

WORKSHOP
OF THE
Clutha District Council

Wednesday 14 October 2026

Commencing at 08:45 am

At the Council Chambers

1 Rosebank Terrace

BALCLUTHA



Workshop Agenda

Wednesday 14 Oct 2026
8.45 to 3.00 pm
Council Chambers
1 Rosebank Terrace
Balclutha

WORKSHOP TITLE: Long Term Plan 2027/37

**WORKSHOP
PRE-READING**

1. Pre-reading as noted below.
2. A PowerPoint presentation will be used to facilitate workshop sessions, a hardcopy of which will be provided at commencement.

Workshop Programme

Time (Indicative)	Session	Topic	Outline	Pre-reading page ref.
8.45 am		Preliminaries	Opening statement, apologies, conflict of interest.	
8.50 am	1	Government Reform	Update	4
9:10 am	2	Budget Options initial view	Consider Budget Option 2 (25% reduction) & Budget Option 3 (Selected activities)	5
10:10 am	3	LTP Engagement Questions in relation to Budget and Levels of Service	Possible future LTP engagement questions	17
10:40 am		MORNING TEA		
11:00 am	4	Capital Projects 2027-37	Proposed Capital Projects list of Projects for inclusion in the 2027/37 Long Term Plan	18
12.00 pm	5	Community Owned Facilities Funding Report	Funding options for community- owned facilities for inclusion in the 2027/37 Long Term Plan	27
12.30 pm		LUNCH		
1.30pm	6	Draft Climate Change Strategy	Update on current climate change activities and proposed action plan	32
2.15 pm	7	Solid Waste AMP	Synthesis of previous Council directions and decisions informing operational and capital work proposed for the 2027-37 LTP period	44
3.00 pm		CLOSE		

Council workshops are intended to provide a forum for Councillors to be briefed, explore issues and to guide Council staff on further consideration of issues or the development of options, or ask staff to bring forward issues for formal consideration at a Council meeting. Workshops cannot make decisions that bind Council or its staff

Long Term Plan 2027/37 Workshop

Workshop Topic	Government Reforms
Workshop Date	14 October 2026
Session Number	1
Author	Peter Stafford – Strategic Planning Manager
M-Files Ref	1066058

SUMMARY

This session will provide a brief verbal update on the Government’s legislative reforms.

PROPOSED WORKSHOP OUTCOMES/DIRECTIONS

1. Council receives a verbal update regarding legislative reforms.

REPORT

A verbal update on legislative reforms will be provided at the Workshop accompanied by PowerPoint. Legislative reforms that will be noted include:

(a) Passage of [Local Government \(System Improvements\) Amendments Act 2026](#), amending the Local Government Act 2002. Key amendments include:

- Amendment of the Purpose of Local Government
- Definition of “Core Services”
- Removal of the four “well-beings”
- Removal of voting rights from non-elected members of committees and sub-committees
- Access to information

(b) Passage of the Planning Act 2026 and Natural Environment Act 2026.

Long Term Plan 2027/37 Workshop

Workshop Topic	Budget Reduction Options for Early Engagement
Workshop Date	14 October 2026
Session Number	2
Author	Steve Hill – Chief Executive
M-Files Ref	1061162

SUMMARY

Council requested level of service reviews of activities and services to inform the Long-Term Plan Consultation Document and the community given the level of concern expressed by the community by the rates rises contained within the 2026/27 Annual Plan. There was also a request to increase the level of engagement by the community in general this time around.

This report includes information for Council on the subject, seeks Council direction on whether to include levels of service changes as a question in the consultation document, and suggests an alternative to the previously agreed early engagement program.

PROPOSED WORKSHOP OUTCOMES/DIRECTIONS

1. That Council discusses the levels of service activity reviews
2. That Council directs if there is to be a question in the LTP consultation document on levels of service changes, and
3. That Council directs to proceed with the agreed early engagement program or to change to an alternative.

REPORT

1 Budget Reduction Options

1% of rates (now without 3 waters revenue) is \$496K.

At attachment A is supporting information relating to:

- Cessation of some services
- 25 % reduction in activity spending across most activities including reductions in staff numbers across activities.

Note: Where the supporting information refers to reductions in staff numbers, this can be used interchangeably with reductions in staff hours, which results in the same remuneration savings and possibly without redundancy costs. Inevitably, if reductions were to progress it would be probably be a mix.

Council requested reviews of service levels that could be taken to the community so that a community view or views would inform Council's consultation document. We have a timeline for that of 26 October through to 30 November. This workshop needs to determine what information and form of information would flow into that community early engagement, whether that be survey, focus group or drop-in sessions. From the information provided at Attachment A, Council needs to determine whether to proceed with engaging with the community over possible cessation of some services and/or reducing activity expenditure by 25%.

Staff have put considerable effort into the supporting documentation that created Attachment A, and if Council is to proceed with early engagement or any alternative it will help with the production of collateral for the various engagement activities.

2 Workshop actions:

- Questions directed at staff to fully understand the information contained within the attachment.
- Decide if there are any activities or services highlighted that should not be considered for cessation or a 25% reduction.
- Decide if Council is to proceed with early engagement for activities or services decided for cessation or a 25% reduction, or if there is any other alternative to be considered.

3 An alternative to early engagement

Whilst building this report it has been important to remember the objective, which was for Council to receive feedback from the community (early engagement) to inform Council's consultation document. That document was intended to be in a near final state in December 2026. Going further back in history to last year's local government elections, and also the concerns in the community about the level of rate rise in this current 2026/27 Annual Plan, there was a desire by Council to include the community in future decisions over whether to consider level of service changes. It was anticipated that the formal Consultation Document for the Long-Term plan proposed for March release would include a question or section about possible service level changes and their impacts. Again, the early engagement would inform that.

There is a large resource commitment to early engagement:

- the survey development, running the survey, and analysis of the survey
- setting up focus groups, running the focus groups, arranging the expert to run the focus groups, and the analysis of the output of the group
- researching and developing the collateral for the drop-in sessions and running the sessions

If we are likely to be including a question about possible levels of service changes in the Consultation Document anyway, then we don't necessarily need early engagement to make that decision. We desire to be more inclusive with our community, and we do want to receive their views on levels of service changes.

But we could do that and align that to the formal consultation and submission process in March, saving a lot of work and being more efficient. We could at that time over a period of one month run a survey, focus groups, and drop-in sessions. Instead of just informing the consultation document and then consulting with the same people again at formal consultation time, we can just do that once.

Another advantage to the community of using the formal consultation approach is that the survey, the focus groups, and the drop-in sessions will have the actual budget to review, not just an interim attempt to try to set the scene.

So, the suggestion is that if Council, after assessing the information contained in Attachment A determines to proceed to include a question in the Consultation Document on levels of service changes and/or cessation of services, then we delete the previously agreed early engagement program and instead fold it into the formal consultation.

BUDGET REDUCTION OPTIONS

Summary

Service cessation options

Option	Budget base	Potential reduction	Rates reduction
Cease Community Plan development and implementation, Youth Council support, Freedom Camping and I-site services	\$560,412	\$560,412	0.88%
Cease Economic Development and District Tourism	\$711,091	\$711,091	1.44%
Total — service cessation options		\$1,271,503	2.32%

25% reduction options

Option	Budget / remuneration base	Potential reduction	Rates reduction
Reduce Cemeteries, Parks and Public Toilets maintenance and cleaning by 25%	\$1,849,931	\$462,483	1.00%
Reduce Administration Office and Council-owned Halls maintenance and cleaning by 25%	\$110,564	\$27,641	0.05%
Reduce Roding — Non-Assisted programme by 25%	\$668,000	\$167,000	0.34%
Reduce Economic Development and District Tourism funding by 25%	\$711,091	\$177,773	0.36%
Reduce staffing for Libraries, Council-operated Pools and I-site by 25%	\$2,661,558	\$665,390	1.34%
Reduce staffing for Community Development, Roding, Greenspace and Waste Operations by 25%	\$1,329,525	\$332,381	0.67%

Reduce staffing for internal Corporate Services by 25%	\$4,240,595	\$1,060,148	2.14%
Total— 25% reduction options		\$2,892,816	5.90%

Notes: The total is a simple sum for comparison only. Options overlap and may need adjustment. Rates impacts are indicative and may change after redundancy costs, funding sources and other implementation effects are considered.

1. Cessation of some services

1.1 Premise behind a cessation approach

Staff reviewed Council services to identify where a cessation approach could apply. Ceasing a service could not apply for example with statutory activities (Regulatory), nor would ceasing a service be appropriate where there are significant fixed costs such as the swimming pools or significant contractual costs and subsidies such as maintaining our assets (roads, greenspace, waste etc.) There was, therefore, an objective approach taken as to which services were considered for cessation review.

1.2 Parts of the Community Development department

The estimated savings includes staff costs (salaries) and other costs associated with providing each activity. Additional costs required to provide these services through different mechanisms have not been included – for example, investigating complaints regarding Council’s Freedom Camping Bylaw, or costs to provide the Council Services currently provided through the Clutha I-site. Redundancy costs have also not been included. External overheads have been excluded from budget savings and depending on how overheads are calculated ceasing services reduces the activities overheads are allocated to.

Community Plan development & implementation Youth Council support Freedom Camping I-site	Total Budget	\$560,412
	Rates Impact:	0.88%
Community Plan development & implementation Youth Council support Freedom Camping I-site	Most of this funding would have been allocated from the investment account, so it would result in an increase in investment equity \$458,550	\$458,550
Core Service: - These do not sit within the statutory definition of core services. Staff Impact: - Between 7-8 FTE - Redundancy costs have not been factored in Impact:		

- **Community Plan Development – Loss of:**
 - Council help to access external funding to assist with community projects (estimated at more than \$30M to date).
 - Meaningful community engagement to progress each plan.
 - Translation of community feedback into clear, achievable goals and actions.
 - Coordination with internal council teams to support delivery.
 - Support for communities to lead and implement actions themselves - e.g., Kaka Point Esplanade Playground, Te Pou O Mata-Au.
 - Monitoring of progress and keeping plans active and relevant.
- **Return unspent funding** – this is because of no support for approved community projects
- **Youth Council – Loss of or negative impact on**
 - Council’s ability to maintain a consistent and meaningful connection with young people across the district.
 - hearing directly from young people
 - understanding emerging issues affecting youth
 - involving young people in decision making.
 - an opportunity for young people to develop leadership, governance, communication and civic participation skills.
 - a direct link to a demographic that do not normally engage with Council, including a strong relationship with Telford and five secondary schools.
 - Youth Council-led projects – previous projects include the CACTUS program (now in its third year), the Ripple Effect video and Stronger than Silence.
- **Freedom Camping – Loss or negative impact on**
 - Providing education and ensuring compliance with the Freedom Camping & Vehicles on Beaches bylaws.
 - Promoting responsible behaviour by campers and other recreational users.
 - Deterring vandalism and inappropriate behaviour at Council domains and facilities.
 - Supporting homeless individuals living in vehicles to access longer-term solutions.
 - Removing immediate hazards from roads.
 - Collecting information about issues which require attention from other teams, including fly tipping, abandoned vehicles and road sign damage.
 - The loss of a key role as the ‘eyes and ears’ of the Community Services Department, as well as providing critical information to other teams such as roading, greenspace and regulatory.
- **I-site – Loss or negative impact on**
 - Keeping visitors staying longer in the district, visitor satisfaction, local visitor spending, promoting local businesses, products & events, and promoting council & community services
 - Provision of Council Services and services information

- Bookings and Itinerary planning – agents for Intercity/ Interislander, Bluebridge Ferries, Great Journeys, and Fish & Game.
- An outlet for suppliers to sell their products to visitors and locals, resulting in a loss of revenue for local entrepreneurs.
- Support for community events through the What's on in Clutha Facebook page
- Work experience – The I-site provides an opportunity for Gateway students from local secondary schools to learn new skills.
- **Significance:**
- Rates impact of reductions is of significance

1.3 Economic Development and District Tourism

We could just cease these activities and not provide them given they are a contracted service. There would need to be alignment to the contract renewal timeframes, but the contract is a 3-year contract ending 30 June 2027.

Economic Development and District Tourism	Total Budget	\$711,091
	Rates Impact:	1.44%
Core Service: - Economic Development and Tourism do not fit within the definition of core services. Staff Impact: - No FTE impact as it is a contracted service – obviously there would be staff consequence within Clutha Development Inc. Impact: - The effects would not necessarily be immediate in the same way as closing a facility or reducing opening hours. There would no longer be an organisation with a district-wide mandate and dedicated capacity to connect these activities and proactively progress economic opportunities. - Over time this would mean: - Businesses no longer have a dedicated local economic development point of contact - Fewer business, workforce and investment opportunities being proactively identified and progressed - Reduced representation of Clutha in regional and national economic and tourism activity - Coordinated destination management and promotion reducing or stopping - Less independent local business intelligence and economic development capacity available to Council - The key impact of this scenario is therefore not simply the loss of individual programmes. It is the removal of the dedicated capability that currently allows the district to identify, develop, and respond to opportunities. Significance: - Rates impact is of significance		

2 25% reduction in activity funding

2.1 Premise behind a 25% reduction approach

Council expected that levels of service changes would be put to ratepayers and the general public however Council engages in so many activities it was considered too resource-exhaustive to do anything other than pick an arbitrary reduction amount (25%) and then have staff review their activities against that to identify the services and the impacts. This has taken a considerable amount of work by staff to get to this point; there are pages of supporting information that have been aggregated together for the purpose of this report.

2.2 Reductions in Routine & Non-routine Maintenance and Cleaning Budgets

Infrastructure Strategy

Cemeteries, Parks, Public Toilets	Routine & Non-routine Maintenance, Cleaning	\$1,849,931
	25% reduction	\$462,483
	Rates Impact	1%
Core Service: - Parks are expressly included as reserves or recreational facilities. Public toilets and cemeteries are likely to fall within community infrastructure, although they are not specifically identified in the Act. Staff Impact: - Only 1 FTE is directly allocated to this activity, so a 25% reduction has no impact, unless taken in conjunction with other reductions Impact: Lower Level of Service - You will see messier cemeteries, parks, and toilets with more grass, more weeds, more rabbits etc., less vandalism fixed, more complaints. Significance: - Rates impact of reductions is of significance - Parks 60% of total - Public Toilets 30% of total		

Community Services

Admin Office, Council-owned Halls	Routine & Non-routine Maintenance, Cleaning	\$110,564
	25% reduction	\$27,641
	Rates Impact	0.05%
Core Service: Council-owned halls are likely to constitute community infrastructure. The administration office is not itself a specified core service, although it supports Council's delivery of core services and statutory functions. Staff Impact:		

- Only 1 FTE is directly allocated to this activity, so a 25% reduction has no impact, unless taken in conjunction with other reductions, cleaning contracts are reduced.

Impact: Lower Level of Service

- The rate of deterioration of halls would increase, resulting in a reduction in the level of service, and potentially making the halls unsustainable in the long term.
- Some building repairs and routine maintenance would not be completed.
- A messier building, with less cleaning undertaken
- Lower standard of cleaning

Significance:

- Rates impact of reductions is not significant

2.3 Reductions in Contracted Services

We haven't looked at the Waste activity for reductions because the rates go to recover the cost of the wheelie bin activity and then there are also fee generating activities. We assumed that rubbish collection as a core service would not be intending to decrease the level of service i.e. less collections etc. In addition, the contract has already seen significant savings and efficiency improvements as previously reported whilst maintaining the same level of service or better.

Roading assisted program – current budget (currently CDC budget NZTA is yet to be approved, and we won't know this figure till Feb/March next year). The budget is currently \$9.7M and a 25% reduction would reduce it to a \$7.2M budget. This would cause a significant reduction in level of service, increase the risk of NZTA reducing our funding requests moving forward, and for every dollar spent CDC currently only contributes 0.32 cents. So, any savings work the same way, for each dollar saved, CDC only saves 0.32 cents. We have assumed that roading as a core service would not be intending to decrease the level of service.

The Roothing – Non- Assisted program is different. The current budget is \$668k and a 25% reduction would save \$167k, a .34% savings of rates. This would mainly reduce street cleaning; noxious plant spraying and carriageway lighting levels of service.

The greenspace contract is covered above within the routine and non-routine expenditure section.

2.3 Economic Development

Economic Development and District Tourism	Total Budget	\$711,091
	25% reduction	\$177,773
	Rates Impact	0.36%
Core Service: • Economic Development and Tourism do not fit within the definition of core services. Staff Impact: • No FTE impact as it is a contracted service – obviously there would be staff consequence within Clutha Development Inc. Impact:		

- Clutha Development would need to prioritise its activities more tightly and accept that some opportunities and activities would not be progressed.
 - Business engagement would reduce, reducing CDI's ability to maintain proactive engagement across the whole district and limiting local intelligence generated through those relationships.
 - Fewer projects and investment opportunities could be actively developed and facilitated, requiring greater prioritisation of staff resources.
 - Workforce, housing and other economic-enabling activity would reduce, with less capacity to coordinate responses to barriers affecting multiple businesses or communities.
 - Regional and national engagement would become more selective, meaning some partnerships, funding opportunities and initiatives could not be pursued.
 - The organisation would become more reactive, with less capacity available to develop new initiatives or respond to unforeseen opportunities.
- Economic development and destination management activities are increasingly integrated and the reduction is therefore unlikely to translate neatly into the removal of one programme or function. Instead, it would reduce CDI's reach, proactive capability and responsiveness across a number of work areas. Prioritisation would become increasingly important, with resources directed to those activities considered to have the greatest economic impact.

Significance:

Rates impact is of significance

2.4 Staff Reductions

Note: Excludes any positions funded from external sources, including any portion of salaries capitalised to capital projects. It excludes Regulatory as Regulatory has a significant user pays component and will be addressed under fees and charges increases.

2.4.1 Staff Reductions impacting on the running of facilities

Libraries, Council operated Pools, and the I-site	Staff Remuneration	\$2,661,558
	25% reduction	\$665,390
	Rates Impact	1.34%
Core Service: • Libraries and Council swimming pools are Core Services. • Visitor information and i-SITE services are not specified core services. They support tourism and local economic development but do not fall directly within the statutory list of core services. Staff Impact: • Redundancy costs have not been factored in. Impact: Reduced Level of Service • Balclutha and Milton pools only open 62 hours/week (currently 83).		

- Fixed costs remain – i.e. still paying for the facility, but just not open as much.
- Library opening hours would reduce as follows:
 - BCL and MIL – 32.5 hours (currently 43.5)
 - Owaka, Lawrence & Tapanui – 28 hours (currently 37.5)
- I-site opening hours would reduce to 34 hours a week.

Significance:

- Rates impact of reductions is of significance but subject to any redundancy costs

2.4.2 Staff Reductions in external facing activities

Community Development	Staff Remuneration	\$761,179
Roading, Greenspace and Waste Operations	Staff Remuneration	\$568,346
	Total	\$1,329,525
	25% reduction	\$332,381
	Rates Impact	0.67%
Core Service: • Community Development (team leader, administrator, youth worker and development officer) is not a specified core service. However, individual activities undertaken by the team may support core services or other statutory functions and should be assessed separately. • Roothing, Greenspace, and Waste Operations are core services. Staff Impact: • Community Services - either staff shift to a part-time mode which may need to include redundancy offers, or an activity or activity ceases, which would involve redundancy. • 1-1.75 FTE reduction spread across roading, greenspace, and waste • Redundancy costs have not been factored in. Impact: Reduced Level of Service • Community Development Focus would change from a total support service (e.g., proactively supporting events and new initiatives) to a more functional approach. ○ Reduced ability to engage with, and support communities – including youth, vulnerable people and community groups. • Roothing, Greenspace, and Waste less contract supervision, increased contract risk. ○ Do minimum necessary, more reactive, less proactive. Significance: • Rates impact of reductions is of significance but subject to any redundancy costs		

2.4.3 Staff Reductions in internal “Corporate” services

GM Infrastructure and Asset Management	Staff Remuneration	\$706,317
Finance	Staff Remuneration	\$1,554,999

Internal Services Department – IT, Comms, H&S and OPI, Civic and DCE team	Staff Remuneration	\$1,590,855
CE Department – HR, Civic excl. CE	Staff Remuneration	\$388,424
	Total	\$4,240,595
	25% reduction	\$1,060,148
	Rates Impact	2.14%
Core Service: • GM Infrastructure and Asset Management supports core services • All others support core and non-core services Staff Impact: • GM Infrastructure and Asset Management – equivalent to reducing by 1-2 FTE. • Finance has 1 FTE aligned to 3 waters and then otherwise it is equivalent to reducing by another 1.75-2.25 FTE • H&S is already considering a reduction in advance of transferring 3 waters and then otherwise it is equivalent to reducing by up to 3 FTE • HR and Civic would need to reduce by 1 FTE • Redundancy costs have not been factored in. Impact: Reduced Level of Service • Need to be selective about what can be achieved for asset management. • Finance and IT - Problematic and unachievable if our ERP system issues remain unresolved ○ If the ERP system issues are resolved and we move to maintenance mode, then the impact would less proactivity, more reactivity. ○ Hours for front of house may reduce (less hours Council is open) ○ Longer wait times for resolutions ○ Reactive rather than proactive • Comms - Minimal or no proactive communications ○ Limited to essential communications only, and answering LGOIMA's ○ Minimal or no Mayoral communications support • HR & Civic - Mayoral and CE support reduced ○ If staff reductions were to proceed, we would need all the HR staff to manage the processes related to redundancy Significance: • Rates impact of reductions is significant but subject to any redundancy costs		

Long Term Plan 2027/37 Workshop

Workshop Topic	LTP Engagement Questions in relation to Budget and Levels of Service
Workshop Date	14 October 2026
Session Number	3
Author	Steve Hill – Chief Executive Peter Stafford – Strategic Planning and Policy Manager
M-Files Ref	1064797

SUMMARY

This session will consider the outcomes of the previous session on budget reduction options and levels of service in terms of future possible future LTP engagement questions.

The session will be facilitated by a PowerPoint presentation.

PROPOSED WORKSHOP OUTCOMES/DIRECTIONS

1. Council provide direction on possible consultations question/s for future LTP engagement on budget reductions and levels of service.

Long Term Plan 2027/37 Workshop

Workshop Topic	Capital Project 2027-37
Workshop Date	14 October 2026
Session Number	4
Author	Donna McArthur – Group Manager Infrastructure Strategy & Delivery
M-Files Ref	1062840

SUMMARY

This report presents the proposed Capital Projects list of Projects for inclusion in the 2027/37 Long Term Plan (LTP), following the presentation of Activity Management Plans to Councillors during prior LTP workshop sessions.

PROPOSED WORKSHOP OUTCOMES/DIRECTIONS

That Council approves/does not approve the Capital Projects List for the 2027/37 LTP.

REPORT

1 Adjustments to Prior LTP Capital Project Lists

During the 2027/37 LTP process, there have been a number of Council Workshops where Activity Management Plans by Activity have been presented. Within these workshops Council to date has made the following decisions:

- Remove some capital projects
- Adjust timeline of delivery of some capital projects
- Include some new capital projects

It is also noted that with the formation of Southern Waters Done Well (SWDW) a number of prior capital projects that had been included in previous LTP's have now been removed from this updated list.

Now that all of these adjustments have been made, the updated list of proposed capital projects is now being presented to give Councillors full visibility of what is proposed to be programmed, and when, and to discuss rate impacts, to ensure that Council wishes to proceed.

Attachment A is the 2024-34 Capital Project List – our starting point \$366.4M

Attachment B is the proposed 2027-37 Capital Project List \$164.7M – note that the proposed Roading Capital Budgets are the values that have been submitted to New Zealand Transport Agency (NZTA), however we cannot confirm these budgets until NZTA advise their funding approved values, we expect to receive these figures in February/March 2027.

We can confirm that NZTA has approved our funding percentile to be 68% for the next three years of the LTP, a 1% increase on previous years funding allocations.

2 Capitalisation of Staff Time to Roding Capital Projects

To determine the true cost of the fully constructed asset, all costs should be expensed to the capital project (once the decision has been made to proceed with the project, i.e. following feasibility).

It has now been decided that staff time will be captured and expensed to roding capital projects, commencing from this financial year.

Not only will we truly know the total cost of the asset, but this decision enables operating efficiencies within the Infrastructure Strategy & Delivery Department due to reductions in overhead expenditure by offsetting these costs to the relevant capital project.

ATTACHMENTS

A: 2024-34 Capital Project List

B: Proposed 2027-37 Capital Project List

Name	Primary FIS	Capital2025Amount	Capital2026Amount	Capital2027Amount	Capital2028Amount	Capital2029Amount	Capital2030Amount	Capital2031Amount	Capital2032Amount	Capital2033Amount	Capital2034Amount
Gabriels Gully Entrance - Community Hub and Destination Toilet Investigation	LOS	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
211 - Unsealed road metalling	Renewal	\$ 2,423,000.00	\$ 2,501,000.00	\$ 2,571,000.00	\$ 2,630,000.00	\$ 2,680,000.00	\$ 2,723,000.00	\$ 2,758,000.00	\$ 2,786,000.00	\$ 2,808,000.00	\$ 2,830,000.00
212 - Sealed road resurfacing	Renewal	\$ 3,675,000.00	\$ 3,725,000.00	\$ 3,884,000.00	\$ 3,880,000.00	\$ 4,043,000.00	\$ 4,003,000.00	\$ 4,231,000.00	\$ 4,207,000.00	\$ 4,260,000.00	\$ 4,122,000.00
213 - Drainage renewals	Renewal	\$ 462,000.00	\$ 477,000.00	\$ 490,000.00	\$ 501,000.00	\$ 511,000.00	\$ 519,000.00	\$ 526,000.00	\$ 531,000.00	\$ 535,000.00	\$ 539,000.00
214 - Sealed road pavement rehabilitation	Renewal	\$ 399,000.00	\$ 774,000.00	\$ 713,000.00	\$ 728,000.00	\$ 141,000.00	\$ 877,000.00	\$ 859,000.00	\$ 532,000.00	\$ 438,000.00	\$ 834,000.00
215 - Structures component replacements	Renewal	\$ 741,000.00	\$ 765,000.00	\$ 786,000.00	\$ 804,000.00	\$ 819,000.00	\$ 832,000.00	\$ 843,000.00	\$ 851,000.00	\$ 858,000.00	\$ 865,000.00
222 - Traffic services renewals	Renewal	\$ 360,000.00	\$ 372,000.00	\$ 382,000.00	\$ 391,000.00	\$ 398,000.00	\$ 404,000.00	\$ 409,000.00	\$ 413,000.00	\$ 416,000.00	\$ 419,000.00
341 - Low cost low risk roading improvements - projects	Renewal	\$ 973,000.00	\$ 900,000.00	\$ 924,000.00	\$ 940,000.00	\$ 931,000.00	\$ 979,000.00	\$ 1,000,000.00	\$ 988,000.00	\$ 992,000.00	\$ 1,012,000.00
Traffic services (carriageway lighting) renewals 100% NZTA	Renewal	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
225 - Footpath Renewals	Renewal	\$ 735,000.00	\$ 759,000.00	\$ 780,000.00	\$ 798,000.00	\$ 813,000.00	\$ 826,000.00	\$ 837,000.00	\$ 845,000.00	\$ 852,000.00	\$ 859,000.00
216 - Bridge renewals	Renewal	\$ 2,124,000.00	\$ 2,831,000.00	\$ 2,461,000.00	\$ 3,143,000.00	\$ 3,111,000.00	\$ 1,881,000.00	\$ 3,505,000.00	\$ 1,369,000.00	\$ 1,747,000.00	\$ 585,000.00
Land Transport Programme - Deferral 15%	Renewal	-\$ 2,700,000.00	\$ -	\$ 2,700,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton Main Street/Streetscape Project	Renewal	\$ 3,859,854.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha Streetscape - Clutha Hub Car Park	LOS	\$ 300,000.00	\$ -	\$ 97,948.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha Streetscape - Stage 3 Destination Landscaping Project	LOS	\$ 143,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
District-wide Urban condition assessment of pipelines and modelling	Renewal	\$ 25,412.80	\$ 25,971.88	\$ 26,530.96	\$ 27,064.63	\$ 27,598.30	\$ 28,106.55	\$ 28,614.81	\$ 29,123.06	\$ 29,605.91	\$ 30,088.75
Balclutha pipeline renewals programme	Renewal	\$ 205,179.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lawrence pipeline renewals programme	Renewal	\$ 64,118.70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton pipeline renewals programme	Renewal	\$ 355,066.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tapanui pipeline renewals programme	Renewal	\$ 179,532.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Waiholā Reservoir renewals programme	Renewal	\$ 651,873.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kaka Point Reservoir renewals programme	Renewal	\$ 488,653.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Clinton Township Pipeline renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,892.00	\$ -	\$ -	\$ -
Urban Water - Small town water metering for meeting consent requirement	LOS	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha AC Pipe Renewals	Renewal	\$ 100,000.00	\$ -	\$ -	\$ 526,881.99	\$ 557,063.25	\$ 737,518.94	\$ 620,899.92	\$ 617,232.15	\$ 515,418.23	\$ 273,299.51
Balclutha Reservoir Storage upgrade - 1 x 1500 m3 Tasman Steel Tank	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,106,000.00	\$ -	\$ -	\$ -	\$ -
Balclutha WTP - Intake upgrade and Installation of Johnson Screen + Air backwash	LOS	\$ 617,465.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha WTP - High lifts pumps upgrade (above ground pump)	Renewal	\$ -	\$ -	\$ -	\$ 139,695.83	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha WTP - Sand media replacement	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 81,450.00	\$ -	\$ -	\$ -	\$ -	\$ -
Clinton AC Pipeline Renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 198,562.83	\$ -	\$ 220,440.09	\$ -	\$ 440,315.98
Clinton Reservoir upgrade - 1 x 1000 m3 Tasman Steel Tank	LOS	\$ -	\$ -	\$ -	\$ 319,500.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kaitangata Water Supply Network Installation - Prawl Street	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,900.00	\$ -	\$ -	\$ -
Kaitangata Water Supply Pipeline Renewals	Renewal	\$ 224,415.50	\$ -	\$ -	\$ -	\$ 602,869.99	\$ 596,134.00	\$ 534,262.66	\$ 690,712.29	\$ -	\$ -
Milton Concrete Pipeline Renewals	Renewal	\$ 100,000.00	\$ 511,000.00	\$ 636,840.00	\$ 639,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton AC Pipeline Renewals	Renewal	\$ 100,000.00	\$ 526,881.88	\$ 896,994.99	\$ 896,994.99	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton (Milburn) WTP upgrade to 5,000 m3/day	LOS	\$ 109,308.20	\$ 102,200.00	\$ 1,772,836.75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton Manganese Reduction	LOS	\$ 1,500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton Membrane Replacement (end of life of 10 years)	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 543,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
Owaka Reservoir upgrade - 1 x 500 m3 Tasman Steel Tank	LOS	\$ 476,725.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tapanui AC pipeline Renewals	Renewal	\$ 359,064.80	\$ 239,182.03	\$ -	\$ -	\$ -	\$ 705,607.09	\$ 736,416.16	\$ -	\$ -	\$ -
Tapanui WTP - Sand media replacement	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 81,450.00	\$ -	\$ -	\$ -	\$ -	\$ 29,600.00
Lawrence AC Pipeline Renewals	Renewal	\$ 474,478.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lawrence Cast Iron Pipeline Renewal	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 173,274.39	\$ -	\$ -	\$ -
Districtwide Urban Water Loss reduction programme - Zone metering	LOS	\$ 81,824.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Installation of signboard at Water Takes - Districtwide	LOS	\$ 51,100.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton-Tokoiti Water Network Extension	LOS	\$ 788,660.10	\$ 726,989.37	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton Main Street Utilities - Milton Water	LOS	\$ 401,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha WTP Capacity upgrade to 4,200 m3/day.	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,595,436.04	\$ -
FAC monitoring stations + SCADA - District Wide + Waiholā Chlorine booster station	LOS	\$ 225,000.00	\$ 229,950.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Network Extention to Transitional Zone	Growth	\$ 100,000.00	\$ 51,100.00	\$ 52,200.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tapanui WTP - Redundancy Filter and UV	LOS	\$ -	\$ -	\$ -	\$ -	\$ 543,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha WTP - Filter Replacement and UV	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 331,800.00	\$ -	\$ -	\$ -	\$ -
Owaka WTP - Redundancy Filter and UV	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 221,200.00	\$ -	\$ -	\$ -	\$ -
Kaitangata WTP - Redundancy UV	LOS	\$ -	\$ -	\$ -	\$ -	\$ 217,200.00	\$ -	\$ -	\$ -	\$ -	\$ -
Kaitangata Backwash treatment System	LOS	\$ 100,000.00	\$ 511,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tapanui backwash treatment system	LOS	\$ 100,000.00	\$ 511,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton Backwash Treatment System	LOS	\$ 100,000.00	\$ 511,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha Bridge Water Main 300 Diameter Renewal	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 844,500.00	\$ -	\$ -	\$ -
Kaitangata Intake Renewal	Renewal	\$ -	\$ 1,277,500.00	\$ 1,305,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Urban Water - 15% Capital Reduction - Growth	Growth	-\$ 15,000.00	-\$ 7,665.00	-\$ 7,830.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Urban Water - 15% Capital Reduction - LOS	LOS	-\$ 697,662.34	-\$ 388,820.90	-\$ 265,925.50	-\$ 47,925.00	-\$ 114,030.00	-\$ 199,080.00	-\$ 25,335.00	\$ -	-\$ 239,315.40	\$ -
Urban Water - 15% Capital Reduction - Renewal	Renewal	-\$ 499,169.17	-\$ 387,080.36	-\$ 429,804.89	-\$ 334,445.61	-\$ 284,014.72	-\$ 389,659.40	-\$ 464,678.98	-\$ 233,626.13	-\$ 81,753.61	-\$ 115,995.62
Balmoral 1 Rural Water Network Renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 204,974.67
Kaitangata Water Take Resource Consents Renewal	Renewal	\$ 40,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balmoral 2 - Priority pipeline renewals	Renewal	\$ -	\$ 144,164.54	\$ -	\$ -	\$ -	\$ 453,460.00	\$ 382,647.56	\$ -	\$ 418,310.49	\$ -
Balmoral 2 Peaks Booster Pump Station renewals programme	Renewal	\$ -	\$ 22,342.55	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Clydevale Pomahaka Network renewals programme Clydevale section	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 146,610.00	\$ -	\$ -	\$ -	\$ -	\$ -
Glenkenich pipeline renewals	Renewal	\$ 136,620.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 302,894.00	\$ -	\$ -	\$ 622,515.70
Glenkenich Mocking Bird Hill Booster Pump Station renewals	Renewal	\$ -	\$ -	\$ 34,235.37	\$ 11,641.30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Glenkenich Greenvale Booster Pump Station renewals	Renewal	\$ -	\$ -	\$ 34,235.37	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Name	Primary FIS	Capital2025Amount	Capital2026Amount	Capital2027Amount	Capital2028Amount	Capital2029Amount	Capital2030Amount	Capital2031Amount	Capital2032Amount	Capital2033Amount	Capital2034Amount
Glenkenich Cemetery Hill Booster Pump Station renewals	Renewal	\$ -	\$ -	\$ 11,411.75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Moa Flat AC pipeline renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 382,840.00	\$ -	\$ -	\$ -
Moa Flat Crookston Reservoir tank renewal	Renewal	\$ -	\$ -	\$ 22,823.51	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Moa Flat Haughs Duff's Reservoir tank renewals	Renewal	\$ 21,861.60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Moa Flat Haughs Airstrip Reservoir tank renewal	Renewal	\$ -	\$ -	\$ 39,941.24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Moa Flat Keasts Reservoir renewals	Renewal	\$ 21,861.60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Moa Flat Treatment Plant reservoir renewals	Renewal	\$ 207,423.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Richardson South pipeline renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 478,069.05	\$ -
North Bruce Reticulation Reservoir condition assessment	Renewal	\$ 10,930.80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Richardson Oakleigh Road Reservoir assessment and renewals	Renewal	\$ 551,975.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Richardson Clutha Downs Road Reservoir renewals	Renewal	\$ 32,081.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Richardson Gray Road Booster Pump Station renewals	Renewal	\$ -	\$ -	\$ 17,117.63	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Richardson Romahapa Booster Pump Station renewals	Renewal	\$ -	\$ -	\$ 28,529.38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
South Bruce Rural Water Network renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 173,760.00	\$ -	\$ -	\$ -	\$ -	\$ -
Tuapeka West AC pipeline renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 250,678.44	\$ 397,054.00	\$ -	\$ -	\$ -	\$ -
Clydevale-Pomahaka AC Pipeline Renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,393.39	\$ 346,808.00	\$ 661,320.38	\$ -	\$ -
Pomahaka Main Reservoir upgrade - 1x 1500 m3 Tasman Steel Tank	LOS	\$ 441,524.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Clydevale Bore Security Improvements	LOS	\$ 111,706.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Glenkenich	LOS	\$ 175,525.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Glenkenich Main Reservoir upgrade - 1 x 1500 m3 Tasman Steel Tank	LOS	\$ 216,468.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Moa flat	LOS	\$ -	\$ 87,645.49	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Richardson South	LOS	\$ -	\$ 142,526.28	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Richardson North	LOS	\$ -	\$ 189,215.94	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Richardson Sth - Puerua Main Reservoir upgrade - 2 x 1000 m3 Tasman Steel Tank	LOS	\$ 390,660.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Tuapeka East	LOS	\$ -	\$ 163,823.32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Tuapeka West	LOS	\$ -	\$ 163,004.19	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tuapeka East Network Renewals	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,648.00	\$ -	\$ 220,440.09	\$ -	\$ -
Mt Stuart Reservoir upgrade - 1 x 500 m3 Tasman Steel Tank	LOS	\$ 442,721.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tuapeka West Heathcote Reservoir upgrade - 1 x 500 m3 Tasman Steel Tank	LOS	\$ 93,695.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tuapeka West Glenayr Reservoir upgrade -1 x 250m3 Tasman Steel Tank and pipeline	LOS	\$ -	\$ -	\$ 42,885.43	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tuapeka West Main (Cockleshell) Reservoir upgrade - 1 x 1000 m3 Tasman Steel Tank	LOS	\$ 489,493.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tuapeka East Breakneck Reservoir upgrade - 1 x 1500 m3 Tasman Steel Tank	LOS	\$ 543,907.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Wangaloa	LOS	\$ 39,272.70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wangaloa Reservoir upgrade - 1 x 500 m3 Tasman Steel Tank	LOS	\$ 440,414.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Balmoral 1	LOS	\$ -	\$ 87,645.49	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Balmoral 2	LOS	\$ -	\$ 179,386.55	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Loss reduction programme - Zone metering - Waipahi	LOS	\$ -	\$ 73,720.43	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Greenfield Bore Project -Alternative Water Supply for Waitahuna and Evans Ford	LOS	\$ 7,975,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stirling Intake Improvements	LOS	\$ -	\$ 204,400.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Richardson Upgrades/Renewals for Pipelines	Renewal	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Balmoral 1	LOS	\$ -	\$ 40,880.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Balmoral 2	LOS	\$ -	\$ 81,760.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Tuapeka East	LOS	\$ -	\$ 81,760.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Tuapeka West	LOS	\$ -	\$ 40,880.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Glenkenich	LOS	\$ -	\$ 81,760.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Moa Flat	LOS	\$ -	\$ 81,760.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - North Bruce	LOS	\$ -	\$ 81,760.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - South Bruce	LOS	\$ -	\$ 40,880.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Richardson South	LOS	\$ 81,760.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Richardson North	LOS	\$ 81,760.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC monitoring stations + SCADA - Clydevale-Pomahaka	LOS	\$ -	\$ 81,760.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAC Monitoring Station + SCADA	LOS	\$ 13,200.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Puerua WTP Plant Renewal	Renewal	\$ -	\$ -	\$ 3,499,999.99	\$ 2,549,999.99	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stirling WTP - Redudancy Filter and UV	LOS	\$ -	\$ -	\$ -	\$ -	\$ 543,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
Mt Mistake Pump Station replacement	Renewal	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Whitea Rd Membrane Replacement (10 years life time)	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 281,500.00	\$ -	\$ -	\$ -
Glenkenich Membrane Replacement (10 years life time)	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 582,500.00	\$ -
North Bruce - Sand Media Replacement	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,950.00	\$ -	\$ -
Balmoral 2 AC Main Renewals	Renewal	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Clydevale Pomahaka Pipeline Renewal Old Lake Road	Renewal	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Glenkenich WTP Hydro Cyclone System	LOS	\$ 400,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Moa Flat Backwash Tank System	LOS	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Moa Flat Clarifier	LOS	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rural WTP - Compliance Instrumentation - Moa Flat	LOS	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rural WTP - Compliance Instrumentation - North Bruce	LOS	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strainers at Whitelea Road	LOS	\$ 70,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Clifton Road Main Renewal	Renewal	\$ 300,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rural WTP - Compliance Instrumentation - Puerua	LOS	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rural WTP - Compliance Instrumentation - Kaitangata WTP	LOS	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rural WTP - Compliance Instrumentation - Stirling WTP	LOS	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Name	Primary FIS	Capital2025Amount	Capital2026Amount	Capital2027Amount	Capital2028Amount	Capital2029Amount	Capital2030Amount	Capital2031Amount	Capital2032Amount	Capital2033Amount	Capital2034Amount
Heriot & Kaitangata Sewerage Treatment Plant Upgrades	LOS	\$ 7,060.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Network Condition Assessment & Modelling	Renewal	\$ 90,825.60	\$ 51,943.76	\$ 53,061.92	\$ 54,129.26	\$ 55,196.60	\$ 56,213.11	\$ 57,229.62	\$ -	\$ -	\$ -
Sewer Network Extension - Future Sewer Extensions for Growth	Growth	\$ 100,000.00	\$ 51,100.00	\$ 52,200.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oxidation Pond Desludging - Balclutha	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 582,500.00	\$ -
Oxidation Pond Desludging - KP	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,200.00	\$ -	\$ -	\$ -
Oxidation Pond Desludging - Stirling	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,200.00	\$ -	\$ -	\$ -
Oxidation Pond Desludging - Tapanui	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,800.00	\$ -	\$ -	\$ -
Sewer Network Pipeline Renewals	Renewal	\$ 100,000.00	\$ 102,200.00	\$ 2,140,200.00	\$ 798,750.00	\$ 814,500.00	\$ 829,500.00	\$ 844,500.00	\$ 859,500.00	\$ 873,750.00	\$ 888,000.00
Balclutha Sewerage Treatment Plant Upgrade	LOS	\$ 588,903.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Clinton Sewerage Treatment Plant Upgrade	LOS	\$ 263,443.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Waiholā Sewerage Treatment Plant Upgrade	LOS	\$ 107,087.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha Pump Station Renewals	Renewal	\$ 147,566.00	\$ 16,756.91	\$ -	\$ 64,027.26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kaitangata Pump Station Renewals	Renewal	\$ -	\$ 51,100.00	\$ 472,741.57	\$ 488,935.42	\$ -	\$ -	\$ 455,399.77	\$ 588,755.66	\$ -	\$ -
Waiholā Pump Station Renewals	Renewal	\$ -	\$ -	\$ -	\$ 17,461.95	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha Sewer Network Renewals	Renewal	\$ -	\$ -	\$ -	\$ 628,235.08	\$ 724,182.26	\$ 1,418,305.75	\$ 374,958.00	\$ -	\$ -	\$ -
Clinton WWTP - Consent Renewal / Treatment process upgrade - Land Treatment	LOS	\$ -	\$ -	\$ 208,800.00	\$ 6,816,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kaitangata Sewer Extension - Prawl St	Growth	\$ -	\$ 91,741.05	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kaka Point Sewer Network Renewal (outflow pipeline)	Renewal	\$ -	\$ 104,846.87	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kaka Point WWTP Compliance upgrades	LOS	\$ 213,076.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton WWTP Compliance improvements	LOS	\$ 133,614.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Owaka Sewer Network Renewal	Renewal	\$ -	\$ 153,300.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Owaka WWTP Compliance upgrades	LOS	\$ 750,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Connecting Stirling to Balclutha Sewer Network	LOS	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tapanui WWTP - Compliance upgrades	LOS	\$ 561,260.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Waiholā WWTP - Consent Renewal / Treatment process upgrade - Land Treatment	LOS	\$ -	\$ -	\$ 208,800.00	\$ 9,585,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lawrence WWTP - Compliance upgrades	LOS	\$ 247,937.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Districtwide Biofiltro Plants - Renewal of UV Treatment Process (Tapanui, Owaka)	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 434,400.00	\$ -	\$ -	\$ -	\$ -	\$ -
CCTV Security cameras	LOS	\$ -	\$ -	\$ -	\$ -	\$ 108,600.00	\$ -	\$ -	\$ -	\$ -	\$ -
Owaka Sewer Pump Station and rising main	Renewal	\$ 1,360,956.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton Main Street Utilities - Milton Sewer	LOS	\$ 250,745.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oxidation Pond Desludging - Waiholā	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 281,500.00	\$ -	\$ -	\$ -
Balclutha WWTP - Consent Renewal / Treatment process upgrade - Land Treatment	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,504,000.00	\$ 45,840,000.00	\$ -	\$ -
Kaka Point - Consent Renewal / Treatment process upgrade - Land Treatment	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,200.00	\$ 3,896,400.00	\$ 3,495,000.00	\$ -
Lawrence WWTP - Consent Renewal / Treatment process upgrade - Land treatment	LOS	\$ -	\$ -	\$ -	\$ 213,000.00	\$ 5,430,000.00	\$ 4,424,000.00	\$ -	\$ -	\$ -	\$ -
Owaka WWTP - Consent Renewal / Treatment process upgrade - Land Treatment	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,200.00	\$ 8,022,000.00	\$ 7,922,000.00	\$ -
Clinton Sewer Pump Station Upgragde	Renewal	\$ -	\$ 51,100.00	\$ 730,800.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gormack Street Sewer Pump Station Upgrade	Renewal	\$ -	\$ 51,100.00	\$ 730,800.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Network Extention to Transitional Zone	Growth	\$ 100,000.00	\$ 51,100.00	\$ 52,200.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kaitangata Membrane Replacement (end of life of 7 years)	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,200.00	\$ -	\$ -
Heriot Membrane Replacement (end of life 7 years)	Renewal	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,300.00	\$ -	\$ -
Balclutha Bridge Sewer Main Renewal	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 844,500.00	\$ -	\$ -	\$ -
Oxidation Pond Desludging - Kaitangata	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 271,500.00	\$ -	\$ -	\$ -	\$ -	\$ -
Oxidation Pond Desludging - Owaka	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,800.00	\$ -	\$ -	\$ -
Oxidation Pond Desludging -Clinton	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,200.00	\$ -	\$ -	\$ -
Oxidaion pond Desludging - Heriot	Renewal	\$ -	\$ -	\$ -	\$ -	\$ 217,200.00	\$ -	\$ -	\$ -	\$ -	\$ -
Urban Wastewater - 15% Capital Reduction - Growth	Growth	-\$ 30,000.00	-\$ 29,091.15	-\$ 15,660.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Urban Wastewater - 15% Capital Reduction - LOS	LOS	-\$ 543,468.75	\$ -	-\$ 62,640.00	-\$ 2,492,100.00	-\$ 830,790.00	-\$ 663,600.00	-\$ 743,160.00	-\$ 8,663,760.00	-\$ 1,712,550.00	\$ -
Urban Wastewater - 15% Capital Reduction - Renewal	Renewal	-\$ 262,402.14	-\$ 87,352.12	-\$ 619,140.52	-\$ 307,730.84	-\$ 377,546.82	-\$ 345,602.82	-\$ 589,168.10	-\$ 260,213.34	-\$ 218,437.50	-\$ 133,200.00
Stormwater Plant Balclutha Baxter Street Pump Station Installation	LOS	\$ -	\$ -	\$ -	\$ -	\$ 814,500.00	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater Plant Milton New Ajax Street Pump Station	LOS	\$ -	\$ -	\$ 113,796.00	\$ 233,235.00	\$ 991,518.00	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater Clinton North Street Catchment Upgrade	LOS	\$ -	\$ 86,870.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater Network Renewals	Renewal	\$ -	\$ -	\$ -	\$ 319,500.00	\$ 325,800.00	\$ 331,800.00	\$ 337,800.00	\$ 343,800.00	\$ 349,500.00	\$ 355,200.00
Balclutha Stormwater Network Renewal	Renewal	\$ 572,202.20	\$ -	\$ -	\$ -	\$ -	\$ 282,765.26	\$ 675,600.00	\$ -	\$ -	\$ -
Clinton Stormwater Network Renewal	Renewal	\$ -	\$ 398,155.35	\$ -	\$ -	\$ -	\$ -	\$ 27,416.97	\$ -	\$ -	\$ -
Kaitangata Stormwater Network Renewal	Renewal	\$ 170,443.20	\$ -	\$ -	\$ -	\$ -	\$ 592,460.64	\$ 82,251.03	\$ -	\$ -	\$ -
Milton Stormwater Network Renewal	Renewal	\$ -	\$ -	\$ 2,109,892.26	\$ 881,678.35	\$ -	\$ 148,115.18	\$ 301,587.05	\$ -	\$ -	\$ -
Owaka Stormwater Network Renewal	Renewal	\$ -	\$ 12,442.33	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tapanui Stormwater Network Renewal	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 137,372.00	\$ -	\$ -	\$ -
Tapanui York St/ Forest St Pipeline Capacity Upgrade	LOS	\$ 450,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tapanui Stormwater Network Upgrade(Sussex/Suffolk St)	LOS	\$ -	\$ 609,675.42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Waiholā Stormwater Network Renewal	Renewal	\$ -	\$ 133,919.99	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lawrence hospital creek improvements	LOS	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lawrence Stormwater Network Renewal	Renewal	\$ 136,866.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Catchment management plans	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton MS Stormwater	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balclutha Hospital Creek Embankment upgrade	LOS	\$ 298,519.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Milton Main Street Utilities - Milton Stormwater	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Network Extention to Transitional Zone	Growth	\$ 100,000.00	\$ 51,100.00	\$ 52,200.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hospital Creek Pump Station Upgrade	Renewal	\$ -	\$ 102,200.00	\$ 939,600.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater Capacity Modelling	LOS	\$ 100,000.00	\$ 102,200.00	\$ 104,400.00	\$ 106,500.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,400.00

Name	Primary FIS	Capital2025Amount	Capital2026Amount	Capital2027Amount	Capital2028Amount	Capital2029Amount	Capital2030Amount	Capital2031Amount	Capital2032Amount	Capital2033Amount	Capital2034Amount
Lawerence Cemetery Road Extension	Renewal	\$ -	\$ 40,800.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Districtwide – Extension of cemetery	Renewal	\$ 45,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chinese Remembrance Memorial Project	LOS	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Housing Balclutha Argyle Street HHS	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Housing Balclutha Toshvale HHS	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Housing Balclutha Naish Courts HHS	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Housing Clinton HHS	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Housing Kaitangata HHS	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Housing Lawrence HHS	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Housing Milton Elderlee St HHS	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Housing Milton Spencer St HHS	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Condition Assessment	Renewal	\$ 25,000.00	\$ -	\$ -	\$ 26,600.00	\$ -	\$ -	\$ 28,100.00	\$ -	\$ -	\$ 29,500.00
New Unit Build Programme - Design and Consent (15% of build costs)	Growth	\$ -	\$ -	\$ 62,520.00	\$ -	\$ -	\$ 66,300.00	\$ -	\$ -	\$ 69,720.00	\$ -
New Unit Build Programme - Construction	Growth	\$ -	\$ -	\$ -	\$ 287,280.00	\$ 292,950.00	\$ -	\$ 303,480.00	\$ 308,610.00	\$ -	\$ 318,600.00
Housing Unit Maintenance and Component Replacement Programme	Renewal	\$ 400,000.00	\$ 408,000.00	\$ 416,800.00	\$ 425,600.00	\$ 434,000.00	\$ 442,000.00	\$ 224,800.00	\$ 228,600.00	\$ 813,400.00	\$ 944,000.00
Kaka Point camp ground renewals	Renewal	\$ -	\$ -	\$ 14,614.05	\$ -	\$ -	\$ 15,497.62	\$ -	\$ -	\$ -	\$ 16,549.50
Pounaweia Seawall	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Vehicle renewals	Renewal	\$ 240,000.00	\$ 244,800.00	\$ 250,080.00	\$ 255,360.00	\$ 260,400.00	\$ 265,200.00	\$ 269,760.00	\$ 274,320.00	\$ 278,880.00	\$ 283,200.00
Rosebank Balclutha Admin Office renewals + foyer upgrade	Renewal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Customisation	LOS	\$ 25,598.00	\$ 16,320.00	\$ 16,672.00	\$ 17,024.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hardware Asset Purchases	LOS	\$ 119,474.00	\$ 46,920.00	\$ 47,932.00	\$ 48,944.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Digitisation Project - Property File Scanning	LOS	\$ 33,073.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Digitisation Project - Project Management	LOS	\$ 2,466.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Aerial Photography	LOS	\$ 60,000.00	\$ -	\$ -	\$ 63,840.00	\$ -	\$ -	\$ 67,440.00	\$ -	\$ -	\$ 70,800.00
Computer Network and Security Support for Projects	LOS	\$ 96,372.00	\$ 61,200.00	\$ 62,520.00	\$ 63,840.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
M-Files Project Support	LOS	\$ 11,269.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Consents On Line	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ERP upgrade - Datascape	LOS	\$ 191,395.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Corp planning upgrade - Datascape	LOS	\$ 27,765.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Datascape upgrade Project management and Business Process analysis	LOS	\$ 96,800.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rosebank Office upgrade Audio and Visual equipment and installation	LOS	\$ 45,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Service Centre and Library Audio and Visual equipment and installation	LOS	\$ -	\$ -	\$ -	\$ 74,480.00	\$ 16,275.00	\$ -	\$ -	\$ -	\$ -	\$ -
Online faciilty and hall hire booking system	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
M-Files workflows, automation and integrations	LOS	\$ 1,689.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Phone system upgrades and integrations	LOS	\$ 68,259.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Asstefinda, Datascape and CityCare integrations	LOS	\$ 9,085.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
District paper records digitisation - Container, Milton	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
District paper records digitisation - Mezzanine Floor, Records	LOS	\$ 60,000.00	\$ 60,117.87	\$ 60,347.48	\$ 60,569.25	\$ 35,424.43	\$ -	\$ -	\$ -	\$ -	\$ -
District paper records digitisation - Service Centers and Garage(New Container)	LOS	\$ -	\$ 60,117.87	\$ 60,347.48	\$ 53,563.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
End user cyber security training program setup	LOS	\$ 4,518.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Kaon IT Policy Procedure implementation	LOS	\$ 2,300.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SQL server and licencing review and consolidation	LOS	\$ 6,040.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Resealing Rosebank office car park	Renewal	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Clutha Stars	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Data and Integration Platform System - Operational Cost	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Electronic Invoicing System - Operational Cost	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Corporate Planning and Budgeting System - Operational Cost	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
HR System - Operational Cost	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operational Licensing	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 49,351,743.54	\$ 41,792,165.28	\$ 40,624,647.20	\$ 38,553,268.61	\$ 26,694,640.78	\$ 25,834,690.75	\$ 31,445,993.44	\$ 66,675,700.50	\$ 28,797,885.71	\$ 16,683,033.49
											\$ 366,453,769.30

ClientKey	Included	Group of Activities	Activity	Name	Primary FIS	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	
200004	TRUE	Community Leadership	L/Tuapeka CB	Gabriels Gully Entrance - Community Hub and Destination	LOS	50,000	\$ -	0	0	0	0	0	0	0	0	0	
300009	TRUE	Transportation	Roading - Financially Assisted	211 - Unsealed road metalling	Renewal	2,286,725	\$ 2,657,619	2,721,402	2,783,994	2,845,242	2,904,992	2,965,997	3,025,317	3,085,823	3,144,454	3,241,932	
300010	TRUE	Transportation	Roading - Financially Assisted	212 - Sealed road resurfacing	Renewal	0	\$ 4,514,207	4,721,118	4,736,144	5,233,630	5,324,713	5,436,573	5,354,082	5,564,295	5,669,298	6,159,097	
300011	TRUE	Transportation	Roading - Financially Assisted	213 - Drainage renewals	Renewal	484,913	\$ 769,724	788,198	806,326	824,065	841,371	859,040	876,220	893,745	910,726	938,958	
300012	TRUE	Transportation	Roading - Financially Assisted	214 - Sealed road pavement rehabilitation	Renewal	593,840	\$ 702,065	702,788	719,291	718,543	669,114	797,873	754,810	593,870	799,025	832,242	
300013	TRUE	Transportation	Roading - Financially Assisted	215 - Structures component replacements	Renewal	636,815	\$ 596,547	610,864	368,833	376,948	883,872	902,433	920,482	938,891	956,730	986,389	
300014	TRUE	Transportation	Roading - Financially Assisted	222 - Traffic services renewals	Renewal	0	\$ 327,985	335,857	343,581	351,140	358,514	366,043	373,364	380,831	388,067	400,097	
300016	TRUE	Transportation	Roading - Financially Assisted	341 - Low cost low risk roading improvements - project	Renewal	144,000	\$ 379,719	1,220,734	0	2,120,201	0	0	0	430,147	0	491,309	
300018	TRUE	Transportation	Roading - Financially Assisted	432 - Promotion, education and advertising	Renewal	0	\$ 161,595	165,473	169,279	173,003	176,636	180,346	183,953	187,632	191,197	197,124	
300030	TRUE	Transportation	Roading - Non Assisted	Car park maintenance	Renewal	0	\$ 14,549	14,898	15,241	15,576	15,903	16,237	16,562	16,893	17,214	17,748	
300037	TRUE	Transportation	Roading - Financially Assisted	225 - Footpath Renewals	Renewal	5,500	\$ 998,593	1,022,559	1,046,078	2,317,801	2,366,475	2,416,171	1,136,754	1,159,489	1,329,209	851,481	
300063	TRUE	Transportation	Roading - Financially Assisted	216 - Bridge renewals	Renewal	4,164,385	\$ 441,863	844,085	1,391,985	762,894	0	1,174,756	398,067	1,597,073	359,152	245,475	
310002	TRUE	Transportation	Main Street - Milton	Milton Main Street/Streetscape Project	Renewal	269,482	\$ -	0	0	0	0	0	0	0	0	0	
310004	TRUE	Transportation	Main Street - Balclutha	Balclutha Streetscape - Clutha Hub Car Park	LOS	0	\$ 62,669	0	0	0	0	0	0	0	0	0	
310005	TRUE	Transportation	Main Street - Balclutha	Balclutha Streetscape - Stage 3 Destination Landscaping	LOS	143,000	\$ -	0	0	0	0	0	0	0	0	0	
560001	TRUE	Community Services	Community Libraries - Lawrence	Lawrence Service Centre & Library renewals	Renewal	127,500	\$ 75,000	0	0	0	0	25,000	25,000	25,000	0	0	
560003	TRUE	Community Services	Community Libraries - Balclutha	Balclutha Library renewals	Renewal	0	\$ -	0	0	0	0	35,000	35,000	35,000	0	0	
	TRUE	Community Services	Community Libraries - Balclutha	Balclutha Library Extension	Growth			50,000	1,000,000								
	TRUE	Community Services	Community Libraries - Districtwide	Condition Assessment	Renewal						15,000						
560012	TRUE	Community Services	Community Libraries - Balclutha	Library Books	Renewal	185,382	\$ 120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	
	TRUE	Community Services	Community Libraries - Milton	Bruce Community Facility	Renewal						25,000	25,000	25,000				
560026	TRUE	Community Services	Community Libraries - Tapanui	Integrated Tapanui Library & West Otago Community C	LOS	0	\$ 1,200,850	0	0	0	0	0	0	0	0	0	
570005	TRUE	Community Services	Pools - Balclutha	Balclutha swimming pool renewals	Renewal	14,334	\$ 66,900	58,300	22,000	2,000	6,000	17,000	2,000	56,000	52,000	52,000	
570007	TRUE	Community Services	Pools - Milton	Bruce Community Facility - Pool Component	Renewal	11,357,500	\$ -	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Pools - Balclutha	New chemical storage shed	Renewal		\$ 14,000										
	TRUE	Community Services	Pools - Balclutha	Remodel main entry, including additional door	Renewal					40,100							
	TRUE	Community Services	Pools - Balclutha	Point of Sale System			\$ 5,000	5,000									
	TRUE	Community Services	Pools - Balclutha	Upgrade lighting to LED to reduce costs	Renewal						50,000						
	TRUE	Community Services	Pools - Districtwide	Condition Assessment	Renewal						15,000						
570010	TRUE	Community Services	Pools - Balclutha	Balclutha Boiler Replacement	Renewal	0	\$ -	0	0	0	0	0	115,000	0	0	0	
570012	TRUE	Community Services	Pools - Balclutha	Balclutha Pool Safety and Amenity Enhancements	LOS	61,200	\$ -	0	0	0	0	0	0	0	0	0	
570013	TRUE	Community Services	Pools - Lawrence	Tuapeka Aquatic Centre - purchase and install automa	LOS	26,591	\$ -	0	0	0	0	0	0	0	0	0	
580011	TRUE	Community Services	Parks - Milton	Milton parks - RMP Additional Work	LOS	103,073	\$ -	0	0	0	0	0	0	0	0	0	
580023	TRUE	Community Services	Parks - Rural	Pounawea Playground (Rural)	LOS	20,000	\$ -	0	0	0	0	0	0	0	0	0	
580025	TRUE	Community Services	Parks - Kaka Point	Esplanade Playground (Kaka Point)	LOS	42,400	\$ -	0	0	0	0	0	0	0	0	0	
580026	TRUE	Community Services	Parks - Rural	Papatowai Picnic Area Reserve (Rural)	LOS	20,000	\$ -	0	0	0	0	0	0	0	0	0	
580037	TRUE	Community Services	Parks - Tapanui	Our Place West Otago Projects	LOS	148,637	\$ -	0	0	0	0	0	0	0	0	0	
580039	TRUE	Community Services	Parks - Kaka Point	Kaka Point Esplanade Playground Equipment	LOS	67,600	\$ -	0	0	0	0	0	0	0	0	0	
580041	TRUE	Community Services	Parks - Balclutha	Clydevale Boat Ramp Improvements	LOS	10,000	\$ -	0	0	0	0	0	0	0	0	0	
580042	TRUE	Community Services	Parks - Balclutha	Clutha Valley Community Facilities and Reserve Improv	LOS	43,577	\$ -	0	0	0	0	0	0	0	0	0	
580043	TRUE	Community Services	Parks - Clinton	Clinton Community Facilities and Reserve Improvemen	LOS	17,156	\$ -	0	0	0	0	0	0	0	0	0	
580047	TRUE	Community Services	Parks - Rural	Knarston Park rock wall repair	Renewal	20,775	\$ -	0	0	0	0	0	0	0	0	0	
580048	TRUE	Community Services	Parks - Rural	Mt Stuart Reserve top up maintenance and fencing	Renewal	30,082	\$ -	0	0	0	0	0	0	0	0	0	
580050	TRUE	Community Services	Parks - Waihola	Waihola Domain Foreshore Wall Investigation and Cons	LOS	61,200	\$ -	0	0	0	0	0	0	0	0	0	
580053	TRUE	Community Services	Parks - Rural	Taieri Mouth - Our Place Projects	LOS	49,801	\$ -	0	0	0	0	0	0	0	0	0	
580055	TRUE	Community Services	Parks - Kaka Point	Kaka Point Esplanade Playground Redevelopment	LOS	15,000	\$ -	0	0	0	0	0	0	0	0	0	
580056	TRUE	Community Services	Parks - Rural	Knarston Park Sea Wall Construction	LOS	150,000	\$ -	0	0	0	0	0	0	0	0	0	
580057	TRUE	Community Services	Parks - Kaka Point	Kaka Point Esplanade Playground (Kaka Point Playgrou	LOS	71,979	\$ -	0	0	0	0	0	0	0	0	0	
580058	TRUE	Community Services	Parks - Balclutha	Clutha Valley - 50% towards purchase of CCTV cameras	LOS	10,276	\$ -	0	0	0	0	0	0	0	0	0	
610006	TRUE	Community Services	Community Centres - Waihola	Waihola Community Centre LOS (legislative)	LOS	41,343	\$ -	0	0	0	0	0	0	0	0	0	
610007	TRUE	Community Services	Community Centres - Clutha Valley	Clutha Valley Community Centre Renewals	Renewal	77,564	\$ -	0	0	0	0	0	0	0	0	0	
610022	TRUE	Community Services	Community Centres - Lovells Flat	Lovells Flat Community Centre renewals	Renewal	31,008	\$ -	0	0	0	0	0	0	0	0	0	
610023	TRUE	Community Services	Community Centres - Moneymore	Moneymore Community Centre renewals	Renewal	31,008	\$ -	0	0	0	0	0	0	0	0	0	
610025	TRUE	Community Services	Community Centres - Waipahi	Waipahi Community Centre renewals	Renewal	31,008	\$ -	0	0	0	0	0	0	0	0	0	
610032	TRUE	Community Services	Community Centres - West Otago	Integrated Tapanui Library & West Otago Community C	LOS	0	\$ 1,354,150	0	0	0	0	0	0	0	0	0	
620017	TRUE	Community Services	Public Toilets - Districtwide	Mt Stewart Reserve Toilet Renewal	Renewal	30,000	\$ -	0	0	0	0	0	0	0	0	0	
620021	TRUE	Community Services	Public Toilets - Districtwide	New - Public Conveniences Renewals	Renewal	91,873	\$ 32,700	\$ 32,700	\$ 32,700	\$ 32,700	\$ 32,700	\$ 32,700	\$ 32,700	\$ 32,700	\$ 32,700	\$ 32,700	
620023	TRUE	Community Services	Public Toilets - Districtwide	Kaka Point Toilets	LOS	50,540	\$ -	0	0	0	0	0	0	0	0	0	
620024	TRUE	Community Services	Public Toilets - Districtwide	Henley Boat Ramp Toilet	LOS	30,000	\$ -	0	0	0	0	0	0	0	0	0	
630006	TRUE	Community Services	Cemeteries - Districtwide	Lawerence Cemetery Road Extension	Renewal	40,800	\$ -	0	0	0	0	0	0	0	0	0	
630007	TRUE	Community Services	Cemeteries - Districtwide	Districtwide - Extension of cemetery	Renewal	24,250	\$ -	0	0	0	0	0	0	0	0	0	
630008	TRUE	Community Services	Cemeteries - Districtwide	Chinese Remembrance Memorial Project	LOS	5,012	\$ -	0	0	0	0	0	0	0	0	0	
640039	TRUE	Community Services	Community Housing Units - Districtwide	Condition Assessment	Renewal	0	\$ 26,634	0	0	26,634	0	0	26,634	0	0	0	
640042	TRUE	Community Services	Community Housing Units - Districtwide	Housing Unit Maintenance and Component Replaceme	Renewal	849,196		0	0	0	0	0	0	0	0	0	
670005	TRUE	Community Services	Camping Grounds - Kaka Point	Kaka Point camp ground renewals	Renewal	14,620	\$ -	0	0	0	0	0	0	0	0	0	
900004	TRUE	Internal Services	Internal Services - Motor Vehicles	Vehicle renewals	Renewal	250,186	\$ 255,690	255,690	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
900017	TRUE	Internal Services	Internal Services - Information Services	Software Customisation	LOS	30,000	\$ 20,000	20,000	0	0	0	0	0	0	0	0	
900018	TRUE	Internal Services	Internal Services - Information Services	Hardware Asset Purchases	LOS	70,000	\$ 70,000	70,000	70,000	0	0	0	0	0	0	0	
900023	TRUE	Internal Services	Internal Services - GIS	Aerial Photography	LOS	60,000	\$ 63,922	0	0	63,922	0	0	63,922	0	0	0	
900037	TRUE	Internal Services	Internal Services - Information Services	Computer Network and Security Support for Projects	LOS	50,000	\$ 50,000	0	0	0	0	0	0	0	0	0	
900038	TRUE	Internal Services	Internal Services - Information Services	M-Files Project Support	LOS	15,000	\$ 15,000	15,000	0	0	0	0	0	0	0	0	
900056	TRUE	Internal Services	Internal Services - Information Services	M-Files workflows, automation and integrations	LOS	15,000	\$ 15,000	15,000	0	0	0	0	0	0	0	0	
900060	TRUE	Internal Services	Internal Services - Information Services	Paper records digitisation project	LOS	25,000	\$ 0	0	0	0	0	0	0	0	0	0	
900069	TRUE	Internal Services	Internal Services - Human Resources	Clutha Stars	LOS	0	\$ 100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	

ClientKey	Included	Group of Activities	Activity	Name	Primary FIS	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	
	TRUE	Community Services	Parks Rural	Taieri Mouth - Livingstonia - pine tree removal		0	50,000	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Parks Rural	Taieri Mouth - Cemetery hedge removal		0	15,000	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Districtwide Parks	All Playgrounds - New NZ standard playground sign		0	6,100	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Parks Balclutha	Plantation Heights - Replanting		0	-	40,000.00	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Parks Balclutha	Naish Park Duck Pond - Cleaning and repairing infrastructure		0	12000	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Parks Balclutha	Naish Park - Reseal the driveway into Naish Park		0	12000	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Parks Balclutha	Main Street - Replace the permeable surface around main street trees w		0	-	10,000.00	10,000.00	10,000.00	0	0	0	0	0	0	
	TRUE	Community Services	All Parks Kaitangata	Replacement of ribbish bins that are damaged or at end of life		0	4000	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Districtwide Parks	Fence renewals		0	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	
	TRUE	Community Services	Cemeteries Balclutha	Balclutha Lawn Cemetery - Reseal internal road		0	50000	0	0	0	0	0	0	0	0	0	
	TRUE	Solid Waste	Solid Waste Collection & Dispo	Extending Cell 1 and Partially Cap Cell 01		0	1,168,822	0	0	0	0	0	0	0	0	0	
	TRUE	Solid Waste	Solid Waste Collection & Dispo	Leachate Repair		0	719,800	0	0	0	0	0	0	0	0	0	
	TRUE	Solid Waste	Solid Waste Collection & Dispo	Gas infrastructure Cell 01 and Cell 02 (80%)		0	1,100,750	0	0	0	0	0	0	0	0	0	
	TRUE	Solid Waste	Solid Waste Collection & Dispo	Design, Procurement and Contingency		0	1,129,383	0	0	0	0	0	0	0	0	0	
	TRUE	Solid Waste	Solid Waste Collection & Dispo	Final Capping of Cell 01		0	0	0	0	0	974,747	0	0	0	0	0	
	TRUE	Solid Waste	Solid Waste Collection & Dispo	Mt Cooeo - Public Transfer Station		0	2,567,447	0	0	0	0	0	0	0	0	0	
	TRUE	Solid Waste	Solid Waste Collection & Dispo	Stage 01 - Construction of Cell. Earthworks, Drainage, Liner Leachate, Ga		0	0	0	0	4,739,075	0	0	0	0	0	0	
500021		Solid Waste	Solid Waste Collection & Dispo	Mt Cooeo - Cap Existing Cell	Renewal	1,558,261											
500022		Solid Waste	Solid Waste Collection & Dispo	Upgrades at Mt Cooeo	Renewal	7,058,470											
500023		Solid Waste	Solid Waste Collection & Dispo	Mt Cooeo - Construct Cell 1	LOS	3,046,085											
500029		Solid Waste	Solid Waste Collection & Dispo	Mt Cooeo - Gas Capture	LOS	117,534											
	TRUE	Community Services	Community Housing Units - Districtwide	Minor Capital renewals	Renewal		63,924.00	63,924.00	63,924.00	63,924.00	63,924.00	63,924.00	63,924.00	63,924.00	63,924.00	63,924.00	
	TRUE	Community Services	Community Housing Units - Districtwide	Health Homes Inspections	Renewal		6000	7800	7600	6600	7800	7600	6600	7800	7600	6600	
	TRUE	Community Services	Community Housing Units - Toshvale	Plumbing Renewal	Renewal		0	0	275000	0	0	0	0	0	0	0	
	TRUE	Community Services	Community Housing Units - Waihola	Major Renewals	Renewal		0	430000	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Community Housing Units - Owaka	Major Renewals	Renewal		490000	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Community Housing Units - Districtwide	External Painting	Renewal		6875	6875	6875	6875	6875	6875	6875	6875	6875	6875	
	TRUE	Community Services	Community Housing Units - Tapanui	Replace retaining wall and drainage	Renewal		0	0	150000	0	0	0	0	0	0	0	
	TRUE	Community Services	Community Housing Units - Tapanui	New Footpath	Renewal		5000	0	0	0	0	0	0	0	0	0	
	TRUE	Community Services	Community Housing Units - Kaitangata	Paint Roof	Renewal		0	0	0	35000	0	0	0	0	0	0	
	TRUE	Community Services	Community Housing Units - Districtwide	Renewals based on HHS and Condition assessment	Renewal		0	0	0	0	0	1200000	0	0	1200000	0	
							\$ 22,539,082	\$ 14,468,265	\$ 14,458,851	\$ 21,205,874	\$ 15,153,636	\$ 16,968,568	\$ 13,882,267	\$ 15,540,988	\$ 15,568,171	\$ 14,963,951	\$ 164,749,653

Long Term Plan 2027

Workshop Topic	Community-Owned Facilities Funding
Workshop Date	14 October 2026
Session Number	5
Author	Mike Goldsmith – Community Services GM Rebecca Cook – Community Services EA
M-Files Ref	1066035

SUMMARY

This report presents funding options for community-owned facilities for inclusion in the 2027/37 Long Term Plan.¹ The options are based on the moderated funding amounts developed by staff and show the financial impacts across five different facility categories. Council is asked to indicate the level of funding it wishes to apply.

PROPOSED WORKSHOP OUTCOMES/DIRECTIONS

1. That Council indicates its preferred funding option for each category of community-owned facility, based on the moderated funding amounts presented.
2. That Council indicates the total level of operational funding it wishes to include for community-owned facilities in the 2027/37 Long Term Plan.

REPORT

1 Background

Council currently provides operational grant funding to community-owned facilities, which, for the purposes of this workshop, have been grouped into five categories:

1. Halls
2. Pools
3. Museums
4. Recreation facilities
5. Te Pou O Mata Au (TPOMA).

A method for community-owned facilities operational funding was presented at a Council workshop on 17 September 2026. The method provides a 'moderated' funding amount for each facility, based on:

¹ Note: How Council *collects* funding for community facilities is excluded from this discussion and forms part of the rates review.

1. The level of operational funding requested²
2. The level of service provided by the facility (e.g., size, age, complexity of operation)
3. Total operating costs
4. The current grant funding for each facility.

The method was developed in response to previous direction to develop an equitable long term funding mechanism for community-owned facilities during the LTP process.

The directions from the 17 September workshop were as follows:

- Council supported the proposed moderated distribution methodology and the draft policy principles as the basis for further work and consultation.
- Staff are to retain separate consideration of the total funding available for each facility category.³
- Staff are to undertake further modelling for funding the facilities and return the proposed amounts for Council direction.
- Operational funding is to be set through the Long Term Plan, inflation-adjusted and reviewed three-yearly, with confirmation that facilities remain operational and with updated operating-cost and level-of-service information.
- Facilities may continue to seek support for renewal or capital work outside the scheduled operational grant.
- The method and proposed allocations are to be tested through the Long Term Plan consultation process before final decisions are made.

2 Funding model examples

As noted above, elected representatives requested examples showing how the proposed funding model would affect each category, and the facilities within each category.

The tables below show three funding options for each category:

1. Status quo (same, or similar to the current funding level)
2. An increase (a moderate increase from the current funding level)
3. Requested (the total amount of funding for each category, as requested through the survey)

The total amount allocated to each category can be amended at Council's discretion, and this would impact the amount allocated to each facility. A calculator will be provided through the workshop, to enable elected representatives to see the impact of different funding levels.

² through a survey of community-owned facilities completed in August 2026

³ The total amount allocated to each *category* can be amended at Council's discretion, and this would impact the amount allocated to each *facility*. A calculator will be provided through the workshop, to enable elected representatives to see the impact of different funding levels.

2.1 Community-owned halls

Facility Name	Current Grant	Amount requested	Total opex costs	Moderated amount	Options			
					Status Quo	Increase	Requested	
Halls								
Clinton CC	\$ 14,973	\$ 28,195	\$ 54,730	\$ 30,000	\$ 22,500	\$ 27,000	\$ 33,000	
Milton Coronation Hall	\$ 19,090	\$ 19,090	\$ 30,802	\$ 20,000	\$ 15,000	\$ 18,000	\$ 22,000	
Heriot & Districts CC	\$ 13,853	\$ 20,000	\$ 23,579	\$ 16,000	\$ 12,000	\$ 14,400	\$ 17,600	
Kaitangata Hall	\$ 15,652	\$ 21,500	\$ 17,699	\$ 14,000	\$ 10,500	\$ 12,600	\$ 15,400	
Leitch Memorial Hall	\$ 1,139	\$ 5,000	\$ 8,938	\$ 5,000	\$ 3,750	\$ 4,500	\$ 5,500	
Tuapeka West Hall	\$ 1,139	\$ 1,817	\$ 8,830	\$ 5,000	\$ 3,750	\$ 4,500	\$ 5,500	
Beaumont Hall	\$ 1,139	\$ 3,000	\$ 3,703	\$ 3,000	\$ 2,250	\$ 2,700	\$ 3,300	
Tahakopa Hall	\$ 2,277	\$ 2,500	\$ 3,500	\$ 3,000	\$ 2,250	\$ 2,700	\$ 3,300	
Crookston Hall	\$ 534	\$ 1,000	\$ 1,795	\$ 1,000	\$ 750	\$ 900	\$ 1,100	
Romahapa Hall	\$ 1,900	\$ 1,900	\$ 1,708	\$ 1,000	\$ 750	\$ 900	\$ 1,100	
Waikoikoi Hall	\$ 2,000	\$ 2,000	\$ 1,683	\$ 1,000	\$ 750	\$ 900	\$ 1,100	
Waitepeka/ Puerua Hall	\$ 1,139	\$ 1,139	\$ 1,439	\$ 1,000	\$ 750	\$ 900	\$ 1,100	
Total	\$ 74,834	\$ 107,141	\$ 158,406	\$ 100,000	\$ 75,000	\$ 90,000	\$ 110,000	

2.2 Community-owned pools

Facility Name	Current Grant	Amount requested	Total opex costs	Moderated amount	Options		
					Status Quo	Increase	Requested
Pools							
Tuapeka Aquatic Centre	\$ 18,850	\$ 50,000	\$ 135,739	\$ 30,000	\$ 22,951	\$ 32,787	\$ 42,623
Owaka	\$ 22,313	\$ 22,000	\$ 48,277	\$ 12,000	\$ 9,180	\$ 13,115	\$ 17,049
Kaitangata	\$ 7,000	\$ 15,000	\$ 40,000	\$ 12,000	\$ 9,180	\$ 13,115	\$ 17,049
West Otago	\$ 7,240	\$ 10,000	\$ 48,789	\$ 12,000	\$ 9,180	\$ 13,115	\$ 17,049
Clinton	\$ 4,137	\$ 10,000	\$ 37,413	\$ 10,000	\$ 7,650	\$ 10,929	\$ 14,208
Clutha Valley	\$ 4,113	\$ 10,000	\$ 19,210	\$ 7,000	\$ 5,355	\$ 7,650	\$ 9,945
Waiwera South	\$ 1,347	\$ 6,000	\$ 7,775	\$ 2,500	\$ 1,913	\$ 2,732	\$ 3,552
Waitahuna	\$ 818	\$ 2,346	\$ 16,839	\$ 3,500	\$ 2,678	\$ 3,825	\$ 4,973
Heriot	\$ 2,068	\$ 2,068	\$ 13,954	\$ 2,500	\$ 1,913	\$ 2,732	\$ 3,552
Total	\$ 70,341	\$ 128,232	\$ 367,996	\$ 91,500	\$ 70,000	\$ 100,000	\$ 130,000

Note: Kaitangata Pool total operating costs are an estimate only, as the facility is currently undergoing renewal work and did not operate fully in 2025/26. It is a larger pool than Owaka, Clinton and Clutha Valley.

2.3 Community-owned museums

Facility Name	Current Grant	Amount requested	Total opex costs	Moderated amount	Options			
					Status Quo	Increase	Requested	
Museums								
Owaka Museum	\$ 17,722	\$ 23,873	\$ 169,652	\$ 30,000	\$ 29,268	\$ 36,585	\$ 54,878	
Tuapeka Goldfields	\$ 11,298	\$ 65,183	\$ 23,132	\$ 18,000	\$ 17,561	\$ 21,951	\$ 32,927	
South Otago Museum	\$ 29,590	\$ 32,000	\$ 39,604	\$ 12,000	\$ 11,707	\$ 14,634	\$ 21,951	
W.O. Vintage Museum	\$ 9,398	\$ 17,564	\$ 17,564	\$ 8,000	\$ 7,805	\$ 9,756	\$ 14,634	
Milton Museum	\$ 6,373	\$ 8,000	\$ 21,000	\$ 8,000	\$ 7,805	\$ 9,756	\$ 14,634	
Kaitangata Museum	\$ 5,373	\$ 5,373	\$ 8,657	\$ 6,000	\$ 5,854	\$ 7,317	\$ 10,976	
	\$ 79,754	\$ 151,993	\$ 279,609	\$ 82,000	\$ 80,000	\$100,000	\$150,000	

Three museums also receive separate Council funding to provide a visitor information service, and this is shown below. The survey did not ask these entities to identify what level of Council funding was appropriate for this service. Two options are shown – status quo and a moderate increase.

Facility Name	Current Grant	Amount requested	Total opex costs	Moderated amount	Options		
					Status Quo	Increase	Requested
Information Centres							
Catlins Visitor Centre	\$22,000			\$22,000	\$ 22,000	\$ 26,830	
Lawrence Visitor Centre	\$65,000			\$65,000	\$ 65,000	\$ 79,269	
Milton Visitor Centre	\$11,399			\$11,399	\$ 11,399	\$ 13,901	
Total	\$ 98,399	\$ -		\$ 98,399	\$ 98,399	\$ 120,000	

2.4 Community-owned recreation centres

Facility Name	Current Grant	Amount requested	Total opex costs	Moderated amount	Options		
					Status Quo	Increase	Requested
Recreation Centres							
Cross Recreation Centre	\$ 110,000	\$ 124,500	\$ 374,122	\$ 124,500	\$ 101,220	\$ 121,463	\$ 111,341
West Otago CC	\$ 31,958	\$ 31,958	\$ 53,269	\$ 40,000	\$ 32,520	\$ 39,024	\$ 35,772
Simpson Park Complex	\$ 6,832	\$ 6,832	\$ 126,500	\$ 20,000	\$ 16,260	\$ 19,512	\$ 17,886
Total	\$ 148,790	\$ 163,290	\$ 553,891	\$ 184,500	\$ 150,000	\$ 180,000	\$ 165,000

Notes:

1. As per Councillor direction, the West Otago Community Centre has been moved from the halls category to the recreation facilities category, where it is a better fit.
2. Although the range of activities provided by these three facilities differs slightly, they do have similar characteristics, such as a large indoor recreation spaces, and meeting rooms.
3. The West Otago Community Centre did not specifically request an amount for Council operational funding, and their requirements are likely to change once planned renovation work is completed. Their existing grant funding was used as a placeholder.
4. Note that for this category, the amount requested is less than the 'moderate increase' option.

2.5 TPOMA

Facility Name	Current Grant	Amount requested	Total opex costs	Moderated amount	Options		
					Status Quo	Increase	Requested
Te Pou Ō Mata-Au	\$ 80,000	\$ 80,000	\$ 566,189	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000

There is just one facility within this category, as there is no other building with similar characteristics in the Clutha District. The same amount has been used for all three funding options.

3 Total funding amounts

The following table shows the total funding required for the three options modelled for this workshop.

1. 'Status quo' - a similar level of funding would be approved.
2. 'Moderate increase' - funding would increase from \$553k to \$670k.

3. 'Requested' - to provide the amount of funding requested for all categories, Council funding would increase from \$553k to \$755k.

Elected representatives could choose different options for the various categories – e.g., total hall funding could remain at the status quo (\$75k), while total pool funding could increase to match what was requested (\$130k).

Only three options have been modelled, and elected representatives could allocate a different level of funding to the options shown here.

Category	Current Grant	Amount requested	Total opex costs	Moderated amount	Options		
					Status Quo	Increase	Requested
Te Pou Ō Mata-Au	\$ 80,000	\$ 80,000	\$ 566,189	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Halls	\$ 74,834	\$ 107,141	\$ 158,406	\$ 100,000	\$ 75,000	\$ 90,000	\$ 110,000
Pools	\$ 70,341	\$ 128,232	\$ 367,996	\$ 91,500	\$ 70,000	\$ 100,000	\$ 130,000
Museums	\$ 79,754	\$ 151,993	\$ 279,609	\$ 82,000	\$ 80,000	\$ 100,000	\$ 150,000
Information Centres	\$ 98,399	\$ -	\$ -	\$ 98,399	\$ 98,399	\$ 120,000	\$ 120,000
Recreation Centres	\$ 148,790	\$ 163,290	\$ 553,891	\$ 184,500	\$ 150,000	\$ 180,000	\$ 165,000
Total All Facilities	\$552,117	\$630,655	\$1,926,091	\$636,399	\$553,399	\$670,000	\$755,000

Notes:

1. To enable a clear comparison, \$80k has been used for TPOMA for all three options – no increase to the current grant was requested.
2. Also to ensure consistency, \$120k has been used for options 2 and 3 for Information Centres.

Long Term Plan 2027/37 Workshop

Workshop Topic	Climate Change Strategy
Workshop Date	14 October 2026
Session Number	6
Author	Cosmus Makuvise – Manager Asset Management Meghan Grant – Waste Minimisation Officer
M-Files Ref	1064476

SUMMARY

This workshop session presents the updated Clutha District Council's Climate Change Strategy action plan (Attachment A), it provides an update on current climate change activities and seeks Council feedback on the proposed action plan.

PROPOSED WORKSHOP OUTCOMES/DIRECTIONS

1. That Council provides direction on the proposed priorities for actions in the current action plan.
2. That Council provides direction on the proposed additional actions

REPORT

1 Background

During the climate change workshop on 11 June 2026, council directed staff to assign priorities to the actions in the climate change actions. Council will then review and provide direction on the proposed priority levels for each action. Over and above assigning priorities, staff have associated the actions with current and future projects and activities. Where applicable project budgets, timelines and responsible departments have also been added to the action plan.

2 Updated Action Plan

2.1 Proposed additional actions

In addition to the current actions, two additional actions are proposed. These actions are meant to address the recently published expectations of the Minister for Climate Change and also position council to benefit from the Local Government Funding Agency (LGFA)'s financial incentives targeting councils that meet specific emissions reporting criteria. The proposed additional actions are shown below:

- a. Develop an Emissions Reduction Plan (ERP) in accordance with LGFA guidance as shown in 3 to get council on a path to qualify for the LGFA's Climate Action Loan

and Green and Social Loan programmes. This work is proposed for the 2027/28 financial year.

- b. Develop Dynamic Adaption Pathways Planning (DAPPs) for at risk communities to create estimated timelines and potential pathways for adaption action. This will help council to comply with the minister's expectations, support the next cycle of LTP planning and pivot to align with changes in legislation. The work is proposed for the 2028/29 financial year.

2.2 Prioritisation

The broad action areas are listed in the action plan (Appendix A) in the order of priority proposed by staff. This is based on the impact the action areas have in mitigating the effects of climate change on the local community.

Staff then considered effort and impact in prioritising the individual actions within the various action areas. Effort refers to resources required to carry out the actions and can be viewed as monetary cost or staff time needed to achieve the goal, while impact relates to how much completing the action will contribute towards achieving the intended climate goal. Using this method the actions can fall into one of the quadrants below.



The resulting priority levels are shown below:

Priority level	Description
High	High impact, low effort
High	High impact, high effort
Medium	Low impact, low effort
Low	Low impact, high effort

High impact actions are placed in high priority, while low impact actions are either medium or low priority depending on the level of effort required. While the actions can often be carried out in parallel, effort can be used to support scheduling and resource allocation where actions are competing for resources.

In addition to the above criteria, council may choose to apply community context to refine the priority level of each action.

3 GHG Reporting and Sustainable Finance

Clutha District Council could establish an independently assured organisational GHG inventory to improve operational decision-making and potentially access LGFA Climate Action Loans and Green and Social Loans.

What Council would need to do

- Prepare base-year and current-year organisational GHG inventories using the GHG Protocol or ISO 14064.
- Obtain independent third-party assurance and repeat measurement and assurance annually.
- Set science-aligned Scope 1 and 2 emissions-reduction targets.
- Prepare or integrate an emissions reduction plan covering actions, timing, costs and expected reductions.
- Obtain formal Council approval.
- Progressively expand to full Scope 3 measurement, targets and actions within LGFA transition timeframes.

Potential financial benefits

Benefit	Potential value
Assurance support	Potential \$40,000 subsidy for a new Climate Action Loan borrower.
Lower borrowing cost	Preferential margins may apply to qualifying loans. Each 1 basis point saving on \$10 million equates to about \$1,000 per year.
Operating efficiencies	Emissions data can reveal opportunities to reduce electricity, fuel and other resource costs.
Better capital decisions	Projects can be assessed for whole-of-life cost, resilience and measurable environmental or social benefit.

4 Minister's Expectation on Climate Change

The minister for climate change has sent a letter after the Intergovernmental Panel on Climate Change (IPCC) declared that Representative Concentration Pathways (RCP) Scenario 8.5 is implausible. For a long time, this scenario has dominated research and policy making. This includes here in New Zealand. The Ministry for Environment – now MCERT (Ministry for Cities, Environment, Regions and Transport) previously recommended that RCP 4.5 and RCP 8.5 be used for detailed hazard and risk assessments. As such our climate change impact and implications assessment used these scenarios. This does not mean our work is entirely fiction rather that we can be almost certain that the impacts may fall in between the two modelling scenarios. As said in the letter we are able to use 8.5 for stress testing and contingency planning, however, this should not be the scenario we use for modelling and our climate change risk assessments moving forward. At this stage the government has not come out with any specific recommendation around what scenarios to use. We can say with certainty though based on the National Climate Change Risk Assessment (NCCRA) that as released in April 2026 that the next time we do another impacts and implication assessment we should use SSP scenario modelling as this is what most climate modelling reporting has moved to.

This means that there will need to be a more explicit and transparent approach around climate risk modelling, this would include explaining what scenarios have been chosen and why, the assumptions used in asset management as well as risk assessment. Council would also need to demonstrate the affordability and cost benefit of resilience investment. Adaptive pathways would need to be a priority in the case of infrastructure design and construction whenever practical rather than being completely designed around worst-case assumptions.

5 Legislative Changes

Pending legislative changes are expected to increase Council's responsibilities for climate adaptation planning. The Climate Change Response Amendment Bill proposes requiring territorial authorities to identify high-priority areas through spatial planning and prepare long-term adaptation plans that set out the sequence, timing and funding of actions to manage climate-related natural hazards. These requirements will operate alongside the new Planning Act and Natural Environment Act, which are replacing the Resource Management Act and introducing a more nationally consistent, regionally coordinated planning system. Council will therefore need to maintain robust hazard and climate-risk information, align adaptation pathways with spatial plans, asset management plans and the Long-Term Plan, engage affected communities early, and clearly demonstrate the affordability and allocation of costs. As the Bill and supporting regulations are still being developed, staff will continue monitoring their progress and retain flexibility in the Climate Change Strategy and action plan so they can be updated when final statutory requirements and implementation timeframes are confirmed.

ATTACHMENTS

A: Proposed Climate Change Action Plan

ACTION AREA 1: LEADERSHIP, GOVERNANCE AND EDUCATION

Goal 1: Our key documents, decisions, and operating procedures align with our climate change principles					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
High	High Impact-High Effort	1. Ensure that Council documents, decisions and operating procedures align with the climate change principles listed in this strategy.	• Community	Policy and procedure review	Ongoing from 2027/28
Medium	Low Impact – Low Effort	2. Maintain organisational awareness of the climate change principles and actions.	• Otago Regional Council	Induction content	Ongoing from 2026/27
High	High Impact-High Effort	3. Incorporate the actions in this strategy into documents due for review (e.g., Activity Management Plans, Long Term Plan).	• Activity managers • Finance and Strategy teams • Community	Embed actions in AMP reviews, the Infrastructure Strategy, Long Term Plan and annual work programmes	Every LTP cycle starting 2026/27
High	High Impact-High Effort	4. Report on progress towards actions in annual reports.	• Strategy team • Activity managers	Climate change report to Risk and Assurance Committee/ Full Council	Annually
High	High Impact-High Effort	5. Review this Climate Change Strategy every three years.	• Community • Mana whenua • ORC • Central Government	Stakeholder workshops, updated action plan and risk information	Every LTP cycle starting 2026/27

Goal 2: Collaborate with our strategic partners and the community for a unified response to climate change					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
Medium	Low Impact – Low Effort	1. Maintain active working relationships with key stakeholders such as the agricultural sector, primary industry, mana whenua and youth.	• Community groups • Clutha District Youth Council • Schools • Mana whenua • Agricultural and primary industry groups	Stakeholder register; sector forums; youth and mana whenua engagement programme	Ongoing from 2026/27
Medium	Low Impact – Low Effort	2. Work with regional and central government on climate change related issues, and make submissions, as appropriate, on proposed policy and legislation.	• ORC • Central Government • Neighbouring councils • Mana whenua	Joint policy submissions; regional working groups; responses to national legislation and guidance	Ongoing

Medium	Low Impact – Low Effort	3. Investigate options for community collaboration to improve understanding, and to mitigate climate change impacts.	• Community groups • Mana whenua • Schools and youth groups	Community workshops; local climate action groups	Ongoing
Medium	Low Impact – Low Effort	4. Continue working with ORC and other councils in the region to discuss climate change issues and progress joint projects.	• ORC • Neighbouring councils • Otago Climate Officers' Group	Otago Climate Officers' Group projects e.g. regional carbon sequestration report	Ongoing

Goal 3: The community understands climate change issues and Council's response.					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
High	High Impact-High Effort	1. Raise awareness about climate change impacts and risks through Council platforms (e.g., website, libraries).	• Community • Council library and service centre staff • Schools and community groups	Website climate change page	Ongoing, update planned for 2027/28
High	High Impact-Low Effort	2. Develop a 2-page 'plain English' summary of this strategy.	• Council communications staff • Community representatives • Mana whenua	Two-page plain-English summary; Otago Climate Story	2027/28
Medium	Low Impact – Low Effort	3. Celebrate success and key milestones.	•Community	Case studies	Annually from 2027/28
High	High Impact-Low Effort	4. Continue to review and update communications material and methods.	•Council library and service centre staff	Website and social media material update	Ongoing from 2026/27

ACTION AREA 2: INFRASTRUCTURE

Goal 1: Identify, understand, and reduce risk to Three Waters infrastructure					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
High	High Impact-High Effort	1. Infrastructure Strategy to identify work required to future proof critical Three Waters infrastructure, with a focus on assets with a high vulnerability.	• Central Government • Local communities • ORC • Three Waters contractors		Every LTP cycle. To be updated by CCO in 2027/28
High	High Impact-Low Effort	2. Consider up to date climate change information, when planning future Three Waters projects.	• Ministry for the Environment • ORC • Engineering consultants	Activity Management Plan	Every LTP cycle. To be updated by CCO in 2027/28
High	High Impact-High Effort	3. Identify areas where the risk from storm water overflow is high (capacity, vulnerable assets).	• Local communities	• Stormwater capacity modelling • ORC Flood risk mapping	Ongoing. To be updated by CCO in 2027/28
High	High Impact-Low Effort	4. Include risk to, and from, Three Waters infrastructure in community engagement/stakeholder action group programs.	• Local communities • Rural water scheme committees • Mana whenua • Emergency Management Otago		To be updated by CCO in 2027/28

Goal 2: Build a resilient transport network for the future.					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
High	High Impact-High Effort	1. Infrastructure Strategy to: • Apply the most up to date knowledge to planned transport projects. • Identify and prioritise options to adapt the transport network to improve resilience, focusing on existing areas of extreme risk.	• Waka Kotahi NZ Transport Agency • ORC • Neighbouring territorial authorities • Local communities	Bridge and Culvert Assessment	Ongoing, Every NLTP cycle

High	High Impact-Low Effort	2. Work with other transport providers in the southern South Island to provide resilient transport infrastructure.	• Waka Kotahi NZ Transport Agency • ORC • Neighbouring territorial authorities • KiwiRail and other transport providers • Otago and Southland Regional Transport Committees	Regional transport resilience forum; coordinated detour and recovery planning; cross-boundary route projects	Ongoing
High	High Impact-High Effort	3. Include transport network adaptation as a key part of community engagement/ stakeholder action group programs (section 6.3).	• Local communities	Community action groups	Ongoing

Goal 3: Reduce climate change risks to other infrastructure (energy, tele-communications)					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
Medium	Low Impact – Low Effort	1. Incorporate information about risks to other infrastructure (where known) into the review of key documents. Work with Emergency Management Otago (EMO) and		Mobile generators, Civil defence radios	Ongoing
Medium	Low Impact – Low Effort	2. infrastructure providers to improve understanding of risk to all lifelines, at the local community level.	• EMO	Quarterly Otago Lifelines meetings	Ongoing
Medium	Low Impact – Low Effort	3. Include risks associated with failure of other critical infrastructure, as part of community engagement/ stakeholder action group programs.	• Otago Lifelines Group (infrastructure providers)	Community lifeline failure scenarios; preparedness guidance	Ongoing

ACTION AREA 3: COASTAL AND FLOOD DEFENCES

Coastal and Flood Defences					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
High	High Impact-Low Effort	1. Advocate on behalf of the community and ensure that the principles underlying this strategy are incorporated into ORC's review of the Lower Clutha Flood Protection and Drainage Scheme	• ORC • Local communities	Submissions to ORC Long term plan	2026/27
High	High Impact-Low Effort	2. Support/work with ORC to monitor sea and groundwater levels, and shoreline change on the Clutha Delta.	• ORC	Otago Coastal Hazards monitoring plan	2026/27
High	High Impact-High Effort	3. Work with other agencies to maintain a robust warning, prediction, communication, and response system for Flood events	• Emergency Management Otago, ORC	Flood forecasting and warning protocols; public alert testing; emergency response exercises	Current

ACTION AREA 4: LAND USE AND THE BUILT ENVIRONMENT

Goal 1: Existing and future development is resilient and avoids the worst impacts of climate change.					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
High	High Impact-High Effort	1. Incorporate climate change awareness and risk mitigation into relevant council activities (including land-use zoning, urban design, building consents and infrastructure planning).	• Local communities • ORC • Central Government • Mana whenua • Developers and planning professionals	District Plan hazard provisions in consent assessment	Ongoing
High	High Impact-High Effort	2. Give effect to existing legislation and policy: • Regional Policy Statement, NZ Coastal Policy Statement • Resource Management Act, Building Act • National Adaptation Plan • National Emissions Reduction Plan	• Central Government • ORC • Mana whenua • Planning and building professionals	District Plan Review	On hold at direction of central government
High	High Impact-High Effort	3. Identify opportunities for enhanced and climate resilient building specifications and design. Examples include alternative types of development such as eco-villages and cohousing, infrastructure improvements to provide increased capacity for urban intensification, and green infrastructure.	• Developers • Building and planning professionals		

Goal 2: Identify, understand, and reduce risk to communities, and the infrastructure and services which support them.					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
High	High Impact-High Effort	1. Identify the impacts of climate change on local communities.	• Local communities • ORC • Other infrastructure providers • Mana whenua • Central Government	District Risk Assessment derived from Otago Regional Climate Change Risk Assessment (OCCRA)	In sync with ORC
High	High Impact-High Effort	2. Identify key risks to the infrastructure which supports local communities.	• ORC • Infrastructure providers • Emergency Management Otago • Local communities	Infrastructure Strategy	Every LTP cycle
High	High Impact-Low Effort	3. Monitor ongoing impacts (e.g., through customer service requests and complaints) and use this information to inform decisions on land use and infrastructure projects.	• Customer service staff • Local communities • Council planning and infrastructure teams	Annual hotspot review	Annually from 2027/28
High	High Impact-Low Effort	4. Provide relevant information through LIM's.	• Property owners and prospective purchasers • Council planning and information staff	•Updated LIM hazard layers;	Ongoing
High	High Impact-High Effort	5. Council's Infrastructure Strategy to: a. Identify work required to future proof critical infrastructure, and likely timing of that work. b. Identify potentially redundant infrastructure.	• Infrastructure providers • ORC • Local communities • Council asset managers	•Infrastructure Strategy	Every LTP cycle
High	High Impact-Low Effort	6. Collaborate with ORC on the Clutha Delta natural hazards adaptation strategy (section 2.5 – Box 1), and on the development of then next Otago Climate Change Risk Assessment.	• ORC • Clutha Delta communities • Mana whenua • Emergency Management Otago	•Lower Clutha Flood Protection and Drainage Scheme	In sync with ORC actions
High	High Impact-High Effort	7. Infrastructure design and renewal work.	• Council asset managers • Engineering consultants and contractors	•Forward works planning	Every LTP cycle

			• Infrastructure providers		
High	High Impact-High Effort	8. Involve, and collaborate with local communities: a. Create stakeholder action groups b. Determine the pathways communities may need to take, to adapt to the impacts of climate change c. Prioritise high-risk areas.	• Local communities • Mana whenua • Community groups • ORC • Infrastructure providers	Stakeholder action group meeting	Ongoing

ACTION AREA 5: EMISSIONS

Emissions					
Priority	Matrix Score	Action	Key partners	Example Projects/Activities	Timelines
High	High Impact-High Effort	1. Identify landfills susceptible to climate change impacts and monitor risk over time.	• ORC • Ministry for the Environment • Landowners • Environmental consultants and contractors	• Closed landfill reconsenting project, closed landfill aftercare, • Closed Landfills/contaminated sites GIS mapping	Ongoing
High	High Impact-Low Effort	2. Undertake regular district greenhouse gas emissions inventory, to allow us to monitor changes over time.	• Otago Regional Council,	• Infometrics Emissions Dashboards, • Otago carbon sequestration report	Ongoing
High	High Impact-Low Effort	3. Undertake regular Council greenhouse gas emissions inventory, so we can set realistic goals.	• Greenhouse gas inventory specialists	Council GHG reporting boundary setting, Emissions reduction planning	Annually from 2026/27
High	High Impact-High Effort	4. Reconfigure Council's waste management contracts to have a greener focus (e.g., focus on diverting material from the waste stream, landfill methane gas collection system).	• Waste management contractor	Glass Recycling, Gas Capture	2027/28
Low	Low Impact-High Effort	5. Reduce the amount of waste generated by Council - incorporate packaging and life-cycle considerations within Council's Procurement Policy (see section 3.7).	• Suppliers • Procurement staff • Waste management contractors	Conduct waste audit and Review contracts accordingly as they are renewed	2030/31
High	High Impact-		• Suppliers and contractors	• Council Energy audit	Ongoing

	High Effort	6. Provide for increased energy efficiency of Council activities. Opportunities include: •Community housing upgrades. •Enviroschools education program. •Upgrades to water supply and wastewater infrastructure. • Promote travel efficiency & support public transport initiatives. • Direct emissions – e.g., replace coal-fired boilers or transition to low-emission vehicles.	• Enviroschools and schools • Energy and engineering advisers • Community- based public/shared transport providers	• Insulation, heating and lighting upgrades to community housing • Enviroschools climate and energy education projects • Energy-efficient water and wastewater pumps, controls and treatment upgrades • Travel planning, shared transport promotion and route-efficiency initiatives • Low-emission fleet transition • Boiler fuel switching • Building energy audits	
Medium	Low Impact-Low Effort	7. Support initiatives by the private sector to reduce emissions (advocacy, leadership).	Agriculture Sector	Bale wrap recycling project	Ongoing
Medium	Low Impact-Low Effort	8. Support initiatives to improve the network of electric car chargers in the district. In early 2024, there were six public EV charging stations in the Clutha District.	Various	Leasing spaces for EV charging companies Milton EV charger	Ongoing
Low	Low Impact-High Effort	9. Promote active transport, including support for local walking and cycling initiatives.	• Community	•Footpath renewals •Clutha Gold Cycle Trail	Ongoing

Long Term Plan 2027/37 Workshop

Workshop Topic	Solid Waste AMP
Workshop Date	14 October 2026
Session Number	7
Author	Cosmus Makuvise – Manager Asset Management
M-Files Ref	1064741

SUMMARY

The purpose of this workshop is to tie together direction and decisions affecting the solid waste management activity from previous workshops and meetings and present a complete picture of the operational and capital work proposed for the 2027-37 LTP period. This will be facilitated through a PowerPoint presentation during the workshop. In addition, council will consider whether to consider glass collection options for early consultation.

PROPOSED WORKSHOP OUTCOMES/DIRECTIONS

1. That council provides considers options for complying with glass collection requirements and gives direction on whether this would be considered for early consultation or council decision.
2. That council notes the operational and capital work proposed for the 2027-37 LTP period and provide further direction if needed.

REPORT

1 Background

Council has exhaustively discussed the proposed solid waste operational and capital budgets. The resulting budget are shown here and will be included in the solid waste activity management plan unless council provides further direction. While council had previously directed that staff pursue colour-sorted kerbside glass collection, new standards published by the ministry in September present additional options that council may wish to consider and if preferred, include in the early consultation material.

2 Budget

2.1 Operational Budget

Proposed operational budget drawn in line with previous council decisions is shown in Appendix A. The budget shows projected core operational costs and excludes costs that will be determined later in the LTP process such as overheads, rates and interest.

2.2 Capital Programme

The proposed capital programme as approved through previous decisions is shown in Appendix B.

3 Glass recycling

The ministry has published amendments to the Standard Materials for Kerbside Collections notice to allow for greater flexibility around the services provided in some areas, particularly within rural communities. These amendments introduce additional options for council. The following options:

- a. Continue with the previous preferred method of kerbside colour separated glass collection in all existing dry recycling areas.
- b. Introduce kerbside glass collection in Balclutha and Milton only and offer glass drop off points in other smaller townships
- c. Apply for an exemption from kerbside collection and provide drop off points at transfer stations as an alternative.

Staff are preparing information relating to each option including costs, diversion potential and operational risks. Direction is sought from council if staff should prepare material as part of the early consultation or council would prefer to decide without prior consultation.

ATTACHMENTS

A: Appendix A – Solid Waste Operational Budget

B: Appendix B – Solid Waste Capital Programme

Appendix A: Operational Costs

Item	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37
ETS Liability	\$ 510K	\$ 510K	\$ 510K	\$ 510K	\$ 510K	\$ 510K	\$ 510K	\$ 510K	\$ 510K	\$ 510K
Existing Tip Monitoring	\$ 18K	\$ 19K	\$ 19K	\$ 20K	\$ 20K	\$ 21K	\$ 21K	\$ 22K	\$ 22K	\$ 23K
General Expenses	\$ 1K	\$ 2K	\$ 2K	\$ 2K	\$ 2K	\$ 2K	\$ 2K	\$ 2K	\$ 2K	\$ 2K
Mt Cooee Operation	\$ 1,669K	\$ 1,753K	\$ 1,797K	\$ 1,842K	\$ 1,888K	\$ 1,935K	\$ 1,984K	\$ 2,033K	\$ 2,084K	\$ 2,136K
Office Consumables	\$ 1K	\$ 1K	\$ 1K	\$ 1K	\$ 1K	\$ 1K	\$ 1K	\$ 1K	\$ 1K	\$ 1K
Waste Minimisation Levy	\$ 615K	\$ 646K	\$ 662K	\$ 679K	\$ 696K	\$ 713K	\$ 731K	\$ 749K	\$ 768K	\$ 787K
Wheelie Bin Replacement	\$ 42K	\$ 44K	\$ 45K	\$ 46K	\$ 47K	\$ 48K	\$ 50K	\$ 51K	\$ 52K	\$ 53K
Glass Collection	\$ 300K	\$ 300K	\$ 300K	\$ 300K	\$ 300K	\$ 300K	\$ 300K	\$ 300K	\$ 300K	\$ 300K
Closed Landfill	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K
Total	\$ 3,181K	\$ 3,300K	\$ 3,361K	\$ 3,424K	\$ 3,489K	\$ 3,555K	\$ 3,623K	\$ 3,693K	\$ 3,765K	\$ 3,838K

APPENDIX B: SOLID WASTE CAPITAL PROGRAMME

Project Name	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37
Extending Cell 1 and Partially Cap Cell 01	\$ 1.17M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Leachate Repair	\$ 0.72M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gas infrastructure Cell 01 and Cell 02 (80%)	\$ 1.10M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design, Procurement and Contingency	\$ 1.13M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Final Capping of Cell 01	\$ -	\$ -	\$ -	\$ -	\$ 0.97M	\$ -	\$ -	\$ -	\$ -	\$ -
Mt Cooe - Public Transfer Station	\$ 2.57M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stage 01 - Construction of Cell. Earthworks, Drainage, Liner Leachate, Gas	\$ -	\$ -	\$ -	\$ 4.74M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -