8	(3)	28.3	(7)	19.7	(11)	12.6	(10)	-	-	12.8
QuayStreet	International Equities	0.0	1,094	9.4	(11)	25.4	(10)	21.3	(8)	16.9	(4)	15.3	(7)	12.4
Russell	Global Shares	13.5	712	12.1	(10)	30.9	(5)	20.7	(9)	14.5	(9)	15.2	(8)	11.6
Median				14.6		30.1		21.6		16.0		16.0		12.6
Value														
AB	Value		0	14.3	(1)	44.0	(2)	24.9	(3)	17.2	(2)	14.5	(5)	13.4
Artisan	Value		0	13.9	(3)	33.6	(3)	25.3	(2)	18.2	(1)	16.0	(2)	11.9
Franklin	Brandywine Global Opportunistic		138	8.5	(5)	23.3	(6)	16.5	(6)	13.0	(5)	16.2	(1)	12.4
GMO	Equity		0	14.1	(2)	45.0	(1)	25.8	(1)	16.6	(3)	15.2	(3)	12.0
Pzena	Global Value World		0	12.8	(4)	31.7	(4)	19.8	(5)	15.6	(4)	14.7	(4)	14.5
TAIM	Global Equity		1,009	6.5	(6)	27.2	(5)	21.7	(4)	-	-	-	-	-
Median				13.4		32.6		23.3		16.6		15.2		12.4
Growth														
Amova	Global Shares		946	9.5	(11)	1.9	(13)	14.6	(10)	10.0	(8)	-	-	13.2
Artisan	Global Opportunities		0	13.2	(8)	18.7	(7)	16.9	(7)	10.0	(7)	15.9	(5)	14.7
Fisher Funds	International Select Equities		2,713	2.0	(15)	-6.8	(15)	5.4	(15)	0.5	(13)	-	-	15.5
Generate	Global		2,342	18.2	(5)	27.6	(5)	25.5	(3)	-	-	-	-	-
Generate	Thematic		2,497	24.9	(1)	30.3	(3)	26.2	(1)	-	-	-	-	-
Harbour	T Rowe Price		748	19.9	(4)	28.3	(4)	20.5	(5)	9.9	(9)	16.4	(3)	13.9
Harbour	Epoch*		214	10.3	(10)	14.5	(8)	14.4	(11)	12.8	(3)	16.0	(4)	13.8
Hyperion	Global Companies		155	20.6	(3)	11.4	(9)	26.1	(2)	13.6	(2)	22.1	(1)	28.0
IBK	Fiera Atlas		0	11.2	(9)	3.6	(12)	8.3	(14)	6.5	(12)	-	-	14.9
IBK	Brown Global Leaders*		0	5.1	(14)	5.9	(11)	14.4	(12)	11.4	(5)	15.6	(6)	12.7
Kernel	Global Clean Energy		38	16.9	(6)	99.7	(1)	16.4	(8)	8.3	(11)	-	-	25.2
Milford	Global Select		6,748	13.4	(7)	21.1	(6)	18.9	(6)	12.7	(4)	-	-	14.2
Salt	Sustainable Quality		98	7.1	(13)	-0.1	(14)	9.6	(13)	8.7	(10)	13.0	(8)	12.1
Vinva	Global Alpha		0	8.0	(12)	8.4	(10)	15.2	(9)	11.1	(6)	13.8	(7)	13.2
Vontobel	Global Environmental Change		0	21.3	(2)	47.6	(2)	21.0	(4)	15.2	(1)	17.1	(2)	17.5
Median				13.2		14.5		16.4		10.0		16.0		14.2
Indexed/Smart Beta														
BT	LGIM*		836	16.3		30.0		22.4		16.3		17.7		13.7
Harbour	BNZ International Equities Index		3,646	16.7		32.7		23.5		15.8		-		12.8
Kernel	Global 100		1,068	5.0		25.6		22.9		18.9		-		14.3
Kernel	Global Dividend Aristocrats		90	6.1		26.5		18.6		11.8		-		11.4
Mercer	Global Equities Index		2,963	14.6		30.1		22.5		16.5		16.2		12.9
Mercer	Global SR Indexed		1,359	15.3		30.5		23.2		16.6		-		13.1
Russell	Sustainable		1,319	15.7		32.0		22.9		15.7		-		12.5
Simplicity	Global Share		6,369	17.5		30.7		22.8		15.8		-		13.9
Smart	Total World		364	18.0		32.9		22.8		15.5		15.5		12.0
Indices														
MSCI World (NZD)				14.1		29.5		22.2		16.2		15.7		12.8
Solactive Developed Markets (NZD)				14.1		29.7		22.3		16.2		15.7		12.7
MSCI ACWI (NZD)				15.3		32.0		22.7		15.6		15.4		12.3
Solactive Global Markets (NZD)				15.3		32.1		22.8		15.7		15.4		12.2
MSCI World (local currency)				14.0		22.6		19.2		12.2		13.5		15.8
Solactive Developed Markets (hedged)				13.5		21.4		18.8		11.6		13.2		15.7

* See notes on page 10.

Global Shares (unhedged)		NZ FUM \$m	3 months % Rk		1 year % Rk		3 years % pa Rk		5 years % pa Rk		10 years % pa Rk		5 years Vol. pa
Emerging markets													
Artisan		0	17.9	(3)	47.4	(3)	26.8	(3)	12.1	(2)	14.2	(2)	15.8
Mercer	Mercer	479	25.1	(1)	54.7	(2)	27.6	(2)	12.6	(1)	13.7	(3)	15.8
Smart	Indexed	203	14.5	(4)	31.9	(4)	20.0	(4)	9.4	(4)	11.0	(4)	11.8
Vontobel		0	24.7	(2)	61.7	(1)	28.3	(1)	11.5	(3)	14.4	(1)	18.4
Median			21.3		51.0		27.2		11.8		13.9		15.8
Indices													
MSCI Emerging Markets (NZD)			24.4		53.1		26.1		11.7		12.6		15.9
Solactive Emerging Markets (NZD)			23.7		51.6		25.8		12.0		12.7		15.4

Alternatives/Other		NZ FUM	3 months	1 year	3 years	5 years	10 years	5 years
		\$m	%	%	% pa	% pa	% pa	Vol. pa
Australasian								
Aspiring		519	5.9	9.9	9.4	7.5	11.2	9.1
Castle Point	Ranger	20	9.2	3.0	1.9	-3.9	8.4	12.9
Harbour	Long/Short	5	1.9	3.1	5.1	3.6	-	6.2
Salt	Long/Short	191	2.1	18.4	18.8	16.2	12.6	8.7
Global								
Amova	Multi-Strategy	8	3.9	6.5	6.3	4.0	4.7	4.5
Castle Point	5 Oceans	88	5.3	13.4	10.0	6.4	7.9	4.7
Coolabah	Long/Short Credit	253	2.1	7.2	10.9	7.7	-	4.5
Fulcrum	Div. Absolute Return (AUD)	0	-2.3	12.8	10.2	5.8	5.9	6.3
Lighthouse	Global Equity Fund	28	47.3	32.8	39.6	21.2	25.9	38.6
MGH		33	2.8	17.8	18.0	11.3	10.6	10.0
Milford	Active Grow th	6,005	4.4	8.0	12.2	8.7	11.6	9.0
Mint	Diversified Grow th	45	6.1	-1.4	6.5	3.3	-	11.6
Pie Funds	Grow th UK & Europe	125	10.8	7.6	9.4	3.1	-	14.9
Pie Funds	Global Grow th 2	439	13.8	27.5	16.7	9.1	-	15.3
Russell	Multi-Asset Grow th (AUD)	0	4.9	9.7	9.8	6.0	6.3	6.5
Schroders	Real Return (NZD unhedged)	31	4.3	27.1	15.9	9.7	8.1	6.1

New Zealand Bonds & Cash		Modified Duration years	NZ FUM \$m	3 months		1 year		3 years		5 years		10 years		5 years
				%	Rk	%	Rk	% pa	Rk	% pa	Rk	% pa	Rk	Vol. pa
Core														
Amova	NZ Fixed Interest	5.8	1,346	3.5	(1)	6.1	(3)	6.7	(4)	2.6	(3)	3.4	(1)	5.2
BT	Bond Fund	4.8	2,083	2.8	(8)	5.8	(6)	6.3	(7)	2.5	(4)	3.0	(4)	4.4
Fisher Funds	NZ Fixed Interest	5.0	2,880	3.2	(3)	6.0	(4)	6.9	(1)	2.5	(5)	3.3	(2)	4.9
Harbour	Core Fixed	4.6	1,006	2.9	(6)	6.1	(2)	6.8	(3)	2.8	(2)	3.2	(3)	4.7
Mercer	Macquarie	4.8	185	3.0	(4)	5.9	(5)	6.4	(6)	2.2	(8)	2.8	(7)	4.6
Octagon	NZ Fixed Interest	4.9	367	2.9	(5)	5.8	(7)	6.6	(5)	2.9	(1)	-		4.2
Russell	NZ Fixed Interest	4.7	165	2.9	(7)	5.4	(8)	6.2	(8)	2.2	(7)	3.0	(6)	4.5
Trust	ESG NZ Bond	5.6	79	3.5	(2)	6.1	(1)	6.8	(2)	2.5	(6)	3.0	(5)	5.3
Median				3.0		5.9		6.7		2.5		3.0		4.6
Government														
Fisher Funds	Inflation Linked	9.1	571	1.8		8.7		6.3		-		-		-
Mercer	Sovereign	5.8	904	3.2		6.3		6.2		1.6		2.4		5.7
Credit														
Amova	Inv. Grade Corporate	4.0	651	2.9	(2)	5.7	(2)	7.1	(3)	3.5	(1)	4.2	(2)	3.9
BT	Corporate Bonds	2.5	956	2.1	(5)	4.8	(5)	6.6	(6)	3.4	(3)	3.6	(4)	3.0
Generate	Fixed Interest	5.5	1,190	3.3	(1)	5.1	(4)	7.2	(2)	-		-		-
Harbour	Corporate Bonds	3.2	653	2.4	(4)	5.6	(3)	6.9	(4)	3.1	(4)	3.6	(3)	3.7
Milford	Trans-Tasman Corporate	3.3	2,179	2.9	(3)	4.7	(6)	6.9	(5)	3.4	(2)	4.2	(1)	3.8
Squirrel	Monthly Income	n.a.	233	1.5	(6)	6.4	(1)	7.3	(1)	-		-		-
Median				2.9		5.1		6.9		3.4		3.9		3.8
Short Duration														
Harbour	Enhanced Cash	0.3	260	0.9	(3)	3.9	(2)	5.4	(2)	4.2	(1)	3.3	(2)	0.8
Kernel	Cash Plus	0.3	249	0.9	(2)	3.7	(3)	5.4	(3)	-		-		-
Mercer	Macquarie	1.9	47	1.6	(1)	4.6	(1)	6.4	(1)	3.6	(2)	3.5	(1)	2.1
Median				0.9		3.9		5.4		3.9		3.4		1.4
Cash														
Amova		0.3	1,600	0.8	(2)	3.5	(2)	5.1	(2)	4.2	(1)	3.3	(1)	0.6
BT		0.3	1,668	0.8	(3)	3.4	(3)	5.0	(3)	4.1	(2)	3.1	(3)	0.5
Fisher Funds		0.4	2,397	0.9	(1)	3.5	(1)	5.1	(1)	4.0	(4)	3.2	(2)	0.7
Harbour	BNZ	0.3	1,586	0.8	(4)	3.3	(4)	4.8	(4)	4.0	(3)	-		0.5
Mercer	Macquarie	0.1	261	0.7	(6)	3.1	(5)	4.7	(5)	3.9	(5)	2.9	(4)	0.5
Milford		0.1	1,049	0.7	(5)	3.0	(6)	4.6	(6)	3.9	(6)	-		0.5
Median				0.8		3.4		4.9		4.0		3.2		0.5
Indices														
Bloomberg NZBond Composite 0+ Year		4.7		2.8		5.2		5.8		1.7		2.3		4.5
Bloomberg NZBond Bank Bill Index		0.1		0.6		2.8		4.4		3.7		2.6		0.5

Global Bonds		Modified Duration years	NZ FUM \$m	3 months % Rk		1 year % Rk		3 years % pa Rk		5 years % pa Rk		10 years % pa Rk		5 years Vol. pa
Core														
Amova	GSAM	5.7	1,118	1.7	(6)	3.1	(1)	4.8	(4)	0.8	(5)	2.7	(2)	5.8
BT	Multi-Manager	5.9	3,108	1.3	(8)	2.3	(10)	4.6	(7)	1.6	(1)	-		4.4
Devon	Global Impact	6.3	113	1.5	(7)	2.9	(2)	4.7	(5)	-		-		-
DFA	Sustainability	6.8	223	1.9	(3)	2.6	(5)	4.9	(2)	0.2	(9)	-		6.4
Fisher Funds	Global Fixed Income	6.1	2,421	1.3	(9)	2.4	(8)	4.4	(8)	1.1	(3)	-		5.2
Fisher Funds	PIMCO	6.7	168	1.8	(5)	2.3	(9)	4.6	(6)	0.8	(7)	2.5	(3)	5.5
Harbour	Hunter PIMCO	6.6	3,160	1.9	(2)	2.5	(7)	4.8	(3)	1.0	(4)	-		5.4
JP Morgan	Aggregate Bond*	6.6	141	2.2	(1)	2.6	(4)	4.3	(9)	0.8	(6)	2.5	(4)	4.8
Mercer	Responsible Indexed	6.2	404	0.9	(12)	1.5	(12)	3.3	(12)	-0.2	(11)	-		5.2
PIMCO	GIS	6.6	0	1.9	(4)	2.7	(3)	5.2	(1)	1.3	(2)	2.9	(1)	5.3
Russell	Global Bond	6.1	578	1.2	(10)	1.7	(11)	3.7	(11)	0.1	(10)	2.2	(5)	5.2
Simplicity	Global Bond	6.1	1,056	0.9	(13)	1.5	(13)	3.2	(13)	-0.4	(12)	-		5.4
Trust	ESG International Bond	5.5	57	1.1	(11)	2.5	(6)	3.8	(10)	0.3	(8)	1.4	(6)	4.9
Median				1.5		2.5		4.6		0.8		2.5		5.3
Government														
Colchester	Global Government	5.5	190	1.6	(1)	2.0	(1)	3.2	(1)	0.6	(1)	-		5.3
Mercer	Global Sovereign	6.3	1,047	1.2	(2)	0.0	(2)	2.5	(2)	-0.2	(2)	1.8	(1)	3.7
Median				1.4		1.0		2.8		0.2		1.8		4.5
Credit														
Fisher Funds	Global Credit	5.3	627	2.1	(1)	4.6	(1)	7.0	(1)	-		-		-
Mercer	Global Credit	5.8	461	2.1	(2)	4.0	(3)	5.2	(4)	0.5	(3)	2.4	(1)	6.2
Mercer	SR Global Credit	5.9	159	2.0	(3)	3.8	(4)	5.8	(3)	0.6	(2)	-		6.5
Milford	Global Corporate Bond	5.3	414	1.6	(4)	4.1	(2)	6.8	(2)	2.8	(1)	-		4.8
Median				2.0		4.0		6.3		0.6		2.4		6.2
Short duration and other														
Bentham	Global Income	5.9	187	1.9		1.1		6.5		4.7		5.8		5.3
Bentham	Syndicated Loan	0.3	45	3.0		4.4		7.6		6.0		5.9		3.4
Coolabah	Short Term Income	0.1	119	1.1		4.4		6.3		4.8		4.5		1.3
Coolabah	Active Composite	4.7	97	2.9		2.3		7.2		2.9		-		5.8
DFA	5 year	2.7	290	1.4		3.1		4.6		1.7		1.9		2.6
Fisher Funds	Absolute Return	1.9	41	1.9		5.1		7.7		4.3		4.3		3.3
Franklin	Brandywine GOFI	5.8	323	4.1		4.0		2.8		-0.1		2.4		8.3
Salt	Global Fixed Interest	4.8	203	1.9		4.2		5.9		-		-		-
Indices														
Bloomberg Global Aggregate		6.2		1.0		1.7		3.6		0.2		1.7		4.9
Solactive Global Aggregate		6.3		1.0		1.6		3.5		0.4		-		4.8

* See notes on page 10.

Diversified		Growth	3 months		1 year		3 years		5 years		10 years		5 years
		AA %	%	Rk	%	Rk	% pa	Rk	% pa	Rk	% pa	Rk	Vol. pa
Balanced													
Amova		62.6	7.4	(5)	9.1	(7)	9.8	(7)	4.4	(7)	7.2	(6)	8.4
ASB		56.7	7.2	(6)	13.1	(4)	11.1	(5)	6.0	(5)	7.6	(5)	7.5
Fisher Funds		60.6	7.7	(3)	12.8	(5)	11.3	(4)	6.9	(2)	8.1	(2)	7.7
Foundation		61.3	8.9	(1)	13.6	(3)	11.6	(2)	6.9	(3)	-		7.7
Kernel		60.1	6.7	(7)	14.9	(1)	12.7	(1)	-		-		-
Mercer	Mercer	61.4	8.0	(2)	14.5	(2)	11.4	(3)	6.6	(4)	7.8	(3)	7.4
Mercer	Ex-Macquarie	64.5	7.6	(4)	11.5	(6)	9.9	(6)	5.6	(6)	7.7	(4)	8.5
Milford		55.9	5.8	(8)	7.1	(9)	9.7	(8)	7.0	(1)	9.4	(1)	6.7
Trust		70.0	5.0	(9)	8.5	(8)	7.4	(9)	4.2	(8)	7.0	(7)	5.6
Median		61.3	7.4		12.8		11.1		6.3		7.7		7.6
Income													
Harbour		36.3	3.9	(1)	5.9	(2)	8.0	(2)	5.3	(2)	6.1	(2)	4.8
Mercer		41.3	2.7	(4)	5.9	(1)	6.4	(4)	4.1	(4)	5.9	(3)	5.7
Milford		35.6	3.2	(3)	4.9	(4)	8.2	(1)	5.5	(1)	7.3	(1)	5.1
Mint		34.0	3.8	(2)	2.4	(5)	6.0	(5)	3.0	(5)	4.5	(5)	5.2
QuayStreet		7.1	1.9	(5)	5.8	(3)	6.9	(3)	5.0	(3)	5.4	(4)	2.6
Median		35.6	3.2		5.8		6.9		5.0		5.9		5.1

Notes:

- Relative outperformance may be due to the different nature of the fund rather than to superior skill. Past performance is no guarantee of future performance.
- Where we consider the funds have reasonably similar mandates, we group the funds and rank the performance. Differences in style and mandates will have an impact on returns.
- We show a selection of wholesale and KiwiSaver funds. We do not necessarily show all funds from all providers.
- KiwiSaver fund returns are shown gross of tax and net of fees. All other fund returns are shown gross of tax and fees.
- KiwiSaver funds are grouped based on benchmark growth asset allocation. Actual asset allocation may differ from this.
- FUM (funds under management) relates to the size of the locally-domiciled collective investment vehicle. It does not include any overseas funds managed in the same strategy. Where single-manager strategies form part of a multi-manager fund, we show FUM for both separately even if there is inter-funding.
- The numbers shown are in some cases gross equivalents of the net returns achieved by the manager. Consequently, for a tax-exempt investor, returns realised may be different from those shown above. In particular, funds having a New Zealand equity or property component are shown inclusive of imputation credits, which are not available to all investors.
- Global share results are on an unhedged basis. In some instances, currency hedging is integral to the management of the fund and the client will not experience the results shown.
- The Kernel Global Infrastructure Fund shows the index performance prior to August 2022.
- The Mercer Global Listed Infrastructure Fund was 139% hedged prior to June 2022.
- The Russell Global Infrastructure Fund is a blend of the AUD hedged fund prior to 1 December 2017 and NZD hedged fund post 1 December 2017.
- Prior to September 2024, the Brown Global Leaders data relates to the global strategy, rather than the Ironbark vehicle.
- Prior to August 2024, the Harbour Epoch Global Quality Select Fund data relates to the global strategy, rather than the Harbour PIE.
- The BT Funds Management LGIM fund passively tracks a custom index. Data before the trust's inception in December 2021 reflects index performance.
- Prior to November 2024, the Amova Quality ESG data relates to the Northern Trust strategy, rather than the Amova vehicle.
- Prior to April 2025, the JP Morgan Aggregate Bond Fund data relates to a simulated NZ dollar hedged series of a similar global strategy.

KiwiSaver Results – Return and Risk (after fees, before tax)

Returns and Risk		FUM	Growth BM	3 months		1 year		3 years		5 years		10 years		Risk pa	
Manager	Fund	\$m	%	%	Rank	%	Rank	% pa	Rank	% pa	Rank	% pa	Rank	5 yr	10 yr
Growth (66%-85% growth assets)															
AMP	Growth	1,535	77.0	10.7	(6)	18.1	(2)	14.2	(1)	7.7	(3)	8.9	(6)	9.3	9.8
ANZ	Growth	5,581	80.0	10.4	(8)	17.0	(6)	11.0	(10)	6.1	(12)	8.6	(10)	10.6	10.9
ASB	Growth	7,510	78.0	9.5	(10)	16.9	(7)	13.5	(3)	7.9	(2)	9.3	(5)	9.3	9.8
BNZ	Growth	2,180	80.0	10.6	(7)	16.1	(8)	13.1	(6)	7.4	(6)	9.4	(4)	10.0	9.2
Booster	Growth	816	80.0	8.7	(11)	13.6	(11)	10.6	(12)	6.2	(11)	8.5	(11)	9.0	8.9
Fisher	Growth	4,127	80.0	7.3	(13)	6.4	(14)	8.9	(13)	4.6	(14)	8.4	(13)	10.1	9.7
Fisher (KW)	Growth	4,401	80.0	7.3	(12)	7.1	(13)	8.6	(14)	5.3	(13)	8.9	(7)	10.2	10.6
Generate	Growth	2,330	80.0	12.0	(2)	13.6	(10)	13.0	(7)	7.3	(8)	9.6	(3)	9.9	10.1
MAS	Growth	587	80.0	12.5	(1)	19.0	(1)	13.2	(5)	7.6	(4)	9.6	(2)	10.9	10.5
Mercer	Responsible Gro.	315	80.0	9.6	(9)	14.7	(9)	11.5	(9)	6.6	(10)	8.4	(12)	9.3	9.0
Milford	Active Growth	8,957	78.0	5.0	(14)	7.8	(12)	10.7	(11)	7.5	(5)	10.2	(1)	8.7	9.0
Simplicity	Growth	3,109	80.0	11.0	(4)	17.6	(3)	13.8	(2)	8.3	(1)	-	-	10.3	-
SuperLife	Growth	93	80.0	11.0	(5)	17.2	(5)	12.9	(8)	7.4	(7)	8.7	(9)	9.6	10.6
Westpac	Growth	3,687	80.0	11.1	(3)	17.3	(4)	13.4	(4)	7.0	(9)	8.7	(8)	9.8	9.5
Median		2,719	80.0	10.5		16.5		13.0		7.3		8.9		9.9	9.8
Balanced (50%-65% growth assets)															
AMP	Balanced	1,568	57.0	8.3	(8)	14.1	(2)	11.7	(1)	6.0	(3)	7.0	(10)	7.5	7.6
ANZ	Balanced	3,891	50.0	7.0	(13)	11.3	(12)	8.4	(15)	4.1	(15)	6.0	(14)	7.8	7.3
ANZ	Balanced Growth	4,164	65.0	8.8	(4)	14.1	(3)	9.7	(11)	5.1	(12)	7.3	(6)	9.2	9.1
ASB	Balanced	4,934	58.0	7.4	(12)	13.6	(6)	11.5	(2)	6.4	(1)	7.6	(3)	7.5	7.6
BNZ	Balanced	1,037	60.0	8.3	(9)	12.7	(9)	11.1	(6)	5.9	(7)	7.4	(5)	8.4	7.4
Booster	Balanced	925	60.0	6.9	(14)	10.8	(13)	8.9	(13)	4.9	(13)	6.8	(12)	7.3	6.9
Booster	SRI Balanced	462	60.0	7.7	(10)	10.7	(14)	9.5	(12)	5.1	(11)	7.1	(9)	8.2	7.5
Fisher (KW)	Balanced	4,310	60.0	5.9	(16)	6.6	(15)	8.0	(16)	4.5	(14)	6.9	(11)	8.1	7.7
Generate	Balanced	500	60.0	9.9	(1)	11.6	(11)	10.9	(8)	-	-	-	-	-	-
MAS	Balanced	448	60.0	9.8	(2)	14.9	(1)	11.1	(5)	6.0	(4)	7.8	(2)	8.9	8.3
Mercer	Responsible Bal.	703	60.0	7.6	(11)	11.8	(10)	9.7	(10)	5.3	(10)	6.7	(13)	7.5	7.0
Milford	Balanced	2,579	61.0	6.1	(15)	6.6	(16)	8.8	(14)	6.0	(6)	8.2	(1)	6.6	7.1
Simplicity	Balanced	884	59.0	8.4	(7)	13.4	(7)	11.0	(7)	6.1	(2)	-	-	8.4	-
SuperLife	Balanced	92	60.0	8.6	(5)	13.7	(5)	10.7	(9)	5.9	(8)	7.3	(8)	7.8	8.4
SuperLife	Ethica	78	60.0	8.5	(6)	13.2	(8)	11.1	(4)	6.0	(5)	7.5	(4)	8.4	9.0
Westpac	Balanced	2,448	60.0	8.8	(3)	13.9	(4)	11.4	(3)	5.8	(9)	7.3	(7)	8.0	7.5
Median		925	60.0	8.3		13.0		10.8		5.9		7.3		8.0	7.6
Moderate (30%-49% growth assets)															
AMP	Moderate	883	38.8	6.0	(5)	10.5	(4)	8.9	(6)	4.2	(8)	5.0	(8)	5.7	5.4
AMP	Mod. Balanced	1,040	48.0	7.2	(2)	12.4	(1)	10.3	(1)	5.1	(2)	6.0	(1)	6.7	6.5
ANZ	Cons. Bal.	1,798	35.0	5.1	(9)	7.9	(10)	6.9	(11)	3.1	(12)	4.7	(10)	6.4	5.7
ASB	Moderate	3,286	36.0	5.3	(8)	10.5	(3)	9.4	(2)	4.8	(3)	5.5	(6)	5.8	5.5
BNZ	Moderate	877	40.0	5.9	(6)	9.3	(6)	8.9	(7)	4.5	(6)	5.7	(3)	6.5	5.7
Booster	Moderate	262	40.0	4.4	(11)	7.2	(11)	6.5	(12)	3.2	(11)	4.5	(11)	5.1	4.6
Generate	Moderate	838	40.0	7.9	(1)	8.9	(7)	9.1	(4)	5.2	(1)	5.7	(4)	5.9	5.3
MAS	Moderate	95	40.0	7.1	(3)	10.7	(2)	8.9	(5)	4.4	(7)	5.9	(2)	7.0	6.3
Mercer	Responsible Mod.	244	40.0	5.5	(7)	8.6	(8)	7.8	(8)	4.1	(9)	5.1	(7)	5.6	5.0
Milford	Moderate	337	40.0	4.3	(12)	4.3	(12)	7.4	(9)	4.6	(4)	-	-	5.0	-
SuperLife	Conservative	38	30.0	5.1	(10)	8.4	(9)	7.4	(10)	3.8	(10)	4.9	(9)	5.1	5.3
Westpac	Moderate	984	40.0	6.3	(4)	10.2	(5)	9.2	(3)	4.6	(5)	5.6	(5)	6.2	5.6
Median		877	40.0	5.7		9.1		8.9		4.4		5.5		5.8	5.5
Conservative (15%-29% growth assets)															
AMP	Conservative	612	21.0	4.0	(4)	7.2	(3)	7.1	(4)	3.1	(7)	3.8	(13)	4.7	4.2
AMP	Defensive Cons.	432	16.1	3.5	(11)	6.6	(6)	6.7	(7)	3.0	(9)	3.8	(10)	4.3	3.7
ANZ	Conservative	1,587	20.0	3.6	(7)	5.6	(12)	5.8	(17)	2.3	(16)	3.5	(15)	5.2	4.3
ASB	Conservative	3,759	20.0	3.6	(8)	7.9	(1)	7.7	(1)	3.6	(4)	4.2	(5)	4.5	3.8
BNZ	Conservative	929	20.0	3.5	(9)	5.9	(11)	6.6	(8)	2.9	(12)	3.8	(12)	4.8	3.9
BNZ	First Home Buyer	386	15.0	2.8	(16)	5.2	(13)	6.1	(16)	3.7	(1)	3.7	(14)	2.8	2.3
Booster	Conservative	53	20.0	3.2	(12)	5.9	(10)	6.1	(15)	3.0	(8)	3.9	(9)	4.7	3.9
Fisher	Conservative	1,292	20.0	2.9	(14)	4.6	(15)	6.1	(14)	2.7	(14)	4.0	(8)	5.1	4.4
Fisher (KW)	Conservative	1,452	20.0	3.0	(13)	5.0	(14)	6.4	(11)	2.9	(13)	4.4	(3)	5.6	4.9
Fisher (KW)	Default Cons.	717	22.5	2.8	(15)	4.2	(16)	6.2	(12)	3.7	(2)	4.5	(2)	4.2	3.6
Generate	Conservative	179	20.0	5.5	(1)	6.6	(7)	7.4	(3)	-	-	-	-	-	-
MAS	Conservative	86	20.0	4.6	(2)	6.9	(4)	6.9	(6)	2.9	(11)	4.1	(6)	5.3	4.6
Mercer	Responsible Cons.	799	20.0	3.9	(6)	6.5	(8)	6.4	(10)	2.9	(10)	3.8	(11)	4.7	4.0
Milford	Conservative	463	18.0	2.6	(17)	2.5	(17)	6.2	(13)	3.4	(6)	4.7	(1)	3.9	3.7
Simplicity	Conservative	207	20.0	3.5	(10)	6.2	(9)	6.5	(9)	2.5	(15)	-	-	5.5	-
Westpac	Conservative	3,222	25.0	4.5	(3)	7.5	(2)	7.5	(2)	3.6	(3)	4.3	(4)	4.9	4.3
Westpac	Defensive Cons.	255	20.0	3.9	(5)	6.7	(5)	7.0	(5)	3.5	(5)	4.1	(7)	4.4	3.8
Median		590	20.0	3.5		6.2		6.5		3.0		4.0		4.7	3.9

Our KiwiSaver survey covers selected funds from the largest 17 KiwiSaver schemes by assets under management as at 31 March 2025. These schemes accounted for approximately 94% of the total KiwiSaver assets under management as at 31 March 2025 ([source](#)).

KiwiSaver Results – Asset Allocation

Asset Allocation		NZ/Aus Shares	Global Shares	Property/ Infra	Alt. Assets	Growth Assets	NZ Bonds	Global Bonds	Cash	Income Assets
Manager	Fund	%	%	%	%	%	%	%	%	%
Growth										
AMP	Growth	21.6	49.9	4.8		76.4	9.4	11.3	2.9	23.6
ANZ	Growth	16.8	56.2	8.3		81.3	4.5	14.0	0.2	18.7
ASB	Growth	19.8	51.1	3.4	1.5	75.7	10.7	7.1	6.5	24.3
BNZ	Growth	25.0	56.6			81.6	6.5	11.9	0.0	18.4
Booster	Growth	22.3	50.8	5.4		78.5	9.6	8.6	3.3	21.5
Fisher	Growth	25.9	53.5	4.4		83.7	8.9	6.0	1.4	16.3
Fisher (KW)	Growth	24.2	53.3	4.4		81.8	8.8	6.0	3.3	18.2
Generate	Growth	24.3	51.3	4.7		80.2	10.5	2.9	6.4	19.8
MAS	Growth	24.9	55.5			80.4	6.9	11.5	1.2	19.6
Mercer	Responsible Gro.	18.6	54.7	2.9	7.9	84.2	5.3	10.2	0.4	15.8
Milford	Active Growth	13.5	62.4	6.0	0.1	81.9	7.2	10.7	0.2	18.1
Simplicity	Growth	14.3	59.2	6.7		80.2	7.7	6.0	6.2	19.8
SuperLife	Growth	18.8	53.6	3.9	3.9	80.3	7.8	7.8	4.1	19.7
Westpac	Growth	22.0	53.8	5.8		81.7	6.9	9.9	1.5	18.3
Average		20.9	54.4	4.3	1.0	80.6	7.9	8.8	2.7	19.4
Balanced										
AMP	Balanced	15.6	36.6	4.8		57.1	19.0	19.7	4.2	42.9
ANZ	Balanced	10.5	35.5	5.3		51.3	12.4	29.0	7.3	48.7
ANZ	Balanced Growth	13.5	45.9	6.7		66.1	8.0	23.7	2.1	33.9
ASB	Balanced	14.5	37.1	3.4	1.4	56.5	20.0	16.2	7.4	43.5
BNZ	Balanced	17.9	44.1			62.0	11.0	23.7	3.3	38.0
Booster	Balanced	16.7	38.4	4.7		59.8	20.0	17.1	3.2	40.2
Booster	SRI Balanced	15.6	40.1	3.5		59.2	16.7	17.7	6.6	40.9
Fisher (KW)	Balanced	16.6	40.7	4.1		61.4	16.0	19.6	3.0	38.6
Generate	Balanced	14.5	43.1	2.7		60.3	28.0	6.8	4.9	39.7
MAS	Balanced	18.8	41.7			60.5	14.9	21.5	3.2	39.6
Mercer	Responsible Bal.	12.9	41.6	3.0	7.0	64.5	10.8	23.2	1.5	35.5
Milford	Balanced	14.8	41.1	4.1	0.1	60.1	15.7	19.2	5.1	40.0
Simplicity	Balanced	10.6	43.6	4.9		59.1	13.6	14.1	13.2	40.9
SuperLife	Balanced	14.0	40.6	3.1	3.0	60.7	15.8	15.7	7.8	39.3
SuperLife	Ethica	14.2	40.8	6.4		61.3	15.9	15.9	6.9	38.7
Westpac	Balanced	15.1	41.6	5.0		61.6	13.9	20.9	3.6	38.4
Average		14.7	40.8	3.9	0.7	60.1	15.7	19.0	5.2	39.9
Moderate										
AMP	Moderate	12.2	22.8	3.8		38.8	27.8	22.2	11.2	61.2
AMP	Mod. Balanced	13.7	29.8	4.3		47.8	24.5	19.8	7.9	52.2
ANZ	Cons. Bal.	8.0	24.0	4.0		36.0	15.4	36.8	11.8	64.0
ASB	Moderate	6.7	24.2	3.9	1.5	36.2	30.1	23.9	9.8	63.8
BNZ	Moderate	10.8	30.9			41.7	13.1	32.0	13.1	58.3
Booster	Moderate	10.5	21.2	3.7		35.4	31.7	25.4	7.5	64.6
Generate	Moderate	11.7	26.2	2.4		40.3	44.9	10.9	3.9	59.7
MAS	Moderate	12.7	27.5			40.2	21.0	34.0	4.8	59.8
Mercer	Responsible Mod.	9.8	26.0	2.1	4.6	42.5	19.9	27.7	9.9	57.5
Milford	Moderate	10.5	25.4	3.3	0.1	39.3	24.4	25.5	10.9	60.7
SuperLife	Conservative	6.9	20.3	1.5	1.5	30.1	27.5	26.9	15.4	69.9
Westpac	Moderate	11.1	27.2	3.0		41.3	20.9	29.7	8.1	58.7
Average		10.4	25.5	2.7	0.6	39.1	25.1	26.2	9.5	60.9
Conservative										
AMP	Conservative	5.6	12.2	2.7		20.5	34.9	27.3	17.4	79.5
AMP	Defensive Cons.	3.6	9.8	2.2		15.6	37.0	28.9	18.5	84.4
ANZ	Conservative	4.4	13.9	2.5		20.8	19.2	44.5	15.6	79.2
ASB	Conservative	3.0	13.8	3.4	1.4	21.7	31.9	28.8	17.6	78.3
BNZ	Conservative	4.6	16.5			21.1	16.0	39.6	23.3	78.9
BNZ	First Home Buyer	2.5	13.5			16.1	8.1	17.6	58.3	83.9
Booster	Conservative	6.2	11.9	1.4		19.5	31.2	33.1	16.3	80.5
Fisher	Conservative	5.5	13.5	4.1		23.2	26.4	34.3	16.1	76.8
Fisher (KW)	Conservative	4.5	13.6	4.0		22.1	27.9	32.6	17.4	77.9
Fisher (KW)	Default Cons.	7.0	11.2			18.2	25.1	27.1	29.7	81.8
Generate	Conservative	4.8	14.3	1.0		20.1	61.6	14.9	3.4	79.9
MAS	Conservative	6.3	14.2			20.5	27.1	44.2	8.2	79.5
Mercer	Responsible Cons.	5.0	15.5			20.5	27.2	34.7	17.5	79.5
Milford	Conservative	6.0	8.8	2.6		17.4	35.0	33.4	14.2	82.6
Simplicity	Conservative	3.9	13.9	2.1		19.9	20.7	29.8	29.6	80.1
Westpac	Conservative	6.1	17.0	3.0		26.1	25.0	36.7	12.3	73.9
Westpac	Defensive Cons.	5.1	13.8	2.0		20.9	26.9	38.6	13.6	79.1
Average		5.0	13.4	1.8	0.1	20.2	28.3	32.1	19.3	79.8

Our KiwiSaver survey covers selected funds from the largest 17 KiwiSaver schemes by assets under management as at 31 March 2025. These schemes accounted for approximately 94% of the total KiwiSaver assets under management as at 31 March 2025 ([source](#)).

Default KiwiSaver Funds

The six default providers launched new balanced default funds following the Government's review in 2021. Default KiwiSaver members were moved from their conservative investment strategies to a balanced approach, with these funds targeting 50-60% in growth assets. In total, there was \$5.4 billion invested in the default funds as at 30 June 2026.

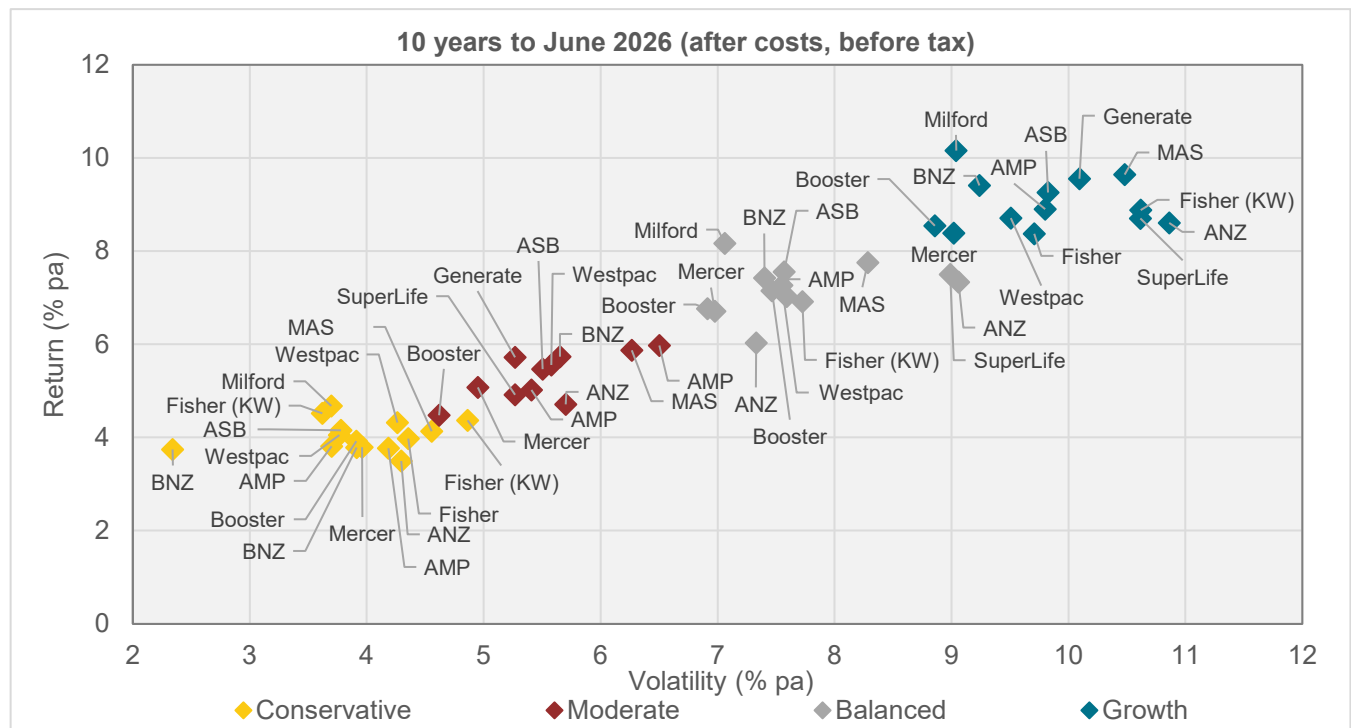
Results (after fees, before tax)

Returns and Risk		FUM	Growth BM	3 months		1 year		3 years	
Manager	Fund	\$m	%	%	Rank	%	Rank	% pa	Rank
Default									
BNZ	Default	914	60.0	8.3	(3)	13.4	(2)	11.3	(2)
Booster	Default Saver	771	55.0	7.8	(4)	12.2	(5)	10.9	(4)
Fisher (KW)	Default	1,115	55.0	7.7	(5)	16.1	(1)	11.5	(1)
Simplicity	Default	729	59.0	8.6	(2)	13.3	(3)	11.0	(3)
SuperLife	Default	786	54.0	9.0	(1)	12.1	(6)	10.1	(6)
Westpac	Default Balanced	1,080	50.0	7.6	(6)	12.3	(4)	10.5	(5)
Median		850	55.0	8.0		12.8		11.0	

Asset Allocation

Asset Allocation		NZ/Aus Shares	Global Shares	Property/Infra	Alt. Assets	Growth Assets	NZ Bonds	Global Bonds	Cash	Income Assets
Manager	Fund	%	%	%	%	%	%	%	%	%
Default										
BNZ	Default	17.9	44.1			62.0	11.0	23.7	3.3	38.0
Booster	Default Saver	14.8	37.9	2.5		55.2	18.2	19.5	7.1	44.8
Fisher (KW)	Default	16.6	39.7	0.5		56.7	16.2	20.4	6.7	43.3
Simplicity	Default	15.7	43.7			59.4	13.4	14.2	12.9	40.6
SuperLife	Default	13.1	36.7	6.2		56.0	18.0	17.9	8.2	44.0
Westpac	Default Balanced	13.1	35.4	2.9		51.4	16.9	26.8	4.9	48.6
Average		15.2	39.6	2.0		56.8	15.6	20.4	7.2	43.2

KiwiSaver Peer Group Results



Fund manager abbreviations

AB	AllianceBernstein	Franklin	Franklin Templeton Investments	Pzena	PZENA Investment Management
Amova	Amova Asset Management	Fulcrum	Fulcrum Asset Management	QuayStreet	QuayStreet Asset Management
AMP	AMP Wealth Management NZ	Generate	Generate Investment Management	Russell	Russell Investment Group
ANZ	ANZ New Zealand Investments	GMO	GMO	Salt	Salt Funds Management
Artisan	Artisan Partners	Harbour	Harbour Asset Management	Schroders	Schroders
ASB	ASB Group Investments	Hyperion	Hyperion Asset Management	Simplicity	Simplicity
Aspiring	Aspiring Asset Management	IBK	Ironbark Asset Management	Smart	Smartshares
Bentham	Bentham Asset Management	JP Morgan	JP Morgan Asset Management	Squirrel	Squirrel
BNZ	BNZ Investment Services	Kernel	Kernel Wealth	SuperLife	Smartshares
Booster	Booster Investment Management	Lighthouse	Lighthouse Funds	Tahito	Tahito
BT	BT Funds Management	MAS	Medical Fund Management	TAIM	Te Ahumairangi Investment Management
Castle Point	Castle Point Funds	Mercer	Mercer	Trust	Trust Investments
Colchester	Colchester Global Investors	MGH	MGH	Vinva	Magellan Asset Management
Coolabah	Coolabah Capital Investments	Milford	Milford Asset Management	Vontobel	Vontobel Asset Management
Devon	Devon Funds Management	Mint	Mint Asset Management	Wellington	Wellington Management Company
DFA	Dimensional Fund Advisors	Octagon	Octagon Asset Management	Western	Western Asset Management
First Sentier	First Sentier Investors	Pathfinder	Pathfinder Asset Management	Westpac	BT Funds Management
Fisher Funds	Fisher Funds Management	Pie Funds	Pie Funds		
Foundation	Foundation Series	PIMCO	PIMCO		

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Risk & Assurance Committee

Item for DECISION

Report	Reasons to Move to Public Excluded Session
Meeting Date	3 September 2026
Item Number	6
Prepared By	Rolene Coetzee – EA / Property Manager
File Reference	1053284

REPORT SUMMARY

The Risk & Assurance Committee may by resolution or upon motion being made, exclude the public from the whole or any part of the proceedings of any meeting.

Grounds to exclude the public under the Local Government Official Information and Meetings Act 1987 are contained in Appendix 1 of the Clutha District Council's Standing Orders as attached.

RECOMMENDATION

1. That the Risk & Assurance Committee receives the 'Reasons to Move to Public Excluded Session' report.
2. That if required, the Risk & Assurance Committee excludes the public from the following part of the proceedings of this meeting pursuant to the provisions of the Local Government Official Information and Meetings Act 1987 namely:

REPORT

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
Matters dealt with in these minutes: • Milton Main Street Sewer and Stormwater Urgent Renewal	The information contained in the report is commercially sensitive.	Section A2 (b) Protect information where the making available of the information would: Disclose a trade secret; or be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.
• Public Excluded Minutes 23 July 2026	The information contained in the report contains details relating to the prevention, investigation, and detection of offences.	The specific provisions of the Act that relate to these minutes can be found in the open minutes of the R&A meeting held on 23 July 2026.

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987, and the particular interest or interests protected by Section 6 or Section 7 of that Act or Section 6 or Section 7 or Section 9 of the Official Information Act 1982, as the case may require, which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as shown after each item.

Appendix 1: Grounds to exclude the public

A local authority may, by resolution, exclude the public from the whole or any part of the proceedings of any meeting only on one or more of the following grounds:

- A1** That good reason exists for excluding the public from the whole or any part of the proceedings of any meeting as the public disclosure of information would be likely:
- (a) To prejudice the maintenance of the law, including the prevention, investigation, and detection of offences, and the right to a fair trial; or
 - (b) To endanger the safety of any person.
- A2** That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to:
- (a) Protect the privacy of natural persons, including that of deceased natural persons; or

- (b) Protect information where the making available of the information would:
 - i. Disclose a trade secret; or
 - ii. Be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.
- (ba) In the case only of an application for a resource consent, or water conservation order, or a requirement for a designation or heritage order, under the Resource Management Act 1991, to avoid serious offence to tikanga Māori, or to avoid the disclosure of the location of waahi tapu; or
- (c) Protect information which is subject to an obligation of confidence or which any person has been or could be compelled to provide under the authority of any enactment, where the making available of the information would:
 - i. Be likely to prejudice the supply of similar information, or information from the same source, and it is in the public interest that such information should continue to be supplied; or
 - ii. Be likely otherwise to damage the public interest.
- (d) Avoid prejudice to measures protecting the health or safety of members of the public; or
- (e) Avoid prejudice to measures that prevent or mitigate material loss to members of the public; or
- (f) Maintain the effective conduct of public affairs through –the protection of such members, officers, employees, and persons from improper pressure or harassment; or
- (g) Maintain legal professional privilege; or
- (h) Enable any Council holding the information to carry out, without prejudice or disadvantage, commercial activities; or
- (i) Enable any Council holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations); or
- (j) Prevent the disclosure or use of official information for improper gain or improper advantage.

See s.7 LGOIMA 1987.

Where A2 of this Appendix applies the public may be excluded unless, in the circumstances of a particular case, the exclusion of the public is outweighed by other considerations which render it desirable and in the public interest, that the public is not excluded.

- A3** That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information, the public disclosure of which would:
 - (a) Be contrary to the provisions of a specified enactment; or
 - (b) Constitute contempt of Court or of the House of Representatives.
- A4** That the purpose of the whole or the relevant part of the proceedings of the meeting is to consider a recommendation made to that Council by an Ombudsman under section 30(1) or section 38(3) of this Act (in the case of a Council named or specified in Schedule 1 to this Act).

A5 That the exclusion of the public from the whole or the relevant part of the proceedings of the meeting is necessary to enable the Council to deliberate in private on its decision or recommendation in:

- (a) Any proceedings before a Council where:
 - i. A right of appeal lies to any Court or tribunal against the final decision of the Council in those proceedings.
 - ii. The Council is required, by any enactment, to make a recommendation in respect of the matter that is the subject of those proceedings; and
 - iii. Proceedings of a local authority exist in relation to any application or objection under the Marine Farming Act 1971.

See s. 48 LGOIMA.